



Global Goals for Cities Integrated Action Plans

The Urban Agenda of Manresa 2030



MANRESA
Cor de Catalunya

*Amb l'Agenda 2030,
per no deixar ningú enrere!*

Global Goals for Cities Integrated Action Plans: The Urban Agenda of Manresa 2030

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“Social justice is a sine qua non condition of sustainability. Without equity in the distribution of environmental goods and services, it will not be possible to build ecologically sustainable and socially just societies”.

‘Manifesto for Sustainability’, jointly produced as a common good after the Symposium on Ethics and Sustainable Development, held in Bogotá, Colombia, on May 2-4, 2002.

Executive Summary

With the Integrated Action Plan presented in this document the City of Manresa has developed its sustainability strategy towards 2030. The goal of this Action Plan is to translate the Sustainable Development Goals (SDGs) locally into policy planning, supporting the design, implementation, monitoring and review of locally-appropriate SDG actions. At the same time, the City Council aims at making this holistic and integrated strategy of sustainability coherent and aligned with the UN New Urban Agenda as well as the European and the Spanish Urban Agendas, therefore leading in the setting up of the **Urban Agenda of Manresa 2030**.

The Urban Agenda of Manresa 2030, materialised through the Integrated Action Plan of the City of Manresa outlined in this document, is the result of several years of work, in which a comprehensive participatory process has been conducted jointly with different local stakeholders and the citizens. During this process, Manresa City Council has engaged with multiple actors in a co-creation and participatory processes devoted to localise the global goals of sustainability and to identify key local targets and actions in order to achieve policy coherence across sectors, partners and geographic and administrative borders.

Manresa joined the **URBACT network Global Goals for Cities** in March 2021, together with other 18 European cities, to create the city strategy of sustainability towards 2030, to learn and exchange knowledge and practical experiences in a peer-based methodology, using URBACT tools and following its principles, with the ultimate aim of developing an action plan for its local 2030 Agenda. A city diagnosis based on challenges and opportunities, a future vision and targets of sustainability, and a detailed list of cross-cutting actions to achieve them, supported by a governance model and an assessment system, are the main components of the Urban Agenda of Manresa 2030.

The Agenda is composed of one shared vision of the future, 8 missions, 175 local sustainability targets and 30 transformative integrated actions to be implemented by 2030.

The common **vision** for the Manresa 2030 focuses on achieving a city that ensures social inclusion and equality, while promoting a sustainable economic modernisation with a territorial perspective. It will be a city of 15 minutes that preserves the urban and peri-urban nature, as well as its local heritage and its strong local identity.

The vision of the Manresa of the 2030 is materialised into **8 missions and 30 transformative integrated actions** that include the promotion of a more sustainable mobility, the preservation of Manresa’s historical, cultural and architectural heritage, the development and improvement of green areas and the Green Ring, the reduction of inequalities and improvement of social inclusion, the promotion of a competitive and sustainable local economy, the incorporation of transparency, citizen participation, gender perspective and evaluation of results in all municipal policies, and the establishment of a solid multi-stakeholder and multi-level alliances to achieve the SDGs and the Spanish Urban Agenda, giving special support to organisations and citizen initiatives.

Political statement / statement of support

Manresa is one of the first Catalan municipalities that started working on the localization of the Sustainable Development Goals in 2018, thanks to the support of the Provincial Council and the Eurotowns network of medium-sized cities.

Thus, we were already committed when the URBACT Secretariat chose Manresa to take part of URBACT Global Goals for Cities, a network of 19 European cities aimed at the localization of global sustainability agendas, through the elaboration and sharing of the so-called local Integrated Actions Plans.

For our municipality, it is crucial to align our city strategy with the global objectives of sustainability, set out mainly by the UN both in the 2030 Agenda and the New Urban Agenda, because we are aware that our cities are a main part of the problem of the climate and social emergency: we produce a large part of CO2 emissions, waste, inequalities and urban poverty. But cities must also be, and can be, part of the solution, creating low-emission zones, promoting public transport and better walking routes, facilitating circular economy in our industrial and commercial areas, enhancing local services, creating more natural and urban climate shelters, boosting cohesion and social inclusion programs, and guaranteeing affordable housing, gender equality, support for vulnerable people and reception of refugees.

But in order to take action, we must really believe that we have a problem and that we can provide solutions at the local level, even if the path is not easy and that some solutions may even seem to be inconsistent with each other. In the end, we must always choose the solutions with the least negative and most positive environmental and social impact.

We need to do all this with a transversal and comprehensive vision of all policies: social, educational, economic, environmental, cultural, health, housing, and so on, with the complicity and involvement of all administrations, with shared resources, and last but not least, with the active involvement of our local stakeholders and citizens, so as to leave no one behind, as stated in the 2030 Agenda.

Knowledge from URBACT experts and exchanging experiences among peer cities must be used to share challenges and to find and test methods and tools on the field that helps us to reach proper solutions, such as strategic planning tools, participation methodologies, use of progress indicators, how to budget alignment with local objectives, among others.

Ultimately, our main mission is to make our cities greener, fairer and more productive, according to the new Leipzig Charter on the transformative power of cities for the common good, approved in 2020 by the European ministers of urban development.

Marc Aloy Guàrdia, Mayor of Manresa



Part 1 – Setting the scene

What the Action Plan is about and why it's been developed

This Action Plan has been developed following participation in the Global Goals for Cities Pilot Network, in partnership with URBACT. Over a period of 22 months, between March 2021 and December, 2022 URBACT funded and guided the Global Goals for Cities Pilot Network with a core fixed group of 19 European cities, aimed to design an Integrated Action Plan on the localisation of the Sustainable Development Goals.

Using the URBACT Method, Manresa City Council has developed this Action Plan to integrate the city strategy of sustainability towards 2030, in order to translate the SDGs locally into policy planning, supporting the design, implementation, monitoring and review of locally-appropriate SDG actions.

At the same time, the City Council aims at making this holistic and integrated strategy of sustainability coherent and aligned with the UN New Urban Agenda as well as the European and the Spanish Urban Agendas, thus setting the Urban Agenda of Manresa 2030.

Introduction to Localising Sustainable Development Goals¹

“Localising the SDGs” is a growing, multi-faceted practice, which started taking shape in 2015 when cities were officially placed at the heart of the 2030 Agenda for Sustainable Development adopted by all 193 United Nations member states in 2015. The 2030 Agenda outlines a shared vision for transforming our world by 2030, while the Sustainable Development Goals – the 17 SDGs - provide the blueprint for achieving the vision. Under each SDG, there are several targets, adding to a total of 169 in the overall framework. To monitor progress, 231 unique indicators have so far been proposed for the global level.

While officially adopted by national governments, the need to involve local stakeholders has been recognised since the adoption of the 2030 Agenda. The 2030 Agenda further departs from previous global development agendas in that it applies to all countries equally and is not only focussed on less developed countries.

When adopting the agenda, SDG 11: *Make cities and human settlements inclusive, safe, resilient, and sustainable* was singled out as its own distinct goal in a multilateral agreement. It covers a wide range of issues relevant to local governments, like affordable housing, public transport, planning and governance, cultural heritage, disaster risk management, air quality, waste management and access to public and green spaces.

Localising the SDGs goes beyond SDG 11. Several international organisations have pointed out that many SDGs and targets – around 65% – will not be reached without the active involvement and contribution by local and regional governments (OECD, 2020). The SDGs hence apply to cities and municipalities as governments in their own right – and not only as “mere implementers” of global agenda set elsewhere (UCLG, 2017).

SDG localisation refers to the process of taking into account local and regional context to achieve the 2030 Agenda, through multiple-stakeholders engagement and participation and the joint definition and co-creation of actions, means of implementation and monitoring-accountability strategies.

¹ GLOBAL GOALS FOR CITIES BASELINE ASSESSMENT PART 1: Network Level Results 10 September 2021 Written and compiled by: Stina Heikkilä, Lead Expert (lead author) With written inputs from: Anaïs Marie, RFSC Project Officer, Council of European Municipalities and Regions (CEMR) and all the Global Goals for Cities partners page 13

In other words, localising the SDGs is about taking the 17 global Sustainable Development Goals and their 169 targets and translating them into local contexts, designing actions that contribute to desired outcomes and monitoring progress through relevant indicators suited for the local level.

SDG localisation is typically summarised in four key steps, first proposed by Kanuri, Revi, Espey & Kuhle (2016) in a joint UN Sustainable Development Solutions Network (SDSN) and the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH publication. These are:

1. Raising awareness about the SDGs and starting a participatory process.
2. Setting a shared SDGs agenda with local stakeholders.
3. Conducting goal-based planning to identify actions that can contribute to achieving the SDGs.
4. Monitoring and evaluating progress, through local monitoring systems that are relevant to the global framework of goals and targets, yet locally tailored.

Those same authors have further pointed out that localising the SDGs imply certain effective governance practices, such as (Kanuri, Revi, Espey & Kuhle, 2016, pp. 66-67):

- Be informed and accountable. Use evidence-based information as leverage to advocate for greater powers. Evaluate performance on expenditure management, key governance and sector-based indicators.
- Improve transparency and inclusion in local government through more open governance, open data, and greater public participation.
- Work in partnership with higher levels of government and with local communities. Gain trust and open dialogue.
- Cooperate with neighbouring local governments through formal or informal mechanisms, e.g. around issues beyond the municipal borders like mobility, protected areas or waste management.
- Join networks of cities and local governments to exchange best practices. Convene public support for stronger local government.

Manresa City Council has engaged multiple local stakeholders in a co-creation and participatory processes devoted to localise the global goals of sustainability and to identify key local targets and actions in order to achieve policy coherence across sectors, partners and geographic and administrative borders.

To continue building on these efforts, Manresa joined the URBACT network Global Goals for Cities in March 2021, together with other 18 European cities, to learn and exchange knowledge and practical experiences in a peer-based methodology, using URBACT tools and following its principles, with the ultimate aim at developing an action plan for its local 2030 Agenda.

Global Goals 4 Cities Network (GG4C)²

Global Goals for Cities is a pilot network proposed and funded by URBACT in partnership with the Council of European Municipalities and Regions (CEMR) to support cities in the process of localising the UN 2030 Agenda and the Sustainable Development Goals (SDGs) in their respective local contexts.

The SDGs are 17 interlinked global goals designed to be a blueprint to achieve a better and more sustainable future for all. The main aim of the network is to support cities to plan for integrated and participative urban development – exchanging experiences, learning methodologies and tools – and thus enhance the process of SDG localisation. With 19 partner cities from 19 member states, the pilot network responds to a growing interest and need among European cities in implementing the 2030 Agenda and is larger than any other URBACT network in terms of number of partners. Its duration is from 9 March 2021 to 31 December 2022. In this period, the city of Manresa, along with the partner cities have developed its own Integrated Action Plan (IAP), focussing on prioritised areas of the SDGs framework and localisation process relevant to the local context.

Alignment of the IAP with the Spanish Urban Agenda³

The Spanish Urban Agenda (AUE) is a strategic document, without normative character, and therefore of voluntary adherence, which, in accordance with the criteria established by the 2030 Agenda, the new United Nations Urban Agenda and the Urban Agenda for European Union pursues the achievement of sustainability in urban development policies. It also constitutes a working method and a process for all stakeholders, public and private, who intervene in cities and who seek equitable, fair and sustainable development from their different fields of action.

This integrated urban development strategy offers a Decalogue of Strategic Objectives that display, in turn, a total of 30 specific objectives, and 291 lines of action, making available to those who are interested in its implementation, a true "à la carte menu" so that they can prepare their own Action Plans. All this is done from a broad vision that includes all towns and cities regardless of their size and population, and under the triple prism of economic, social and environmental sustainability.

Manresa City Council, in parallel with the work done on SDGs and with the URBACT network, subscribed its adherence to the Spanish Urban Agenda on September, 12, 2022, and committed to set out its local integrated action plan, in coherence with both the 17 SDGs and the 10 Strategic Objectives of the Spanish Urban Agenda. This IAP will serve as a pilot project and a transferable good practice in order to guide other municipalities in their own action plans.

Indeed, both Agendas of sustainability (the 2030 Agenda and the Spanish Urban Agenda) share the same methodology, based on a wide and inclusive participatory process at all levels and in all the intervention logic, and the integrated vision and management of the three spheres of sustainability. A previous city diagnosis based on challenges and opportunities, a future vision and targets of sustainability, and a detailed list of actions to achieve them, supported by a governance model and an assessment system, are the main components of both Agendas.

Thus, it made all the sense that the process the municipality of Manresa has been carrying out in the last four years, related to the city sustainability strategy, would lead to integrate both approaches in a single IAP: the Urban Agenda of Manresa 2030.

² GLOBAL GOALS FOR CITIES BASELINE ASSESSMENT PART 1: Network Level Results 10 September 2021 Written and compiled by: Stina Heikkilä, Lead Expert (lead author) With written inputs from: Anaïs Marie, RFSC Project Officer, Council of European Municipalities and Regions (CEMR) and all the Global Goals for Cities partners page 8.

³ To know more about the Spanish Urban Agenda, go to: <https://www.aue.gob.es/que-es-la-aue>

1.1. Local Context and Policy Challenges

1.1.1. Local context

Manresa is located in the province of Barcelona in the Autonomous Community of Catalonia, in the North-East of Spain, at 60 km from the sea, between the Mediterranean and the temperate continental area. At the crossroads of two rivers and three strategic communication axes in Catalonia, Manresa has a remarkable industrial and commercial tradition. It is the core city of a metro area of 130.000 inhabitants, the capital of Bages County, and the main city of Central Catalonia (over 300.000 people). Manresa has a millenary history, which has left an important medieval and Baroque heritage, combined with modernist and industrial legacy of the nineteenth and twentieth centuries. It is a hilly and dense city, with a vibrant cultural life and a wide range of sport facilities, surrounded by an attractive green belt which combines forest and farmland, including vineyards. It is a privileged area for agriculture, leisure, tourism, biodiversity and environmental awareness.

The municipality of Manresa has the competences established in the Statute of Autonomy of Catalonia and it employs more than 700 people. One of the main objectives of Manresa city hall is to boost cooperation between Administration, universities, research centres, business sector, NGOs and citizens, in order to promote a greener and innovation-based economy, to achieve a more socially cohesive community, to better protect urban and peri-urban biodiversity and to combat the climate emergency.

To do so, Strategic Planning has been centralised in the municipal Service of Mayor's Staff and Presidency. The Municipal Action Plan (PAM), done every four-years mandate, as well as Financial Planning and Annual Budget are currently undertaken by the Service of Mayor's Staff and Presidency, while all municipal departments can design and implement their own sectoral plans.

Relevant stakeholders and citizens are invited to participate when designing new sectoral plans, as well as the municipal action plan. A wide participatory process was also carried out to elaborate the last strategic city plan for 2005-2015.

There are also regular participative councils: one Citizens' Council, ten Sectoral Councils for specific topics, as well as four Territorial Councils, one for each district of the city. In mid 2020, due to the pandemic, the municipality created a Board for the Social and Economic Reconstruction Plan of Manresa, composed by municipal staff, political groups and local representatives of civil society, which was integrated in October, 2021 into the URBACT Local Group (ULG), with the mission to work in the localisation of the SDGs through an Integrated Action Plan, called the Urban Agenda of Manresa 2030.

Although the last holistic and strategic plan that Manresa had in place was for the period 2005-2015, and the municipality still doesn't have a new strategy for the whole city in the mid and long term, the city of Manresa has launched in the last years several policy strategic plans and actions oriented to promote a more sustainable, equitable and socially just city.

Strategic documents that guide current actions by the municipality include:

- The annual municipal budget
- The Municipal Action Plan 2020-2023
- Up to 14 current sectoral plans (e.g. Education, Health, Gender, Youth, Industry, Culture, Security)
- Post-COVID Social and Economic Reconstruction Plan

Both the Municipal Action Plan 2020-2023 and the Post-COVID Economic Recovery Plan were already aligned with the SDGs.

Besides, since 2018, the municipality of Manresa has boosted a structured and more specific process for localising the SDGs in the city, in order to set and implement the Integrated Action Plan, so is the **Urban Agenda of Manresa 2030**.

The Urban Agenda of Manresa 2030 is a holistic strategy *for the whole city*, not only for the city council, and has been designed *beyond the political mandate*, as a long-term *participatory process*, agreed by all political groups of the municipality, in an attempt to be more resilient to political change and new local governments to come.

(See section 1.2.1: The Integrated Action Plan: a participatory co-creation process).

1.1.2. Analysis of the initial situation and policy challenges

When it comes to the SDGs localisation process, Manresa has enjoyed technical and financial support from the Provincial Government of Barcelona, which has showcased its experience both in the province and internationally. The Spanish Association of Municipalities has also created a working group for the Agenda 2030, and another for the New Urban Agenda for the EU, although they are not very active. The regional government works as well in the Agenda 2030 at Catalonia, but they hardly network with municipalities, as is the case of the Spanish Ministry, which is developing the Strategy for Sustainable Development 2030.

At international level, Manresa participates in the Global Goals Task Team of the medium-sized city network Eurotowns, and hosted the last meeting of the group before the pandemic's lockdown, as well as the network's General Assembly in November 2022. The city is also member of the Executive Committee of Eurotowns since 2019.

Consequently, the most important sources and exchange of information about localising SDGs come from sub-national authorities, international city networks and organisations, as well as mainstream media⁴.

Box 1: Political commitments by the current local government

Municipal elections are held every four years, on the last Sunday of May, and they cannot be advanced or delayed. The current period runs from 2020 to 2023.

Key political commitments include:

Social and economic recovery from the pandemic

Boosting the industry of the county and transform it into greener, more digital and more innovative sector

Strategic project called Manresa 2022, to become a touristic sustainable destination (based on the legacy of Saint Ignatius of Loyola stay in Manresa 500 years ago).

Integral recovery of the Historic Centre (urban, social, economic boosting)

New system of urban waste collection to increase recycling rates

Becoming a greener city with sustainable mobility and privileged natural surroundings for leisure, health and sports activities

Ensuring the inclusion of new citizens, with special attention to the promotion of affordable and sustainable housing

⁴ URBACT Pilot Network on SDGs in Cities - Kick-off survey.

Since 2018, Manresa City Council, aware of the importance of citizen engagement to achieve the SDGs at a local level, has carried out actions and campaigns aimed at informing, raising awareness and giving a voice to local agents, citizens and municipal staff to set up the city's 2030 Agenda. As a result of this participatory process, it was published in May 2021 the report *"The challenge of the Sustainable Development Goals in Manresa"*. This document included the current situation and the alignment of municipal policies with global objectives. The document also identified the local targets to achieve them and the actors involved in implementing and evaluating the city's sustainability strategy for the coming years.

The external participatory process was launched at the end of 2019, after the municipal technical team had already published a first draft, which described Manresa's situation with respect to each of the SDGs and set a first proposal of local targets, and a second report, worked crosswise with the various council offices and the municipal technical staff, which was presented as a basis document for starting the participatory process for prioritising SDGs and local targets, making new contributions and proposing actions.

The pandemic extended the planned deadlines but, finally, in the middle of 2021, the initial participatory process was finished, and the City Council published the final report, which included 175 local targets and examples of citizen contributions for each SDG. Besides, more than 400 actions arose, though they were not published in the report, as they would serve for establishing the subsequent action plan.

The report incorporated an additional SDG, the 18, dedicated to Culture, following previous experiences such as that of the Estonian government. During the process of aligning and prioritising local targets, the need to treat this issue differently from the rest of the objectives was detected.

THE PARTICIPATORY PROCESS FOR THE ANALYSIS OF THE INITIAL SITUATION AND CHALLENGES - PRIORITIES AND GAPS

As we stated above, a long path has been done by the city council of Manresa to raise awareness and to involve in the sustainability strategy not only municipal staff at political and technical level, but also the local stakeholders and the citizens, both through NGOs and individually. The participation has been understood both as an internal process in the municipality, to engage staff from all departments and council offices, and to open the organisational silos and work in a cross-cutting way; and as an external process, to give voice to the citizens and to facilitate the cooperation and sharing initiatives with public and private local stakeholders, as well as multilevel administrations and organisations.

Participation was also conceived as a two-phases process: first, target groups needed to know what we were talking about, so raising awareness campaigns and specific training adapted to each group were developed, before engaging everybody in the debate. Second, proper and adapted participatory sessions, tools, language and messages had to be deployed, depending on the kind of audience and their different availability, capacities, wills and even location. The restrictions of the pandemic also obliged to make some adaptations to the initial plan.

In the following section, we briefly describe the main activities carried out to engage municipal staff, local stakeholders and citizens in the process of localising the SDGs and co-create the Urban Agenda of Manresa 2030.

A video was also edited to summarise all the work done until November 2021⁵.

⁵"Meaningful participation in the journey towards Manresa 2030 Agenda" video:
https://www.youtube.com/watch?v=0z303pS9_EQ

Training courses/workshops for municipal staff

Several training workshops have been organised, aimed at municipal technical and political staff:

- October 2020: Introductory course to SDGs
- November 2020: Co-governance and cross-cutting work, a challenge to achieve the SDGs and new forms of interaction with citizens: From Positive Buildings to La Canal, of the URBACT Network ReGrow-City
- July 2021: Online workshop for the definition and the monitoring of the Manresa 2030 Agenda

Awareness raising actions for the citizens

Since 2019, to raise awareness among the local citizens, the municipality has undertaken wide-ranging actions and awareness campaigns on the SDGs such as branding the city logo with the SDGs circle, creating the Manresa 2030 Agenda brand and merchandising, opening and regular updating of a specific web section in the municipal portal⁶, dissemination in conventional media and social networks, adds on web, social media and press, large-format advertisements on city buses, a travelling exhibition about SDGs addressed to youth at various facilities in the city, merchandising material with the brand logo, and conferences and workshops aimed at specific groups (schools, institutes, business associations, other cities, etc.), as well as sessions of social theatre around Responsible Production and Consumption (SDG 12). In 2022, we launched the escape room ‘Challenge SDGs Manresa’ for schools, tourists and citizens.



Finally, in the end of the year we created the online platform of the Urban Agenda of Manresa 2030⁷, open to stakeholders and citizens to share local projects, be informed about the whole process and follow the progress made.

Online workshops about SDGs addressed to schools and citizens



Before the restrictions imposed because of the pandemic, workshops were designed for citizens, which had the dual objective of informing about the SDGs and about their achievement in Manresa, on the one hand, and to collect the opinion of the maximum number of local actors for the localization of the SDGs in the city and for the subsequent elaboration of the Manresa 2030 Agenda, on the other. The intention was to give around 100 face-to-face workshops aimed at schools and institutes, neighbourhood associations, socio-economic agents, social, cultural and environmental

⁶ [http://www.manresa.cat/transparencia/menu/9541-agenda-2030-i-objectius-de-desenvolupament-sostenible-\(ods\)-a-manresa](http://www.manresa.cat/transparencia/menu/9541-agenda-2030-i-objectius-de-desenvolupament-sostenible-(ods)-a-manresa)

⁷ Online platform of the Urban Agenda of Manresa 2030: <https://participa311-manresa.diba.cat/assemblees/agendaurbanamanresa2030>

entities, NGOs, religious associations, homes for young people and the elderly, socio-health associations, offices of employment and entrepreneurship, etc., with special emphasis on the most vulnerable groups, with the intention of not leaving anyone behind in this process of information, consultation and call to action.

Unfortunately, the pandemic forced the redesign of the work tool to be able to do it in an online format⁸, and although the workshop was offered to all primary and secondary schools in Manresa and to more than 200 agents in the city, it was only used by educational centres. A total of 14 educational centres and 1.703 students participated in the workshop. 1.688 milestone prioritisation exercises were carried out which gathered 4.276 opinions and contributions to SDGs' localisation in Manresa and the report *"The challenge of the Sustainable Development Goals in Manresa"*.

ACTUA: physical workshops of sustainability for citizens

During 2021 and 2022, workshops called ACTUA were organised by the city council, from the cross-cutting work of different municipal departments and in collaboration with local stakeholders.

Manresa City Council, with the support of Barcelona Provincial Council, launched the programme with a double objective: on the one hand, to inform and raise awareness among the population about the global SDGs and local challenges that derive from it; and on the other hand, to involve citizens, individually and collectively, to help make these goals a reality in Manresa.



With this intention, eight very practical and short-term training modules aimed at different audiences were carried out, about: what the SDGs are and how we can contribute to them, how to avoid food waste and cook vegan food, how to use old electrical equipment to make Christmas lights, how to improve school mobility by bike, how to communicate in a non-verbal way violent, how to lose the fear of digital tools on the part of the less experienced population, how to identify butterflies in our environment, or even how to shape and spread the global challenges of sustainability through art.

In the workshops, a short training was first offered and then a collective and voluntary action was proposed, which had a direct impact on the city, such as organizing a collective vegan lunch at the former factory of L'Anònima, hang Christmas lights in the community space of La Canal, set up a bike bus (a bike route to go to school together every Friday), organize a public exhibition on peace, communicating the commitments made by each student, and paint a mural of the SDGs on a street in Manresa.

A video summarized the goals, activities and results achieved with the ACTUA workshops⁹.

⁸School online workshop: <https://view.genial.ly/5ebc153d4630ad0ea899bf3b/presentation-manresa-ods>

⁹"ACTUA Workshops" video: <https://youtu.be/dlx7oOYbLfu>

Online surveys and in-depth interviews

In order to collect public opinion, between the second half of 2020 and the first quarter of 2021, in a context of restrictions imposed by the pandemic caused by covid-19, a total of **860 surveys** were distributed and completed among citizens, via online but also on the streets. To reach a maximum number of people at the street, the city staff went out to different places in the city to survey residents and facilities' users (at the entrance of universities, hospitals, employment offices, supermarkets, the mosque, etc.), and used Catalan, Spanish and Arabic, to cater for the needs of the possible major number of citizens, including the city's large foreign population. It is also important to remark that a simpler, clear and engaging vocabulary was used by the surveyors. For instance, instead of being asked to prioritize the 3 most important SDGs to be tackled in Manresa, they were asked what were for them the three major needs or projects to do in Manresa, both in the short term and in the medium term (2030). Also, a specific online survey was developed in collaboration with the university, which was available in the app used by the students, and need to be done when opening the app, if they wanted to keep using it.



Also, **85 online surveys** were answered by local entities and organisations and **12 in-depth interviews** with key social agents of the city.

Focus groups with local stakeholders / organisations

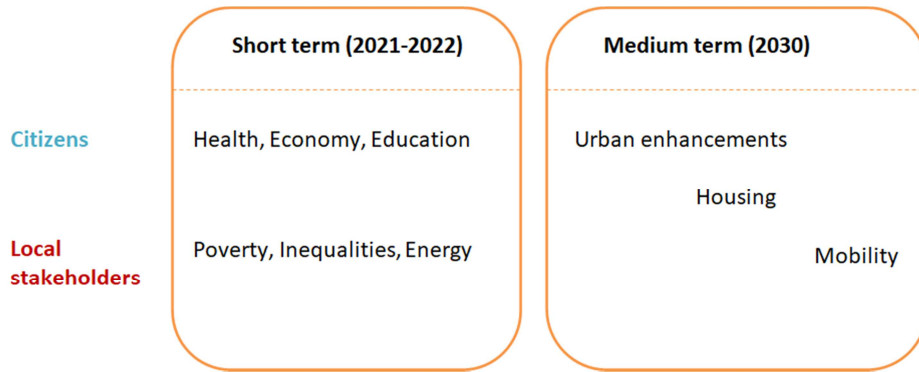
In February 2021, with the intention to collect the opinion of key city agents and to validate with them the results obtained in the questionnaire and the interviews carried out, a small group of 17 local expert agents in various fields were selected, who participated in an online session.

A total of 3 sessions were held, one for each major thematic area of the SDGs (People, Planet and Peace and Prosperity), each of which involved local expert agents closely related to the topics addressed. These focus groups were the basis for the identification of local agents interested in joining the ULG.

Main results of the previous participatory process

Surveys, interviews and focus groups:

As a result of both processes, one addressed to citizens and the other to local stakeholders, the following priorities were identified for the city:



Among the activities that citizens indicated to be willing to participate in were: i. Participation: involvement in participative processes, in associations, in neighbourhood meetings, in activities organised by public administrations, etc.; ii. Environment and recycling: respect of natural spaces, caring of urban space, reduction, and separation of waste, etc.; iii. Avoid food waste individually: at home, at office, etc.; iv. Equality and social justice: helping people in need and more discriminated groups to improve society. On the other hand, only 22% wished to be involved in the process and its monitoring, and only 2% wished to receive information about the work on Manresa 2030, highlighting the challenge of making the 2030 Agenda relevant to people.

Most prioritised SDG, by this order are: 1, 4, 11, 13 and 8.



When asked to prioritise local targets, these were the most selected ones:

SDG1: Guarantee that in Manresa there is no person who cannot have a decent roof and an efficient Provision of basic services (*most voted local target by the citizens*).

SDG 7/13: Encourage the clean production of electricity through renewable energies (*most voted local target by the local stakeholders*).

SDG 11: Expand and improve the green areas within the urban fabric, enhance all the green areas that surround the city and make the Cardener River more attractive and protected, in order to configure it as a space for recreation and leisure which can be compatible with farming and the protection of biodiversity.

SDG 8: Guarantee access to the labour market for the entire working population, and reduce job insecurity and wage inequalities suffered by certain groups in the city (young people, women, immigrants, and people with disabilities).

SDG 4: Eliminate disparities in regulated education, whether they are inequalities in terms of income, origin, disability, social and cultural environment, educational level of parents, and or discrimination of any other kind, and ensure that the most vulnerable groups have full opportunities to study according to their abilities.

Online workshops to primary and secondary schools:

14 educational centres participated and 1.703 students made contributions, and these are the figures:

- 1.688 prioritisation exercises
- 2.588 new contributions
- 4.276 total contributions to localise the SDGs in Manresa

The SDGs which obtained more contributions from schools were, in this order:

- SDG 5 (Gender equality)
- SDG 1 (End of poverty)
- SDG 2 (Zero hunger)

Inspiring sessions with ULG members (initial)

Building on the participatory process already held by the City Council during 2019 and 2021, and from the SDG local targets already identified in the final report “*The challenge of the Sustainable Development Goals in Manresa*”, the first activities/actions held with the ULG group were the organisation of 3 inspiring sessions in November 2021 devoted to learn from best practices and experiences, to reflect on already identified local targets and actions and to propose new specific actions to be included in the Manresa 2030 Agenda, which were then prioritised, refined and validated in subsequent group sessions and co-creation activities (see sections 1.2.1 and 1.2.2).

SDGs PRIORITIES & GAPS ANALYSIS

In order to make a first diagnosis of the current situation and prioritise goals and targets, the city council started from the analysis of the results obtained in the extensive participatory process, and applied two different methodologies, together with the rest of the cities of the URBACT network: the Reference Framework for Sustainable Cities (RFSC) self-assessment tool¹⁰, and the Photo Essay of the 5 dimensions of the SDGs, the so-called 5 Ps.

Before describing in deeper these two methods and its results, it's worth pointing out two issues.

First, that when trying to compile the contributions from everyone (citizens, stakeholders, officers, politicians) and make them coherent to set the priorities, no matter the methodology used and how carefully can be applied for later analysis, the results of the participation vary depending on the moment (priorities set during the pandemic where not the same as before and after it, the same with the Ukraine war and the prices inflation situation), and also on how the questions are formulated (if they are open, semi-open, or closed). For these reasons, it may seem that some results are contradictory, but this also enriches the analysis.

The second remark is that the localisation of the global goals through the participatory process outlined above focussed on the 2030 Agenda as a whole, and tackled the 17 SDG. In fact, one more was added about culture, the SDG 18, as it's a main policy of the city council.

The municipality sees its role in promoting the holistic framework, yet with some different priority levels. The reason for the comprehensive focus is that the city council has indeed direct or indirect competences in issues related to every goal, even to marine life (though Manresa is located inland),

¹⁰ <http://app.rfsc.eu/>

at to the extent that local activities and Manresa citizens behaviour about the use of plastics, the consumption of fish and the degree of protection of our river water have an impact on this SDG, and others. In sum, local action and policies affect in one way or another the whole range of sustainability goals and that is why all the SDGs should be tackled at different levels and with a holistic vision, although different relevance must be given to each of them, in order to achieve results with limited budget and resources.

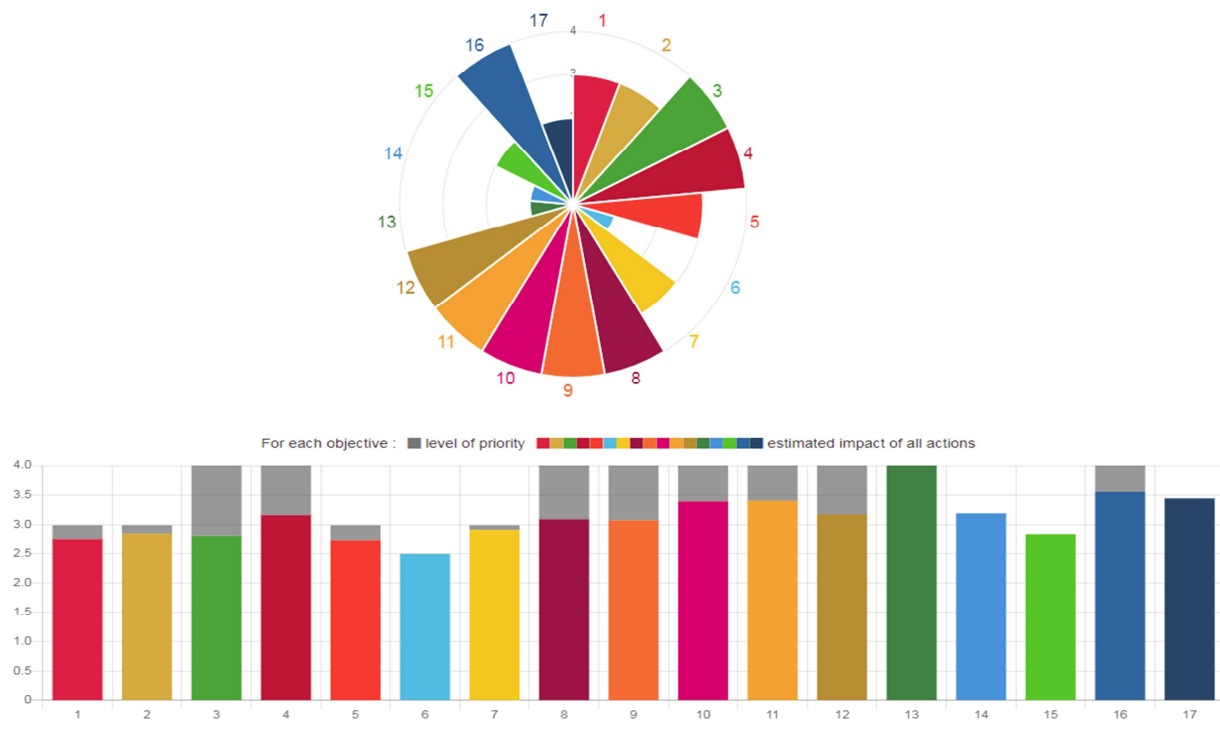
THE RFSC SELF-ASSESSMENT RESULTS

In order to identify and visualise the goals and target priorities, the city council used the RFSC self-assessment tool, which facilitates a first mapping of the previous work and relevance given to the SDGs, in order to help afterwards to cross-check the plan or strategy against the goals.

The main criteria used by Manresa to do the mapping, prior to the self-assessment, were basically:

- 1) The relevance of each SDG in the current policies, the Municipal Action Plan and in the Manresa Reconstruction Plan Post-covid
- 2) The prioritisation of goals and targets that the local stakeholders and citizens already did in the frame of the participative process run by the city council in 2019-2021 to localise SDGs and related targets in Manresa
- 3) The ability to influence the goal
- 4) What has already been done at local level

Thus, in the charts from the RFSC self-assessment tool used in the project it is shown that some goals are more prioritised.



There were scored with 4 points most of the citizens' and stakeholders' priorities (in the short term, health - SDG3; economic activity - SDG8, SDG9 and SDG12; education - SDG4; reduction of inequalities - SDG10; and in the mid-long term, urban planning, housing and mobility - SDG11), and

with 3 points two other priorities of local stakeholders in the short term (end of poverty - SDG1; and energy - SDG 7) as well as the three main priorities of the students (gender equality - SDG5, end of poverty - SDG1 and zero hunger - SDG2). The city council also scored the maximum priority to solid, participative and transparent institutions, as it is crucial for the municipality and much work has to be done in it (SDG16).

The less prioritised SDGs are those in which the city has less influence (life below water - SDG 14) or has made more progress until the date, as it is the case of clean and affordable water and sanitation (SDG 6), life on land (SDG 15), and partnerships for the goal (SDG 17).

However, it would not be the case of climate change, which is less prioritised despite the city has some competences on it and it is being dealt with in Manresa only partially, with some measures of adaptation, and very few to mitigate it. As measures to mitigate climate change are tackled mainly in SDG11, basically reducing emissions and mobility, and some other measures to adapt to climate change are already being implemented in SDG 15, through the protection and enhancement of the Green Ring of Manresa, the SDG13 was less prioritised.

THE PHOTO ESSAY OF MANRESA: 5 DIMENSIONS (5 Ps) OF THE 2030 AGENDA

Another way to showcase the initial situation and the priorities of Manresa by 2030 is to link them to the 5 dimensions of the SDGs, so is, the 5 Ps. The 5 Ps of the 2030 Agenda consist of People, Prosperity, Planet, Peace and Partnership. This section presents the strengths, challenges and key data points identified in the analysis of the initial situation and policy targets in the city of Manresa.

The photo essay reflects quite well the priorities of the city highlighted in the results from the RFSC self-assessment, as the same criteria were applied both to the assessment and to the photo essay. However, the photo essay is simpler and briefer than the assessment process, so despite the global coherence, the results are not exactly the same.

This analysis links with the missions and actions of the present IAP, as we'll show it below



People



Strength: The city provides a wide offer of educational, cultural, sport and health activities & facilities, and tries to make them accessible to all citizens.

Challenge: Access to quality housing is a challenge in Manresa, especially in the inner city, where its migrant population is

concentrated. On the other hand, vacant houses in this area are around a quarter of the total houses in the old town, with associated squatter phenomena. Food affordability is neither yet assured in the current context of inflation and precarious labour market.



The IAP tackles the People dimension mainly in the 5th mission, with the aim of reducing inequalities and improving social inclusion, through more and better jobs, affordable housing, the reduction of the digital divide and the fight against any type of discrimination. The 3rd mission is also devoted to this sphere, about accessible green zones in the neighbourhoods, in order to improve health and social relations.

Data points

Share of people assisted by the food bank (SDG1 and SDG2), (June 2021): 2.500 users / 78.269 inhabitants = 3,2%

Average life expectancy (SDG3), (year 2019): women (85,6), men (80,4), total (83,1)

Share of population that completed secondary education (SDG4), (1st January 2020): women (33,8%), men (37,5%), total (35,6%)

Share of women among all elected representatives (SDG5), (July 2021): 12 women / 25 elected representatives = 48,0%

Prosperity



Strength: Manresa has modern higher education and research facilities, which include a university campus and the R&D centre Eurecat. There is a powerful industrial activity in Manresa and its surroundings, which makes the area less dependent on services and fluctuant tourism than other Catalan cities to provide jobs.

Challenge: The city wants to recover the historic centre of the city, attracting new activities and population. Almost a quarter of the shops located in the Historic Centre are empty. As an attempt to reverse these figures, a comprehensive revitalisation strategy for the old town began in the 90s, but due to financial constraints and lack of cooperation of property owners, improvements are slightly incremental and react to the availability of external funding sources.



A new challenge for the city, linked to the post-pandemic recovery and the Next Generation EU program, is to transform the local economy aimed at becoming greener and more digitalised, especially the traditional industry of the area, basically related to the car sector.

Prosperity dimension is reflected in the IAP mainly through the 6th mission, to have a competitive and sustainable local economy, thanks to technological innovation, the use of clean energies, circular production systems, sustainable tourism and a better articulation of the territory, as well as the 2nd mission, to invest in the preservation of its historical, cultural and architectural heritage, and the 5th mission, about social inclusion.

Data points		
Unemployment rate (SDG8), (September 2020): 16,7%		
Enterprises in agriculture, industry, construction and services (SDG9), (September 2020):		
Field	Enterprises	%
Agriculture	12	0,5%
Industry	230	10,3%
Construction	178	7,9%
Services	1.821	81,3%
TOTAL	2.241	100%
Share of local population with tertiary education / population over 21 years old (SDG10), (1st January 2020): women (22,2%), men (18,4%), total (20,4%)		

Planet



Strength: The awesome Green Ring of Manresa, increasingly popular for leisure, tourism and sport, combined with farming activity and biodiversity protection is a major asset of the city.

Challenge: One challenge is to reduce the use of private cars and to increase walking and cycling,



through overcoming structural weaknesses (few and disconnected cycle paths, a hilly city). The other target is to increase the recycling rate and circular economy initiatives, and to decrease the total amount of urban and industrial waste.

1st and 4th missions of the IAP are mainly devoted to the Planet: the first mission is to have a more sustainable mobility, which will connect the city and its surroundings, prioritizing public transport, pedestrian zones and bike lanes; and the basic equipment and services will be at a maximum of 15 minutes from all points of the city. And the fourth mission is to enjoy a Green Ring in Manresa with a preserved environment, rich in healthy, sports, educational and touristic spaces, where biodiversity will be protected and local agriculture and sustainable food will be promoted

Data points
Percentage of city's wastewater receiving centralized treatment (SDG6, SDG14): 95,36 %
Municipal waste per capita (SDG12), (year 2020): 479,33 Kg/hab/year
Recycling rate (year 2020): 45,9%
CO2, PM2,5 & NO2 emissions in the city (SDG13):
<u>Tones of CO2 per inhabitant (year 2016):</u>
Services: 0,78
Housing: 1,01
Transport: 1,73
Waste: 0,18
Water: 0,01
Total: 3,71
<u>Fine particles (PM2,5): 14,9 µg/m³ (year 2015)</u>

Nitrogen dioxide (NO2): 27,3 µg/m³ (year 2015)

Built up area per capita (SDG11), (June 2021):

Built area = 8,6 km², built area per capita = 110,27 m²

Built residential area = 5,7 km², built residential area per capita = 72,86 m²

Amount of green areas or tree cover in the city (SDG15):

Urban area = 7,8 km²

Green areas inside the urban area = 0,8 km²

Percentage of green areas over the urban area = 10,79%

Urban and surrounding urban area = 9,3 km²

Green areas inside urban and surrounding urban area = 2,2 km²

Percentage of green areas over the urban and surrounding urban area = 23,76%

Mobility data (SDG11):

Amount of urban cycle lanes (June 2021): 13 km

Amount of annual bus passengers (year 2020): 2,2 million

Peace



Strength: Manresa has a public facility devoted to the promotion of global solidarity and peace: the House of Peace and Solidarity (called Flors Sirera House).

Challenge: A main mission of the city is to achieve social cohesion in an increasingly multicultural city, with a special focus on the inclusion of foreign unaccompanied minors.

Another target is to be more transparent and accountable as a city council, and promote the participation of citizens in public life.



The IAP gives answer to this dimension with the 7th mission, by which all municipal policies will incorporate transparency, citizen participation, the gender perspective and the evaluation of results.

Data point
Participation rate in latest local elections (SDG16), (May 2019): 61,6% (voters over list of voters)

Partnership



Strength: For achieving SDGs, Manresa promotes alliances at national and international level (provincial government of Barcelona, Eurotowns and URBACT).

Challenge: The city council would like to improve co-governance through the involvement of stakeholders and citizens not only when designing plans, but also in the implementation and evaluation of the actions.

The 8th mission of the IAP states that the city council will establish solid multi-stakeholder and multi-level alliances to achieve the Sustainable Development Goals, giving special support to organisations and citizen initiatives.



Data point
Number of municipal platforms of cooperation with stakeholders, created by the city council (SDG17), (June 2021): one Citizens’ Council, ten Sectoral Councils for specific topics, and four Territorial Councils, one for each district of the city. One neighbours’ platform in the Historic Centre, called La Canal, was created through URBACT Re-grow City network.

1.2. Focus of the Integrated Action Plan

1.2.1. The Integrated Action Plan: a participatory co-creation process

ULG COMPOSITION AND SET-UP PROCESS

Possibly the most important part of the project was the establishment of the URBACT Local Group (ULG), to establish a team who have both local knowledge of the city and of the activities developed, and opportunities and challenges faced, but also find people who are trusted by the community and are active within it. It was important to be inclusive, to ensure the global goals were put in practice through the process of setting-up the ULG and that all people and citizens were represented. It became clear that some of the people nominated were active in a number of areas related to the 17+1 SDGs and the five dimensions, which provided the benefit of a greater outreach.

In February 2021, the city organised three differentiated sessions, three focus groups (Planet, People and Prosperity-Peace) with local stakeholders and experts in each area, which provided the basis for the creation of the URBACT Local Group (ULG). The ULG, composed amongst others, of members (local stakeholders) from the three focus groups organised in early 2021, around People, Planet and Prosperity-Peace, as well as members of the Board for the Social and Economic Reconstruction Plan, was set up in October 2021.

ULG was sought to include people from different age groups. Therefore, the composition of the group was diverse in ages and in representation of this in diverse entities. Youngsters were also an important age group to include. To ensure the active participation of young people, all schools in the city were invited to participate in the ULG, and finally the ULG counted with several students and teachers from a local secondary school called FEDAC, which is developing education projects to engage its community in the SDGs and sustainability action. The secondary education centre that participated provided young people’s voice and future generations.

Among the ULG members there are also key entities from Manresa in the field of health, with Althaia as representative. Due to the uniqueness of the Green Ring and the agricultural tradition of Manresa, it was seen as critical that organisations such as the Bages Consortium for waste management, Meandre - association for the preservation of the natural heritage Manresa and Pla de Bages, and the Parc de la Sèquia were actively involved in the group. Also, it was fundamental that universities (FUB and UPC) and R+D centres such as EURECAT, trade unions and trade associations were present in the Prosperity Area, among others.

The ULG members are small in number but large in the scale and diversity of their involvement and volunteerism in the local community. The ULG members cover major cross-cutting pillars across the city: Municipal, Political, Educational, Community Groups and Private. **The members who are part of the ULG are:**

PEOPLE



- AAVV de Sant Sadurní de Salelles
- ABS Manresa 2 - ICS
- AFA Escola Puigberenguer
- AMPANS
- ASSOCIACIÓ CULTURAL ROMANESA DE MANRESA, BAGES
- Associació de Dones al Noor
- CARITAS ARXIPRESTAL MANRESA
- Centre d'Art Contemporani i Sostenibilitat El Forn de la Calç
- Centre Disminuïts Físics del Bages - Althaia
- Col.legi Oficial de Treball Social de Catalunya
- Centre de Recursos en Trastorn de l'Espectre Autista de la Catalunya Central
- Creu Roja a Manresa
- FEDAC Manresa

Federació d'Associacions de Veïns de Manresa

Fundacio Ampans

Fundació Germà Tomas Canet - Llar Sant Joan de Déu

Inshuti (Consell de Solidaritat)

Llar Sant Joan de Déu. - F. Germà Tomas Canet

ONCE

Projecte PECT – ICS Institut Català de la Salut

ICS Catalunya Central // SAP Bages- Berguedà- Solsonès Gerència Territorial
Catalunya Central | Institut Català de la Salut

UJP Jubilats i pensionistas UGT

Centre d'Estudis del Bages

Consorci del Bages per a la gestió de residus

Eurecat

Fundació Aigües de Manresa - Junta de la Sèquia

Institució Catalana d'Història Natural

Meandre, associació per a la preservació del patrimoni natural Manresa i Pla de Bages

Montepio Conductors Manresa-Berga

Parc de la Sèquia

PLANET



ASSOCIACIÓ BAGES IMPULS

PEACE AND PROSPERITY



Ateneu Cooperatiu Catalunya Central

CAMBRA DE LA PROPIETAT URBANA DE MANRESA I EL BAGES

Consell Regulador de la Denominació d'Origen Pla de Bages

Cultura del Bé Comú

Foment de la Rehabilitació Urbana de Manresa, s.a. (FORUM)

Fundació Universitària del Bages

INSPIRACIÓ 2022

PIMEC CATALUNYA CENTRAL

UBIC Manresa

Unio Territorial de la UGT Bages-Berguedà

Universitat Oberta de Catalunya

UPC Manresa

THE PARTICIPATORY AND CO-CREATION PROCESS WITH THE ULG



Presentation and constitution session

On the 7th of October 2021, the ULG was formally established with a presentation ceremony at El Centre de l'Aigua. The city council team and the ULG coordinators presented the aims of the group, the methodology and process for the different phases of the development of the Manresa 2030 Agenda.



The members of the group introduced themselves and shared the expectations of the participation of each entity as members of the local group in the process of creating the Manresa 2030 Agenda.

Two group dynamics were developed. First, they were asked to prioritise the 3 most priority SDGs in each area: people, planet and prosperity through responding to a Menti.



Secondly, a group dynamic in which participants worked in subgroups related to specific areas: people, planet and prosperity to get to know each other more in-depth. They were asked to share with others: where we come from, professional profile or trajectory, star project that their organisation or entity was already carrying out in line with the Manresa 2030 Agenda.

Inspiring visits

Three inspiring visits to key experiences and projects that were representative of Manresa's challenges in the area of People, Plant and Prosperity were organised during November 2021. The methodology followed during the sessions had three phases:

- Visit to an innovative and inspiring space, project and/or experience.
- Individual and group dynamics to promote reflection, team work, proposal of new actions and group sharing. The ULG participants proposed new actions to define the Manresa 2030 Agenda to be included in the document developed by citizen technicians in a first phase of participation.
- Feedback of the session to all ULG members, to give them the opportunity to participate and enrich the proposed actions. Sharing the actions proposed for each SDG through email and an open questionnaire where all members could include additional actions per SDG.

The visits organised included:

- **People:** the neighbourhood plan project of Barcelona City was visited, to inspire key actions that could be replicated in the old neighbourhood of Manresa.
- **Prosperity:** the social enterprise Moltacte was visited, an example of the integration of the economic and social vision, through the employment of people with disabilities.
- **Planet:** Bufalvent Environmental Park was visited, in order to make the ULG aware of the impact of the city's waste in the short and medium term and to see how waste is managed and recycled.



Feedback and prioritisation session



A feedback and action prioritisation session was organised in December 2021 with the ULG Members. The entire ULG was convened to work on the overall actions of the Manresa 2030 Agenda that had been collected during the whole participatory process and the inspiring visits. Members were asked to prioritise the 30 most transformative actions to be included in the Agenda.

The process followed included:

- About 100 pre-selected actions were shown to participants, from the more than 600 detected in previous participatory processes and ULG sessions. They were pre-selected based on most prioritised local targets from each SDG
- The actions were distributed in three blocks: People, Planet and Prosperity
- Participants were allowed to add new actions to the blocks, and they added:
 - 35 new actions for People
 - 35 new actions for Planet
 - 22 new actions for Prosperity
- They were asked to choose the 30 actions they considered most relevant (they were recommended to choose 10 actions from each area)



Co-creation of the IAP vision, missions and actions, and validation session

Based on the 30 most transformative actions selected from prioritised local targets and more than 600 actions arose by the whole participatory process, the ULG co-created the vision of the future city. It was in this temporal sequence and not the other way around, as Manresa had already worked for a long time in the prioritisation of SDGs, local targets and actions once the URBACT network suggested its city members to establish a shared vision and several missions, in an innovative intervention logic.



Thus, through face-to-face sessions and individual online participation, a shared city and 8 missions of the IAP were extracted. method technique was used (see section

At a ULG session held in April 2022, the city the 8 missions and the 30 transformative actions for the Manresa of the 2030 were shared and finally validated with ULG members (see section 1.2.1). These were developed through an internal analysis of actions identified through previous participatory processes and sessions, the



vision
The Q-1.2.2).
vision,

the
results

of the Q method and the prioritisation of city council officers.

The ULG validated the final 30 actions and proposals of sub-actions were made from the entities themselves that complemented the proposals made by the City Council, having the opportunity to provide ideas of how to make the action become a reality. The next steps and the role that the ULG should play in the implementation of the Urban Agenda of Manresa 2030 were also discussed and agreed upon.



Thus, the ULG has been active in the process of creating the Agenda, but will also be active in its implementation and monitoring. There is will and motivation for the group to remain active and ensure the proper development of the Urban Agenda of Manresa 2030.

Validation by the city council:

After the ULG validation, the vision, missions and 30 actions contained in the IAP were validated by the municipal government in two sessions held in September and October 2022. Slight changes were made by them, and afterwards by the rest of the political groups of the city council, in a session held in November 2022, before its approval by consensus of the plenary session of the city council, in an attempt to ensure that the city strategic plan will remain as the main roadmap to 2030, despite any political change.

1.2.2. The SDG Story and Missions

When thinking about the future vision of Manresa, a main question arose: do all municipal staff, stakeholders and citizens, really share a common positive vision of the future of our city? Or are there several visions of the future city, shared by different groups of local stakeholders, that can be all valid, meaningful and sustainable? And which vision (or visions) are these?

To answer all these questions, and to elucidate which could be the shared vision(s), the city council decided to use the Q-Method¹¹, a methodology based on the ordering of statements and factor analysis to search for correlations between the positions adopted by a series of people in relation to a series of statements, and to reveal and describe convergent/divergent views in a group as well as consensus. Q-method looks for correlations between subjects across a sample of variables. Q-factor analysis reduces subjects' diverse individual viewpoints to several "factors", which represent shared ways of thinking.

As we mentioned in 1.2.1 section, during the participatory and co-creation process developed with the ULG group, an exercise of prioritisation of actions was organised, in which key local stakeholders had to select individually the 30 actions most relevant to the city according to their viewpoint to reach SDGs local targets of the city in 2030.

They were shown about 100 pre-selected actions, of the more than 600 detected in previous participatory processes and in ULG sessions, from all the proposals received until the moment either from municipal staff, local stakeholders, citizens, and ULG members, through the participatory

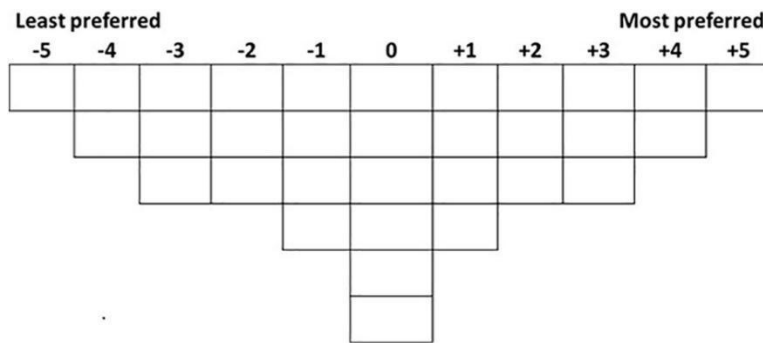
¹¹ <https://qmethod.org/>

process that the city council is carrying out since 2019. The pre-selection, as we said, was done based on the most prioritised local targets.

With the information collected, an internal analysis of the most voted actions was conducted and 30 actions were selected considering: actions most voted by the group; municipal star projects that should be included; ensure that all the SDGs were covered; and ensure the 3 Ps (Planet, Prosperity and People) were balanced. Also, crosscutting actions were included (partnerships and participation), forming a total of 32 pre-selected actions.

These 32 pre-selected actions were the statements of the questionnaire used in the Q methodology exercise to define the vision of the future city. 35 members of the ULG participated in the vision exercise, completing the questionnaire individually through a computer application.

The exercise consisted in using a sample with 32 boxes and asking ULG members, individually, to place each of the 32 actions in one of the boxes, based on the degree of priority that they think it has, from most priority action to less priority one. We also asked them to justify why they chose the most and the least priority action (only these two).



From the quantitative and qualitative analysis of the answers, four very marked common factors (or action selection patterns) were observed, which referred to 4 visions of the city. As they were complementary and not really opposite to each other, they were joined in one single shared vision, which in turn was broken down into 8 missions to achieve it. Also, the 30 transformative actions were then reviewed, refined and shared with city council officers in order to include also their views.

These were then shared and agreed with the ULG members in a validation session of the city vision, where the 8 missions and the 30 transformative actions were presented, including a video¹² outlining the process and the Manresa 2030 city vision.

THE FOUR VISIONS:

Through the Q-method, we discovered four main visions, not opposed between them but with different viewpoints about which are the priorities to achieve the best future for Manresa. To sum them up in a few words:

Vision 1: Nature preservation and Proximity

The first vision highlights the preservation of nature and the proximity of the amenities of the future city.

¹² <https://youtu.be/th-WotHCd50>

Vision 2: Social inclusion and Equality

In the second vision, social inclusion and equality are the most important goals to achieve in 2030.

Vision 3: Heritage and Local identity

In vision three, the future Manresa has, above all, a protected local heritage and a strong local identity.

Vision 4: Economic modernisation and territorial perspective

In the last vision, Manresa will transform its economy and be more open and coordinated with the surrounding municipalities.

A COMMON VISION:

In an attempt to combine the four visions, one single future vision for Manresa by 2030 was agreed, which is **a city that ensures social inclusion and equality, while achieving a sustainable economic modernisation with a territorial perspective. It will be a 15-minute city that preserves the urban and peri-urban nature, as well as its local heritage and its strong local identity.**

THE 8 MISSIONS OF THE URBAN AGENDA OF MANRESA 2030:

As a result of this future vision process, eight missions by the Urban Agenda of Manresa 2030 were defined:

1. By 2030, Manresa will have a more sustainable mobility, which will connect the city and its surroundings, prioritising public transport, pedestrian zones and bike lanes. The basic equipment and services will be at a maximum of 15 minutes from all points of the city.
2. By 2030, Manresa will invest in the preservation of its historical, cultural and architectural heritage.
3. By 2030, Manresa will offer accessible green areas in its neighbourhoods, key to improving health and social relations.
4. By 2030, we will enjoy a Green Ring around Manresa with a preserved environment, rich in healthy, sports, educational and touristic spaces, where biodiversity will be protected and local agriculture and sustainable food will be promoted.
5. By 2030, we will have succeeded in reducing inequalities and improving social inclusion, through more and better jobs, affordable housing, the reduction of the digital gap and the fight against any type of discrimination.
6. By 2030, we will have a competitive and sustainable local economy, thanks to technological innovation, the use of clean energies, circular production systems and a better articulation of the territory.
7. By 2030, all municipal policies will incorporate transparency, citizen participation, the gender perspective and the evaluation of results.
8. By 2030, the City Council will establish solid multi-stakeholder and multi-level alliances to achieve the Sustainable Development Goals, giving special support to organisations and citizen initiatives.

Part 2 - The Integrated Action Plan and its implementation

2. The Integrated Action Plan





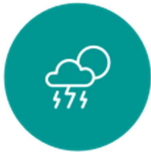





From the previous participatory process, as well as the work done by the ULG, there were finally defined and agreed:

- one vision of future
- 8 missions
- 175 local targets
- 30 integrated actions












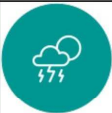






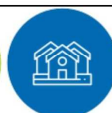
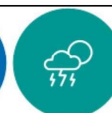

2.1 Summary of Missions, Actions, SDGs and Objectives of the Spanish Urban Agenda

As we stated before, our main goal is to align our IAP with the 2030 Agenda SDGs as well as the Objectives of the Spanish Urban Agenda. Thus, we present below the 8 missions and the 30 Actions under the umbrella of both Agendas.









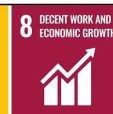




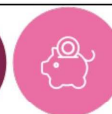







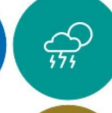




To do so, the 17 + 1 SDGs have been already introduced in previous chapters. The 10 Objectives of the Spanish Urban Agenda are the following:

	O.E. 1 Plan the territory and make rational use of the land, conserve and protect it		O.E. 6 Promote social cohesion and seek equity
	O.E. 2 Avoid urban sprawl, and revitalise the existing city		O.E. 7 Promote and stimulate the Urban Economy
	O.E. 3 Prevent and reduce the impacts of climate change, and improve resilience		O.E. 8 Guarantee access to housing
	O.E. 4 Make a sustainable management of resources, and promote the circular economy		O.E. 9 Lead and foster digital innovation
	O.E. 5 Promote proximity and sustainable mobility		O.E. 10 Improve intervention tools and governance


















MISSION 1: Sustainable mobility and 15-minute city

ACTIONS	SDGs	Urban Agenda Objectives
A1- Eco-mobility in Pla de Bages	   	  
A2- Sustainable intra-urban mobility in the city	   	  
A3- Basic services at all neighbourhoods	  	   









MISSION 2: Preservation of the historical, cultural and architectural heritage

ACTIONS	SDGs	Urban Agenda Objectives
A4- Sustainable tourist destination	   	 
A5- The New Baroque Museum of Catalonia	    	  
A6- Sustainable and integral revitalization of the Historic Centre	    	      






































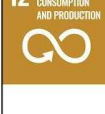














MISSION 3: Accessible and healthy green areas at all neighbourhoods

ACTIONS	SDGs	Urban Agenda Objectives
A7- Network of accessible green urban spaces	   	   
		
A8- Network of urban climate shelters	  	    

MISSION 4: Biodiverse and foody Green Ring

ACTIONS	SDGs	Urban Agenda Objectives
A9- Green Ring of Manresa	   	   
		











MISSION 5: Reduction of inequalities and improvement of social inclusion

ACTIONS	SDGs	Urban Agenda Objectives
A10- Integral recovery of l' Anònima old factory	      	     
A11-The Strategy for the Right to Food	    	  
A12- Socio-Educational Pact for the inclusion and equity	  	 
A13- Program to fight the digital gap	 	 
A14-Social and affordable rental housing	   	  
A15- Local, Sustainable and Fair Trade City	 	  
A16- Integration of the gender and LGBTBI+ perspective in the city	  	 
A17- Affordable culture for all	  	 







MISSION 6: Development of a competitive and sustainable local economy

ACTIONS	SDGs	Urban Agenda Objectives
A18- Efficient waste management and circular economy	  	 
A19- Creation of a public office for energy transition	   	   
A20- More sustainable industrial areas	  	  
A21- Responsible production and consumption of local products	  	  
A22- Digital cluster in health and social care for ageing in Bages county	   	   
A23- Sustainable rehabilitation of la Fàbrica Nova old factory and its surroundings	    	   
A24- The new technological university campus in Fàbrica Nova	   	  
A25- Research, innovation and knowledge hub	  	 

MISSION 7: Transparent, participatory, gender inclusive and assessed municipal policies

ACTIONS	SDGs	Urban Agenda Objectives
A26- The City Council as a solid, integral and transparent institution		 
A27- Transition to digital administration		 
A28- Participatory processes in municipal policies	 	 

MISSION 8: Solid multi-stakeholder and multi-level alliances to achieve the SDGs

ACTIONS	SDGs	Urban Agenda Objectives
A29- Alliances to achieve the SDGs		
A30- Regional integrated and balanced planning	 	 

2.2. Summary of locally adapted SDG targets

As we stated previously, the definition of the local targets related to the global goals was the first exercise of the localisation of the SDGs that the city council made, together with municipal staff, local stakeholders and citizens.

Here we present the 175 local targets that arose during the participatory process, which were then prioritised and partially transformed into 30 integrated actions, operationalizing a considerable amount of them in a wide variety of actions and sub-activities of the plan:

SDG 1. NO POVERTY

CODE	LOCAL TARGET	ACTIONS
1.1	Guarantee that in Manresa there is no person who cannot have a decent roof and an efficient provision of basic services	6 - 14 - 19 - 23
1.2	Eradicate energy poverty	6 - 14 - 19
1.3	Increase coverage of other basic needs of citizens (clothing, social assistance, etc.; food is tackled in SDG2, and school support is covered in SDG4)	
1.4	Look for mechanisms to hear the voice of people in a situation of vulnerability and thus listen to their needs, through an accompaniment support, without judging them, in order to obtain proposals on how to help them to improve their situation, and give stability to these people	11
1.5	Enable people in a situation of vulnerability to make use of empty spaces in Manresa at very low costs	

SDG 2. ZERO HUNGER

CODE	LOCAL TARGET	ACTIONS
2.1	Encourage the creation of a social canteen in Manresa	
2.2	Articulate the initiatives of organised citizens, institutions, supermarkets and restaurants in relation to the collection and donation of food to people who don't have the necessary resources to cover this basic need, in order to improve the nutritional needs of the most vulnerable population and to reduce food waste	11
2.3	End all forms of malnutrition, and address the population's nutritional needs, especially of adolescents, pregnant and lactating women, as well as the elderly	
2.4	Implement measures and find legal mechanisms to reduce food waste in Manresa, at the domestic level, in commercial	11

	establishments, in food industry, and in collective canteens	
2.5	Disseminate the basic concepts of food culture, and promote healthy lifestyles, especially in lower-income groups	
2.6	Ensure that food establishments have the correct hygienic and sanitary conditions, and that the food reaches the final consumer with full guarantees	

SDG 3. GOOD HEALTH AND WELL-BEING

CODE	LOCAL TARGET	ACTIONS
3.1	Promote the wellbeing and health among the population, and boost habits of healthy life	1 - 2 - 3 - 7
3.2	Ensure a good public and universal health system, focused on holistic social and health care, where people protagonists of their own health	22
3.3	Adapt residential and health services to people with some type of disability	
3.4	Guarantee the welfare and health of the elderly, through the dissemination of training actions that may be of their interest, as well as the increase of the current offer of activities aimed specifically at this group	
3.5	Offer free sports activities, especially to young people and the most vulnerable groups, so that they can have a healthy life without depending on their financial situation	
3.6	Encourage taboo-free sex education	
3.7	Integrate dental services into Catalan public health system	
3.8	Promote healthy habits and the prevention of risks in the consumption of tobacco, alcohol and narcotics	
3.9	Ensure a healthy use of new technologies among the population	
3.10	Take care of the population's emotional health, especially deteriorated due to the pandemic	7
3.11	Guarantee sufficient protection against COVID-19	

SDG 4. QUALITY EDUCATION

CODE	LOCAL TARGET	ACTIONS
4.1	Promote universal access to quality and permanent education, both formal and informal, and aimed at all ages	12 - 13 - 24
4.2	Eliminate disparities in regulated education, whether they are inequalities in terms of income, origin, disability, social and cultural environment, educational level of parents, and or discrimination of any other kind, and ensure that the most vulnerable groups have full opportunities to study according to their abilities	12
4.3	Increase the resources of primary and secondary schools for the attendance of the most vulnerable students to excursions. Design them in the way that students from lower-income families and immigrants can feel identified	12
4.4	Reinforce the detection of premature learning difficulties and apply reinforcement mechanisms	
4.5	Guarantee universal access to digital educational resources by all students, and include digital resources adapted to children with disabilities	13
4.6	Detect bullying situations in schools in time, and work on them	
4.7	Continue to guarantee affordable kindergarden places for everyone, strengthen scholarships and grants, and assess the feasibility of applying a system of social pricing according to the families' level of income	12
4.8	Continue with the work actions initiated by the Commission for the Study of the Situation of School Segregation in Manresa, created in 2018	12
4.9	Expand academic guidance actions that break with the social belief that there must inevitably be a very close link between education and the labour market	
4.10	Incorporate into the school curriculum more practical skills for daily life and citizenship, such as bureaucratic issues, accountability and taxes, making invoices, etc.	
4.11	Educate for sustainability. Promote environmental education and awareness in the school and family environment	9

SDG 5. GENDER EQUALITY

CODE	LOCAL TARGET	ACTIONS
5.1	Make efforts in favour of gender equality in all groups in the city	10 - 16 - 17
5.2	Design public employment policies taking into account gender equality	
5.3	Equalize paternity leave with maternity leave, and encourage its use	
5.4	Make labour market schedules more flexible with the aim of making them compatible with school hours	
5.5	Encourage co-responsibility between men and women in all activities related to domestic and care tasks	16
5.6	Fighting the glass ceiling and promoting equal opportunities and female leadership in economic, political and public life	
5.7	Garanteeing a pension to older women for their unpaid work doing care work at home, in a historical context when most of them did not have the opportunity to work outside the home	
5.8	Ensure an educational model that explicitly recognizes gender equality and works to raise awareness of gender-based violence	
5.9	Provide a solution to the city's urban deficiencies that create a sense of insecurity, and make the city friendlier for all genders	7 - 16
5.10	Improve care and protection services for abused women and work to eradicate gender-based violence in the city	16
5.11	Promote toughening of judicial sentences and convictions for cases of rape and gender-based violence	
5.12	Offer a good service and assistance to the LGBTBI community	16
5.13	Equalize the cost of hygienic products aimed at both male and female audiences, and reduce the cost of the products used in menstruation, or make them free	
5.14	Dedicate more streets and squares to women	
5.15	Promote scientific and technological vocations among women, and encourage actions to recognize their role in science	16

SDG 6. CLEAN WATER AND SANITATION

CODE	LOCAL TARGET	ACTIONS
6.1	Guarantee universal and equitable access to drinking water at an affordable price for all the population, establishing free access to drinking water for most vulnerable people	

6.2	Guarantee the sustainable use of La Sèquia water channel, and promote actions to improve the efficiency of irrigation in Manresa	9
6.3	Build tanks in the main facilities of the city to collect rainwater for being reused to irrigate municipal parks and gardens	5 - 8 - 10 - 14 - 20 - 23
6.4	Eliminate water tanks from homes as a distribution mechanism, while ensuring access to water with sufficient pressure	
6.5	Continue with the work of public awareness and environmental education on the rational use of water	
6.6	Apply measures to prevent the discharge of wastewater directly into the river at very specific moments (when there are waterspouts)	
6.7	Eliminate odor pollution from the management of water sanitation in the municipality	
6.8	Apply transparency measures through the regular publication (daily or weekly) of data and analysis of the water quality supplied to Manresa	

SDG 7. AFFORDABLE AND CLEAN ENERGY

CODE	LOCAL TARGET	ACTIONS
7.1	Refurbish old flats and buildings by improving thermal insulation and promoting the use of renewable energies, so as to reduce energy consumption and improve sustainability	4 - 5 - 6 - 10 - 14 - 19 - 23
7.2	Boost models of new building and use of space that are more energy efficient, and promote a green architecture in new constructions that minimizes the need for artificial air conditioning and the energy consumption of fossil fuels	19
7.3	Encourage the clean production of electricity through renewable energies, such as solar panels and cauldrons, especially in public buildings	5 - 6 - 10 - 14 - 19 - 20 - 23
7.4	Facilitate the transition from traditional industry to industry 4.0, a production model that is characterized by the optimization of resources and the maximization of energy efficiency	
7.5	Promote the circular economy in the energy field	
7.6	Encourage self-consumption of energy.	
7.7	Increase the efficiency of street lighting and reduce light pollution	
7.8	Reduce electricity consumption from lights inside public buildings, when not in use at night	

7.9	Achieve full energy sovereignty	
7.10	Develop an Energy Transition Plan	19
7.11	Ensure that public transport uses clean and efficient energy	1 - 2
7.12	Promote a change in the population's habits to reduce energy demand	

SDG 8. DECENT WORK AND ECONOMIC GROWTH

CODE	LOCAL TARGET	ACTIONS
8.1	Guarantee access to the labour market for the entire working population, and reduce job insecurity and wage inequalities suffered by certain groups in the city (young people, women, immigrants, people with disabilities)	10
8.2	Prioritize the fight against structural unemployment and long-term unemployment	
8.3	Reduce the number of people who drop out of school prematurely and also reduce the number of young people who neither study nor work	24
8.4	Guarantee the necessary job training for everyone who needs it. Encourage employment plans for people at risk of exclusion, with special emphasis on the population with functional disabilities	
8.5	Establish a "minimum city wage" by the city council for municipal companies, foundations and administrative concession companies, and establish criteria for compliance with the minimum city wage in municipal procurements and subcontracting	
8.6	Promote social economy initiatives in Manresa, establish the mechanisms for the municipal procurement of this type of companies, and encourage private companies to do the same	21
8.7	Promote sustainable tourism projects and initiatives	4 - 5 - 10 - 23
8.8	Ensure the recovery of the post-COVID labour market	25
8.9	Guarantee efficient advice to entrepreneurial people	6 - 10 - 22

SDG 9. INDUSTRY, INNOVATION AND INFRASTRUCTURE

CODE	LOCAL TARGET	ACTIONS
9.1	Ensure that the productive sector of Manresa is sustainable and internationalized	20

9.2	Promote and encourage Industry 4.0, understood as a new way of organizing the means of production to adapt to needs and allocate resources more efficiently by making intensive use of telecommunications and cutting-edge technologies	
9.3	Promote more initiatives of industrial circular economy in Manresa	18
9.4	Encourage CO2 reduction in industries	20
9.5	Encourage industrial symbiosis to take advantage of the leftover heat of some industries and of the organic waste plant, through a heat network	19 - 20
9.6	Promote research and knowledge transfer carried out by universities, the Eurecat technology research center, health centers, companies and other public and private institutions in the city	22 - 24 - 25
9.7	Promote FabLabs and develop social innovation projects	30
9.8	Design and provide tools, spaces and moments to facilitate meetings, physical and virtual, in order to obtain processes of innovation through co-creation and participation	
9.9	Make a rational deployment of the technical structure of mobile operators, taking into account criteria of efficiency, but also of people's health	
9.10	Make a rational deployment of fiber optics, so as not to leave anyone behind in fast internet access	
9.11	Provide all citizens with a basic free internet access service and extend free wifi zones to public squares and other specific areas of public influx, such as the university area	
9.12	Ensure the availability of railway infrastructure that connects Manresa with Barcelona and Lleida in an efficient and safe way	

SDG 10. REDUCED INEQUALITIES

CODE	LOCAL TARGET	ACTIONS
10.1	Promote the social inclusion and the equality of opportunities and results of the population in all the scopes, especially of the most vulnerable groups: the elderly and young people, women, immigrants, single-parents families, people with mental health problems and people with some type of disability	7 - 8 - 10 - 11 - 12 - 13 - 14 - 16 - 17 - 24 - 28
10.2	Ensure the de facto application of the dependency law	
10.3	Raise awareness of the situation of young migrants under guardianship and under guardianship in the population, allowing	

	them to have the same opportunities as the rest, and good options for the future	
10.4	Increase measures to combat racism, so that no one is treated differently according to their origins	
10.5	Value the group of the elderly by promoting a dignified and active aging that allows them to weave networks of solidarity	
10.6	Ensuring that anyone has access to technology, regardless of their age	13 - 27
10.7	Promote access to leisure education activities, especially for children and young people	12

SDG 11. SUSTAINABLE CITIES AND COMMUNITIES

CODE	LOCAL TARGET	ACTIONS
11.1	Develop actions aimed at improving air quality in the urban area of the municipality, and achieve low-emission urban areas	1 - 2 - 3 - 6
11.2	Expand and improve the green areas within the urban fabric, enhance all the green areas that surround the city and make the Cardener river more attractive and protected, in order to configure it as a space for recreation and leisure which can be compatible with farming and the protection of biodiversity	7
11.3	Deploy natural solutions in all municipal buildings and projects, such as nest boxes in all municipal buildings, and green roofs	
11.4	Commit to public policies of urban planning that ensures the compactness of the city and the proximity of services, and that encourages the rationalisation of traffic	3 - 5 - 10 - 23
11.5	Remove the barriers in the city to create inclusive spaces adapted for people with special difficulties	4 - 5
11.6	Guarantee and promote sustainable and inclusive urban mobility at all levels: gender, age, and physical and functional disabilities	1 - 2 - 3
11.7	Guarantee infrastructures for sustainable transport between Manresa and its first travel crown	1
11.8	Promote itineraries and urban travel on foot, and raise awareness of the benefits for health and the environment	1 - 2 - 3
11.9	Promote itineraries and urban and nearby interurban travel by bicycle, by substantially expanding the urban network of bike lanes and improving their connectivity, as well as signage, regulation and design, while having more and safer bicycle parking, both outside and inside some buildings such as the City	1 - 2

	Council, the conservatory, and schools and institutes. Raise awareness of the benefits for health and the environment.	
11.10	Apply traffic calming measures and expand traffic areas limited to 30 km/h	
11.11	Expand and improve the offer of urban and interurban public transport, and promote its use	
11.12	Carry out a study with the aim of finding out the impact that free urban public transport would have on Manresa	
11.13	Promote the increase in the frequency of trains between Manresa and the towns of the region, and study the possibility of connecting other municipalities in the region by train (or tram)	
11.14	Promote the use of motor vehicles that use renewable and non-polluting energies, providing free recharging points, promoting purchase aid and reducing road tax	
11.15	Implementation of electric car sharing initiatives	
11.16	Reduce the number of vehicles that use fossil fuels and travel around the city emitting carbon dioxide	
11.17	Facilitate a peaceful coexistence between the various means of transport in Manresa	
11.18	Restrict private vehicle parking and create more deterrent parking spaces	
11.19	Improve the maintenance of sidewalks and street furniture	
11.20	Beautify the Historic Centre, promote sustainable mobility and expand the pedestrian islands in the area	6
11.21	Improve the maintenance and cleaning of streets and public spaces	
11.22	Increase the amount of rubbish bins and containers in the city, well distributed throughout the city, to facilitate the recycling of all waste	
11.23	Promote the reduction and reuse of waste and the increase of the selective collection ratio in Manresa, to achieve zero waste. Encourage a return system of plastic and glass containers	18

SDG 12. RESPONSIBLE CONSUMPTION AND PRODUCTION

CODE	LOCAL TARGET	ACTIONS
12.1	Carry out public awareness actions to promote a change in consumption habits and lifestyles that boost conscious	11 - 15 - 18

	consumption and fair trade, thus reducing products, waste and pollution, and enhancing decent work	
12.2	Encourage the consumption of seasonal and local products to the population	21
12.3	Expand the consumption of seasonal products, local and organic, in collective canteens (schools, residences, hospitals, etc.)	21
12.4	Encourage self-consumption of land products	
12.5	Promote ethical and green public procurement	15
12.6	Promote the intensive use of the cultivated lands of Manresa and the local production of elaborated foods, especially the agricultural production of the irrigated land of Manresa, the wine of the DO Pla de Bages and the oil of the Bages, through programs of entrepreneurship, land bank, and shared use of workshops	21
12.7	Improve marketing channels and boost the local market for agricultural products through attractive, accessible fairs and sales spaces with affordable products	21
12.8	Promote the conversion of local agricultural production to a more sustainable and ecological type of production	
12.9	Promote the value of the Green Belt as a quality touristic asset of Manresa	4
12.10	Promote local trade, and support traders' associations	4 - 6 - 15
12.11	Encourage companies in the territory to comply with corporate social responsibility codes	

SDG 13. CLIMATE ACTION

CODE	LOCAL TARGET	ACTIONS
13.1	Coordinate awareness-raising actions aimed at raising awareness about the effects of climate change and how to avoid it by reducing CO2 emissions	9 - 21
13.2	Create a network of urban climate shelters distributed throughout the neighbourhoods, consisting of parks, urban gardens, schoolyards and recreation areas of quality, accessible and with the necessary elements to deal with heat waves	7 - 8
13.3	Reduce as much as possible the risk of fires in Manresa and its surroundings, through the sustainable management of forests, and establishing other preventive measures and effective firefighting	

SDG 14. LIFE BELOW WATER

CODE	LOCAL TARGET	ACTIONS
14.1	Guarantee the health of the Cardener river as it passes through the municipality of Manresa, and keep its channel clean	9
14.2	Increase water security and reduce the high salinity of the Cardener River	
14.3	Install more bins and surveillance in the surroundings of the river, and work together with nearby municipalities, so that it is ensured a good use, cleanliness and protection of the spaces close to the river	
14.4	Develop awareness campaigns that link the health of the sea with the consumption of plastic-free, reusable and more sustainable products	
14.5	Promote the reduction of fish consumption among the population	

SDG 15. LIFE ON LAND

CODE	LOCAL TARGET	ACTIONS
15.1	Conserve the agricultural, ecological and landscape value of the environment that surrounds the city, the so-called Green Belt of Manresa	9
15.2	Improve the biodiversity of the fauna and flora of Manresa through favouring umbrella species and endangered fauna species, such as amphibians and otters	7
15.3	Ensure that the Cardener river, while becoming a pole of attraction for the city, has some areas reserved and protected from the public, and improve the river's connectivity with other streams, reclaim the native riparian forest wherever possible, and turn the river and its surroundings into a natural refuge for wildlife and a positive environment for the conservation of native species and animals	9
15.4	Make maximum diffusion of the cartography of the municipality	
15.5	Promote regular citizen actions to inventory the biodiversity of the fauna and flora of Manresa	
15.6	Publish didactic material on the biodiversity of the fauna and flora	

	of Manresa, in order to disseminate it	
15.7	Design and develop a Management and Monitoring Plan for ecosystems for their recovery, and a Management and Protection Plan for habitats, landscapes and biodiversity	
15.8	Establish a municipal policy on abandoned pets, become aware of the problem and respond appropriately to their situation	
15.9	Reduce unnecessary hunting	
15.10	Make sustainable management of the forest	
15.11	Propose to collect dirt from rivers and forests and other areas, involving the population of Manresa in this cleaning voluntarily	9
15.12	Restore nature to prevent future zoonoses, and promote their therapeutic effects	

SDG 16. PEACE, JUSTICE AND STRONG INSTITUTIONS

CODE	LOCAL TARGET	ACTIONS
16.1	Modernize and digitalize the municipal Administration in order to offer a more efficient service for managing procedures and information to the public	26 - 27 - 28
16.2	Establish simple and visible mechanisms that improve the quality and transparency of public information and promote accountability by the municipality, as a measure to prevent corruption and bribery	26 - 27
16.3	Approach municipal accountability from a global and integrative perspective that allows to link the municipal charter of services and commitments (with indicators), the Municipal Action Plan (with actions and indicators), the responsibilities at the political and technical level (linking the competencies to be developed, the objectives to be achieved and the staff evaluation) and the cost related to each specific action	16 - 26
16.4	Promote active citizenship and citizens' participation in collective decision-making, providing them with the necessary information, spaces and tools that facilitate their involvement	28
16.5	Minimize the feeling of insecurity, and enhance real security, in the neighbourhoods	28
16.6	Increase efforts to get the return of stolen items to their owners	
16.7	Reduce all forms of violence	
16.8	Strengthen the Lotus mindfulness municipal program and extend it to all primary and secondary schools in Manresa and other	

	groups in the city, while also promoting new educational activities of emotional regulation, in order to reach peaceful coexistence and the collective construction of the community, leaving no one behind	
16.9	Reinforce the activities of Culture of Peace in the programming of the city	
16.10	Encourage strategies for a transformative and preventive education regarding prejudices and stereotypes, which promotes peace, solidarity, a critical spirit and the active participation of citizens	

SDG 17. PARTNERSHIPS FOR THE GOALS

CODE	LOCAL TARGET	ACTIONS
17.1	Increase the city's capacity to influence global decision-making, and connect citizens with policies and activities of international organizations	29
17.2	As a city council, establish more connections at European and international level, integrate the city into new networks and facilitate the involvement of local stakeholders in them	
17.3	Continue to participate in transnational projects that improve the city's capacity to solve challenges shared with the global community	29
17.4	Establish networks of solidarity with developing countries	15
17.5	Increase the resources allocated to international cooperation projects, especially those aimed at eradicating poverty in the world	15 - 29
17.6	Contribute to eradicating world hunger, and increase food security	
17.7	Contribute to the fight against tax havens and international tax evasion	
17.8	Give more visibility to representatives of southern countries in city activities in order to raise awareness of their reality and create collaborative synergies	
17.9	Strengthen relations with all levels of territorial administrations (county, provincial, regional, state, European and global)	25 - 29 - 30
17.10	Contribute to the achievement of the sustainable development goals set out in the 2030 Agenda, as well as the goals set by the European Urban Agenda	29

17.11	Intensify networks and dialogue with the third sector and other entities that actively fight for the well-being of all citizens	11 - 12 - 22 - 28
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SDG 18. CULTURE

CODE	LOCAL TARGET	ACTIONS
18.1	Ensure an adequate and wide associative, cultural and artistic offer in the city, both aimed at specific groups and the population in general, and make it accessible to everyone	5 - 10 - 17
18.2	Democratize cultural and artistic creation and production in all areas, at all levels and for all social groups	10 - 17
18.3	Transform the commercial Manresa into a cultural Manresa	

2.3. The Integrated Actions

WHAT WILL BE DONE?

An overview of the key actions of the Urban Agenda of Manresa 2030 per Mission is presented in this section, including the whole titles and a short description of each action. The detailed Action Tables can be found in the Appendix 1.

MISSION 1: Sustainable mobility and 15-minute city

A1- Promotion of eco-mobility in Pla de Bages	Development of a comprehensive ecomobility plan in Pla de Bages area that promotes the use of public transport and non-polluting means of transport. The plan has to contemplate the conversion of the intercity bus fleet into electric vehicles, the creation of a regional electric bicycling service, the establishment and signalling of a continuous network of bicycle lanes between Manresa and the surrounding municipalities, the establishment and signalling of a network of safe paths connecting the municipalities of Manresa and its surroundings, and the possible regional connection by train.
A2- Promotion of a sustainable intra-urban mobility in the city of Manresa	Drafting of a new Sustainable Urban Mobility Plan with the aim of increasing sustainable intra-urban mobility, reducing the use of cars and promoting the use of motor vehicles that use renewable and non-polluting energies, public transport and urban and peri-urban routes by bike and on foot.

<p>A3- Urban planning of facilities and basic local/proximity services that cover all neighbourhoods of Manresa</p>	<p>Draw up a map of the city's basic facilities and services that guarantees that basic facilities and services are available in the proximity, either permanently or itinerantly, that are accessible in less than 15 minutes on foot from all the neighbourhoods of Manresa.</p>
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MISSION 2: Preservation of the historical, cultural and architectural heritage

<p>A4- Consolidation of Manresa as a sustainable tourist destination, based on the Ignatian heritage, la Sèquia Park and the Green Ring</p>	<p>Promote the sustainable tourism specialisation of Manresa, based on the Ignatian heritage and the natural heritage, and around 3 thematic axes: enogastronomy, heritage and cultural activities. This will be achieved by improving the sustainability of tourist facilities and spaces, developing and consolidating specific tourist projects, promoting the commercialization of these, and coordinating the different tourism agents. It is proposed, as key actions, the comprehensive and sustainable restoration of the Lluvià Tower, and enhancement of activities both at the Lluvià Tower and at la Sèquia Park; the execution of the integral accessibility plan for Manresa's tourist spaces and facilities; and the creation of a caravanning area in the Congost area.</p>
<p>A5- Creation of the New Baroque Museum of Catalonia</p>	<p>Complete the integral and sustainable rehabilitation of the old school of Sant Ignasi and improve its accessibility, to locate and put into operation the new Baroque Museum of Catalonia, based on a new museological program.</p>
<p>A6- Sustainable rehabilitation and integral revitalization of the Historic Centre</p>	<p>Comprehensive revitalization of the Historic Centre, through the energy-efficient rehabilitation of old buildings, the improvement of the aesthetic and functional quality of public spaces, its transformation into a low-emissions area, and its socio-economic dynamisation, with the attraction of new economic and cultural activities in the area.</p> <p>These improvements will be carried out through an integral and sustainable intervention plan for the Historic Center (PIRCH), which will include an improvement in budget allocation, an accessibility and mobility plan, a maintenance and cleaning plan, a lighting plan, measures of cultural revitalisation, economic and social inclusion, and measures of artistic decoration and embellishment.</p>

MISSION 3: Accessible and healthy green areas at all neighbourhoods

<p>A7- Creation of a network of</p>	<p>Creation, improvement and enhancement of the city's green</p>
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<p>green urban spaces, based on the creation, remodelling and identification of accessible green urban spaces, which act as natural climate shelters and promote community relations, thus improving physical and mental health of the population, while protecting urban biodiversity</p>	<p>urban spaces, so that they are sustainable and accessible and can act as natural climate shelters and green lungs of the city, maintaining biodiversity while facilitating social and community relations, with a perspective of gender.</p> <p>The focus will be put on outdoor spaces such as parks, gardens and urban forests, school yards and other facilities, and community green recreation areas. These points will constitute a network of urban green spaces made up of central parks and various neighbourhood spaces and industrial estates, which must be distributed throughout the city in such a way as to guarantee that all citizens have access on foot, in less than 5 minutes, to at least one of the points. Its design will be done through citizen consultation and participatory processes, taking into account gender perspective, and at least one urban forest (tiny forest) will be created jointly with the community.</p>
<p>A8- Creation of a network of urban climate shelters formed by the points of the network of green urban spaces and public facilities of quality</p>	<p>Creation of a network of urban climate shelters formed by the points of the network of green urban spaces and by public facilities, including libraries, civic centres, schools, etc., with a package of blue measures (incorporation of water points), green (shadow spaces and vegetation) and grey (actions on buildings to improve their insulation and efficiency).</p>

MISSION 4: Biodiverse and foody Green Ring

<p>A9- Promotion of the Strategic Plan of the Cardener River and the Green Ring of Manresa as a multifunctional space: promotion of biodiversity, improvement and control of accessibility, provision of leisure and sports areas, and sustainable management of the forest to reduce the risk of fires and generate renewable energy from biomass</p>	<p>Guarantee the development and promotion of the Strategic Plan for the Cardener river and the Green Ring of Manresa. The development and promotion of this peri-urban green area focuses on agricultural, touristic, leisure and biodiversity development. The strategic plan of the Cardener river defines the actions to be taken in order to recover the biodiversity in the fluvial area, improve the connectivity and accessibility of the river, maintain and protect its historical heritage and divulge its natural, heritage and environmental values.</p>
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MISSION 5: Reduction of inequalities and improvement of social inclusion

<p>A10- Recovery of l'Anònima space for the establishment of city promotion services and for the production, creation and consumption of art and culture</p>	<p>Recovery of the old l'Anònima factory, owned by the municipality, design and implementation of the Pro Manresa Local Development Agency to integrate and coordinate all the city's economic promotion and employment services, enhance the portfolio of services and provide a better</p>
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<p>taking into account all audiences, inclusive criteria and gender transversality</p>	<p>attention to citizens. Also, provide the Space for Creative Transformation, an inclusive cultural space with gender as a cross-cutting element. The aim is to have this multipurpose space to locate economic promotion and employment services in the city, and also to locate a space dedicated to creative transformation, intended not only for the consumption of culture and art, but also for artistic production, cultural innovation and its democratic use by all groups and people who form the local community.</p>
<p>A11- Implement the Strategy for the Right to Food, which guarantees the collection and use of food for social purposes</p>	<p>Implement Manresa's Strategy for the right to food, in a participatory and inclusive way, integrating the local agents involved in the food value chain, and defining the actions that allow a significant impact on access to quality food for the population of Manresa and, in particular, for the population with greater vulnerabilities. The main actions focus on: implementation of a system for collecting food and leftover food from restaurants, shops and collective canteens, with a service of delivery and distribution to families, social canteens and food platforms; and, design and implementation of a system to detect people who suffer from malnutrition for economic or social reasons, and coordination of local agents involved to include them in the project and monitor progress.</p>
<p>A12- Improvement and consolidation of the city Socio-Educational Pact to reduce school segregation and increase educational equity in primary and secondary education</p>	<p>Improvement and consolidation of the city's Socio-Educational Pact to promote non-segregation of schools and educational equity in primary and secondary schools, through: the expansion of agents adhered to the Pact, to include entities that work with children and young people, such as leisure, neighbourhood and sports associations. The creation of the Socio-Educational Observatory, to determine the indicators for the correct monitoring of the implementation and results of the Pact, and to guide the City Council and the agents involved in the application of measures for non-segregation and educational equity.</p>
<p>A13- Program to fight the digital gap between the population, especially addressed to primary and secondary school students, the elderly, people with functional diversity and people in vulnerable situations</p>	<p>Establishment and implementation of a program to prevent and reduce the existing digital gap between population, aimed at primary and secondary school students, the elderly, people with functional diversity and people in vulnerable situations. The program includes, among other measures: creation of a support service for citizens on online procedures, through a digital facilitator; programming of digital literacy courses adapted to different groups; expansion of the network of public WIFI points, distributed uniformly throughout the city; and urge the Catalan Government to increase the computer equipment resource bank and its loan service to facilitate communication and work with primary and secondary school students.</p>

<p>A14- Integral program to promote sustainable construction and rehabilitation of social and affordable rental housing, and official protection</p>	<p>Promotion of sustainable and energy-efficient construction and rehabilitation of houses, both officially protected and for social and affordable rent. The program will include: expansion of the aid program for the sustainable rehabilitation of houses intended for vulnerable owners and owners that incorporate houses into the social rental board; sustainable construction and rehabilitation, through public or partially funded housing promotions, of housing for official protection and social and affordable rent in various neighbourhoods of the city, avoiding the creation of ghettos; and consolidation of the urban farmhouse program.</p>
<p>A15- Obtain the badge of Fair Trade City and promote local and sustainable trade</p>	<p>Based on the participation of Manresa City Council in the Fair Towns international program, a roadmap to promote promote fair trade in the life of the city will be created, both in the functioning of the administration itself and in the operation of the main multiplier agents of the city, to obtain the badge of Fair Trade City.</p> <p>This strategy is part of the city model that is promoted in coherence with CSR and SDGs, and this also implies promoting local trade and the consumption of sustainable products. The action requires a transversal involvement of the City Council, and includes different measures: diagnosis of the implementation of fair and sustainable trade, a battery of concrete actions to be applied inside and outside the administration, educational activities and strategies for recognizing progress made by each of the sectors of the city. An essential action is the implementation, management and dissemination of a local product label KM0/JUSTICE 100.</p>
<p>A16- Integration of the gender perspective in the city, empowerment of women, significant reduction of sexist violence, promotion of new masculinities in Manresa and promotion of the integral inclusion of the LGTBI+ group</p>	<p>Integration of the gender perspective in the city, empowerment of women, significant reduction of male violence and promotion of new masculinities in Manresa, through: actions to raise awareness against male violence, in favour of the empowerment of women and the LGTBI group, and about new masculinities in Manresa; actions to promote scientific-technological vocations among women, and actions to recognize their role in science; promotion of women's organisations in order to ensure an associative network of claim, community and support; creation of a gender commission and a tool for monitoring gender criteria in municipal urban planning, and inclusion of the indicators defined by the tool in tender documents and municipal competitions; ensure the participation and equality of women in public events (equal choice of speakers, adaptation of timetables, play centre services, location, etc.); and elaboration of annual municipal budgets with a gender perspective.</p>
<p>A17- Culture as an affordable right for all publics, taking into account</p>	<p>Action that aims to democratise culture and ensure that it is an affordable right for all audiences, taking into account</p>

<p>diversity and with a gender perspective</p>	<p>diversity and with a gender perspective, through the following measures: design and implementation of an effective universal access program to all cultural facilities in the city; ensure the presence of productions and artists led by women in all municipal cultural events; ensure that no event or show is developed with sexist or discriminatory content against LGBTI and other diversities; and design and implementation of a specific cultural program of inclusive activities.</p>
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MISSION 6: Development of a competitive and sustainable local economy

<p>A18- Waste management and promotion of the circular economy</p>	<p>Promote circular economy in all economic sectors of the city, and improve the prevention and management of waste in Manresa, through: the reduction of the overall volume of waste, especially the waste fraction; the increase in selective waste collection ratios; the increase in the effective recycling of waste, prioritising up-cycling processes; and the promotion of the reuse of second-hand materials and products, through a public-private reuse service. The aim is to apply a zero waste strategy in Manresa.</p>
<p>A19- Creation of a public office for energy transition, which promotes renewable energies, energy efficiency and communities of energy production and consumption and the fight against energy poverty</p>	<p>Creation of a public office that promotes energy transition and the fight against climate change and energy poverty, through the use of renewable energy, energy efficiency, the promotion of energy communities and the support to vulnerable households. This office will be jointly managed by the public company Aigües de Manresa, SA and the involved areas of the City Council. Its mission will be to draft and execute municipal renewable energy and energy saving projects, advise on private projects, promote the creation of energy communities, encourage the installation of heat networks, and support households suffering from energy poverty. On the other hand, Aigües de Manresa, SA will be established as a public energy company to offer energy services from clean and renewable sources to municipal and regional facilities and equipment.</p>
<p>A20- Design and development of the future Pont Nou II industrial estate and the second phase of the Technology Park following sustainability criteria, and introduction of improvements to make the rest of Manresa industrial estates more sustainable</p>	<p>Design and development of the future Pont Nou II industrial estate and the second phase of the Technology Park with sustainability criteria and the use and exploitation of energy and material resources, as well as improving the sustainability of existing industrial estates. The main lines of action to make industrial estates more sustainable are: increasing the production and consumption of renewable energy, improving the energy efficiency of lighting and buildings, reducing and utilising waste, and improving quality of workers' lives through community services.</p>
<p>A21-Promotion of responsible</p>	<p>Promote responsible production and local consumption.</p>

<p>production and consumption of local products</p>	<p>Training and entrepreneurship programs for food producers in the area, the use of the shared workshop at the municipal market and the local distribution of products from the Green Ring and the gardens will be promoted and its distribution will be facilitated in the urban areas of Manresa, through: social lunchrooms, schools and local markets. On the other hand, a labelling system will be implemented for local commerce and shops that offer locally produced products in a responsible manner, and the Appellation of origin Pla de Bages for wines and oils will be strengthened.</p>
<p>A22- Promotion of a digital cluster in health and social care for chronicity and ageing in Bages county, through alliances between local agents, public and private, and citizens</p>	<p>Creation and development of an Observatory of the Dependency and Chronicity of Bages to detect the main problems and needs around dependency and chronicity. Use of technology to find solutions, and promote a network of local socio-sanitary actors to offer comprehensive care and to plan and develop solutions, products and services, which also become strong opportunities for economic development. This action is part of the PECT BAGESS project, in which the Manresa City Council, Althaia, Ampans, Eurecat, FUB, IDIAP/ICS and Sant Andreu Salut participate.</p>
<p>A23- Sustainable rehabilitation of la Fàbrica Nova and its surroundings for the urban, social and economic regeneration of Manresa and the Bages region</p>	<p>Rehabilitation of the old industrial site of Fàbrica Nova and its surroundings for university uses and applied technological research, following the criteria of energy efficiency, renewable energies, zero waste, ecomobility and nature-based solutions. Aan affordable housing exchange service for students with sustainability criteria, in the vicinity of Fàbrica Nova space. The project will contribute to the sustainable urban, social and economic regeneration of Manresa and the Bages region.</p>
<p>A24- Creation of a new technological university campus in Fàbrica Nova, for the improvement of training programs that promote both dual and professional training and technological entrepreneurship</p>	<p>Creation of Fàbrica Nova Technological University Campus and relocation of the Practical Training Center to the new campus facilities, in order to increase technological research and improve continuing and occupational education of workers. Also, a joint Working Group will be created between the Department of Education, the Department of Business and Work and the City Council, to design and promote actions that link training and work: STEM education, dual training and professional training. A technological incubator space and advice services for technological entrepreneurship will be offered.</p>
<p>A25- Creation of a research, innovation and knowledge transfer hub that makes the territory more competitive and creates quality and sustainable jobs</p>	<p>Build a hub for research and innovation to attract and retain local and international talent; develop more research and technology transfer activities and shared projects; and promote the creation of new technology-based companies and advanced services for existing ones. This will be done through the creation of the Bages Knowledge Group, the promotion of the Central Catalonia Research Observatory,</p>

	the expansion of the municipal industrial doctorate program and the increase in knowledge transfer projects from Eurecat, EPSEM-UPC and U-Manresa.
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MISSION 7: Transparent, participatory, gender inclusive and assessed municipal policies

<p>A26- The City Council as a solid, integral and transparent institution</p>	<p>Development and implementation, by the City Council, of three strategic action: Transparency: apply the Transparency Law rigorously and effectively, and make accessible to all citizens all that public information not protected by law, in an understandable and didactic way; Good governance: ensuring high levels of ethics and quality in the projects, tasks and services developed by the City Council, and fighting corruption through maximum transparency and information regarding procurement and public subsidies and grants; Open data: promote the generation of social value through the use of open data and implement an automated system of access to open data, in the municipal website.</p>
<p>A27- Continuous improvement of digital administration in order to speed up the system of online procedures</p>	<p>Creation of the processes, tools and mechanisms necessary for the establishment of a comprehensive and accessible system of digitised procedures, as an aspect of continuous improvement of Manresa City Council in its relationship with citizenship, companies and other administrations, so that they have safe, reliable, efficient and fast communication.</p>
<p>A28- Promotion of participatory processes in the design, implementation and evaluation of municipal policies</p>	<p>Creation, approval and development of the Plan for Citizen Participation, which includes measures to promote equal participation in decision-making; adaptation of the participatory areas and tools of social agents depending on their degree of representativeness and adjusted to the moment of their life cycle and their capacities and personal situation; promotion and dissemination of digital citizen participation tool Decidim Manresa, in the different participatory processes; promotion of the municipal board/group of third sector entities coordinated by Manresa City Council with the support of a digital platform; the promotion of the co-management of projects and services with local agents to meet the needs of citizens; and the creation of a training program in citizen participation, addressed to municipal staff that promote the process and the participants themselves.</p>

MISSION 8: Solid multi-stakeholder and multi-level alliances to achieve the SDGs

<p>A29- Establishment and consolidation of multi-level and multi-stakeholder alliances for the achievement of the Sustainable Development Goals, with special support for citizen organisations and initiatives</p>	<p>Establishment of multi-level and multi-stakeholder alliances to contribute to achieving the SDGs, through: the creation and revitalization of the City Alliance for Sustainability, to promote and monitor the progress of the Manresa 2030 Agenda; as well as the creation of the interactive virtual space of the Manresa 2030 Agenda within the Decidim Manresa platform, to interact between local agents and citizens and to visualise the progress towards achieving the SDGs in Manresa; strengthening of the technical and financial collaboration of the Manresa City Council with the higher territorial administrations for the implementation and monitoring of the city's comprehensive sustainability strategy; participation in transnational projects that allow improving the city's capacity to solve shared challenges with the global community, the active search for european funding; and the consolidation of international relations and local diplomacy through networks of cities and international bodies; and the progressive increase of municipal resources devoted to international cooperation until reaching 0.7% of the municipal budget.</p>
<p>A30- Regional planning, integrated and balanced, of infrastructures, equipment and services</p>	<p>Promotion of an integrated and balanced planning of infrastructures, equipment and services, through: the creation of a regional commission for territorial planning of infrastructures, equipment and services, led by Manresa City Council; the preparation of a Strategic Plan for Bages by the regional territorial planning commission; and the creation of projects within the ParticipaLab Network (XPL). XPL are spaces for citizen participation in research, testing and use of innovative methodologies to develop public products and services at regional level.</p>

HOW WILL WE MEASURE SUCCESS?

The indicators that are determined for each of the 30 actions of the Urban Agenda of Manresa 2030 have been drawn up taking into consideration a couple of premises. First of all, we wanted to work with already existing indicators, common indicators used by other cities. In this way, it will be possible to compare Manresa's indicators with other similar cities. Secondly, we have avoided considering an extensive and complex battery of indicators that, to be updated, would require a great dedication in terms of working hours.

For these reasons, we have chosen the battery of indicators of the Visor 2030 platform developed by the Diputació of Barcelona; this platform measures the degree of achievement of the Sustainable Development Objectives of each municipality in the province. Visor 2030 includes 55 indicators, seven of which are not relevant for Manresa as they refer to beaches or areas of the Natural Parks Network of Barcelona Province.

The 48 indicators which are valid for Manresa for measuring the degree of achievement of the SDGs are used for measuring the impact of the 30 actions of the Urban Agenda of Manresa 2030. These indicators are easy to get, have a long historical series of data, are permanently updated and allow comparison with other medium-sized cities in the province of Barcelona.











Based on the last value recorded for each indicator, a panel of experts has determined the target value that the indicator should reach in the 2030 horizon.

2.4. Summary: linking the Actions with the 2030 Agenda and the Spanish Urban Agenda


a: Actions vs SDGs-2030 Agenda:

	A1	A2	A3	A4	A5	A6	A7	A8	A9	A10	A11	A12	A13	A14	A15	A16	A17	A18	A19	A20	A21	A22	A23	A24	A25	A26	A27	A28	A29	A30
1 ERRADI- CADA LA POBRETA						X					X			X					X				X							
2 PROP CER											X																			
3 SALUT BENEFICAR	X	X	X				X															X								
4 EDUCACIÓ DE QUALITAT									X			X	X											X						
5 EQUALITAT DE GÈNERE							X			X						X	X													
6 AGUA NETA E FORTALECIMENT					X			X	X	X				X							X			X						
7 ENERGIA NETA POSITIVA	X	X		X	X	X				X				X						X	X			X						
8 TRIBUNAL DIGNE E CREIXEMENT ECONÒMIC				X	X	X				X												X	X	X	X	X				
9 INDUSTRIA INNOVACIÓ E INFRAESTRUCTURES																			X	X	X		X		X	X				X
10 REDUCCIÓ DE LES INEQUALITATS								X		X	X	X	X	X		X	X							X						
11 CIUTATS I COMUNITATS SOSTENIBLES	X	X	X	X	X	X	X			X									X					X						
12 CONSUM I PRODUCCIÓ RESPONSABLES				X		X					X				X				X			X								
13 ACCIÓ CLIMÀTICA	X	X	X				X	X	X											X		X								
14 VIDA SUBMARINA										X																				
15 VIDA TERRESTRE							X		X																					
16 PAU JUSTIÇA E INSTITUCIONS SOLIDES																X										X	X	X		
17 ALIANÇA PELS OBJECTIUS											X	X			X								X		X			X	X	X
18 COLECCIÓ					X					X							X													

b: Actions vs Spanish Urban Agenda:

										
A1			X	X	X					
A2			X	X	X					
A3	X	X	X			X				
A4	X						X			
A5		X		X			X			
A6	X	X	X		X	X	X	X		
A7	X		X	X	X	X				X
A8	X		X	X	X	X				
A9	X	X	X	X						
A10		X		X		X	X		X	X
A11				X		X				X
A12						X				X
A13						X		X		
A14				X		X		X		
A15				X			X			X
A16						X				X
A17		X				X				
A18			X	X						
A19			X	X		X	X			
A20	X			X			X			
A21			X	X			X			
A22						X	X		X	X
A23	X	X		X			X			
A24		X					X			X
A25							X			X
A26						X				X
A27						X			X	
A28									X	X
A29										X
A30	X									X

c: Actions, SDGs and Urban Agenda Objectives:

										
 1 ERRE LA POBRETA									A14	
 2 ERRE L'ENERGIA						A11				
 3 SALUT I BIENESTAR	A7									A22
 4 ENSINYAMENT DE QUALITAT						A12				
 5 IGUALTAT DE GÈNERE						A16				
 6 AIGUA NETA I SANEJAMENT										
 7 ENERGIA NETA I CLIMAT			A19	A20						
 8 TRABALL DIGNI I CREIXEMENT ECONÒMIC				A23			A4			
 9 INDUSTRIA, INNOVACIÓ I INFRAESTRUCTURES		A24								A25
 10 REDUCCIÓ DE LES DESIGUALTATS							A10		A13	
 11 URBES I COMUNITATS SOSTENIBLES	A3	A6		A18	A1/A2					
 12 CONSUM I PRODUCCIÓ RESPONSABLES				A15			A21			
 13 ACCIO CLIMÀTICA	A8									
 14 VIDA SUBMARI										
 15 VIDA TERRESTRE			A9							
 16 PAU, JUSTIÇA I INSTITUCIONS SÒLIDES									A27	A26/A28
 17 ALIANÇA PER ALS OBJECTIUS	A30									A29
 18 CIUTADANIA						A17	A5			

3. Setting the IAP up for implementation

3.1. Local Governance of the Action Plan / SDG localisation (Framework for delivery)

Following the philosophy and principles of the UN 2030 Agenda and URBACT recommendations, the proposed governance model for implementing and monitoring the Urban Agenda of Manresa 2030 will be based on internal cross-cutting and integrated work as well as external participatory bodies.

As for the internal organisation, an **Executive Board**, already created to localise the SDGs and elaborate the IAP, will boost the whole process. It is composed of two officers and one advisor from Presidency and Mayor's Staff Service, and supported by the Presidency Councillor. They will keep working on a daily base, organising meetings at different levels, facilitating and supervising the implementation of actions, and being the main responsible for updating indicators and reporting progress.

To do so, they will count on the **different departments of the municipality**: the executive board will organise regular meetings to explain and coordinate actions with specific officers from each area, previously selected, as well as asking for data to update the indicators. This interaction will be ensured through joint meetings and also by bilateral contacts.

Finally, reporting and amending will be done each semester in the frame of the **government team**, in a special session devoted to review the IAP progress and make decisions on the transformation of the city.

Related to the external participation, as we mentioned in section 1.2.1. (The Integrated Action Plan: a participatory co-creation process), during the process of localising the Agenda a participatory organism was created, called URBACT Local Group, formed by around 50 stakeholders representing a wide range of local public and private entities and NGOs from all fields: economic, environmental, social and cultural. This will be the main citizens' body for providing information, giving different views, making contributions and reviewing the progress made. We will also open the doors to the participation of experts, as well as non-organised citizens that wish to contribute and be engaged in the process. We'll call this forum the **Citizen Alliance for Sustainability**.

The Alliance will meet at least once a year, and their members will be able to build **ad hoc reduced working groups** for specific projects, and to interact also through a digital platform, where the IAP will be shown, the actions reported and measured, and the Alliance presented.

Thus, in order to support the governance of the IAP and keep record of the process and implementation, the city council has created a **digital platform of the Urban Agenda of Manresa 2030**, which is accessible to everybody at a first level, and only to engaged stakeholders at a second level, with the aim at sharing local projects, being informed about the members of the future ULG and about the whole process, and following the progress made.

Both in the physical meetings and in the online platform, members of the Alliance will share projects and actions that they are developing related to the Agenda. All citizens will also be able to enter the platform and be informed of the activity, projects, meetings and conclusions.

The Alliance members will be the **Ambassadors of the Agenda**, supporting raising awareness campaigns on SDGs and taking their own actions.

Finally, we must say that we will continue our mission of actively involving **secondary and primary schools and universities** of Manresa in activities addressed specifically to the students, both aiming at raising awareness on sustainability among them, and engaging them in concrete actions to reach the local targets of the SDGs.

3.2. Resources and funding

All the actions described in the Integrated Action Plan need both staff and financial resources.

Actions led by the city council will count on regular staff of departments in charge of them, besides ad hoc experts and local stakeholders involved in each case, as stated in the tables.

As for the funding, some actions depend on the regular annual budget from the municipality, while others rely on external funding, partially or totally.

Thus, the funding strategy is based in two pillars:

- Aligning the IAP with the municipal budget approved annually
- Searching external funding, through:
 - Agreements and application to calls from upper administrations
 - Agreements with local stakeholders, in public-private partnerships

Related to external calls, the city council is focused mainly in the current Next Generation UE programme derived from the Spanish government Plan of Recovery, Transformation and Resilience (2020-2026), with several components and funding lines to finance projects and actions that need to be implemented at local level. Several calls have been already launched, and others are expected.

The Spanish Plan is aligned with the European Union goals to promote a greener economic development, a more just society with reduced gender gap, and a digitalisation and modernisation of the Administration, in line with the SDGs of the UN. As the IAP is in line with the Spanish Plan, funding for several actions and sub-actions of the Urban Agenda of Manresa 2030 have been already approved or are pendant to, such as:

- Acquisition of electric urban buses (Action 2)
- Sustainable recovery of the Torre Lluvià equipment in the Green Ring (Action 4)
- Sustainable tourism project: caravanning and accessibility to tourist assets (Action 4)
- Improvement of accessibility and sustainability of tourist equipments (Action 4 and Action 6)
- Sustainable renewal of the future Museum of Baroque of Catalonia (Action 5)
- Re-naturalization of the river area (Action 9)
- Sustainable recovery of old L'Anònima factory (Action 10)
- Sustainable recovery of social and affordable housing (Action 14)
- Sustainable recovery of old Fàbrica Nova factory (Action 23)
- Digitalisation of the local Administration (Action 27)

Related to the Agreements with local stakeholders, in public-private partnerships, these agreements will be promoted and conducted basically through the Citizen Alliance for Sustainability and its working groups, as well as in bilateral meetings between the city council and local companies and organisations to boost specific projects.

3.3. Concluding remarks

The Urban Agenda of Manresa 2030 is composed of one vision of the future, 8 missions, 175 local sustainability targets and 30 transformative integrated actions to be implemented by 2030. The City of Manresa has set up jointly with multiple-stakeholders this ambitious sustainability agenda to be achieved by 2030. In the journey of developing and assessing progress made of the actions included in the agenda, the involvement of the city council, local and regional stakeholders, associations, companies, administrations and governments will be key for its success.

In this sense, to prevent possible risks for not achieving this strategic plan, mainly the potential lack of technical and financial resources and the lack of political support, which are the greatest risks that have been identified through the process of defining the Agenda, the Integrated Action Plan includes several actions that are oriented to overcome them.

Key actions envisioned to overcome possible challenges and barriers are the establishment and consolidation of multi-level and multi-stakeholder alliances for the achievement of the SDGs and the Urban Agenda of Manresa 2030, with special support for citizen organisations and initiatives.

The implementation of monitoring and accountability processes led by citizens and local organisations will be possible mainly through the creation and empowerment of the City Alliance for Sustainability to promote and monitor the progress of the Agenda, and the creation of an interactive virtual space to enable interaction between local stakeholders and citizens and to visualise the progress towards achieving the SDGs in Manresa. These physical and virtual spaces will put pressure on local policy makers and the city council to achieve the goals, as well as it will give strenghtness to the whole process in order to find the necessary funding.

It is also key to strengthen technical and financial collaboration of the Manresa City Council with the higher territorial administrations for the implementation and monitoring of the city's comprehensive sustainability strategy. It will be possible through the participation of the city council in transnational projects that allow improving the city's capacity to solve shared challenges with the global community, the active search for regional and European funding, and the consolidation of international relations and local diplomacy through networks of cities and international bodies.

Appendix 1: 30 Action Tables

Action title and number	A1- Promotion of eco-mobility in Pla de Bages
Mission	1. By 2030, Manresa will have a more sustainable mobility, which will connect the city and its surroundings, prioritising public transport, pedestrian zones, and bike lanes. The basic equipment and services will be at a maximum of 15 minutes from all points of the city.
Local targets	<p>3.1 Promote the wellbeing and health among the population, and boost habits of healthy life.</p> <p>7.11 Promote energy-efficient and clean public transport.</p> <p>11.1 Develop actions aimed at improving air quality in the urban area of the municipality, and achieve low-emission urban areas.</p> <p>11.6 Guarantee and promote sustainable and inclusive urban mobility at all levels: gender, age, and physical and functional disabilities.</p> <p>11.7 Guarantee infrastructures for sustainable transport between Manresa and its first travel crown.</p> <p>11.8 Promote itineraries and urban travel on foot, and raise awareness of the benefits for health and the environment.</p> <p>11.9 Promote itineraries and urban and nearby interurban travel by bicycle, by substantially expanding the urban network of bike lanes and improving their connectivity, as well as signage, regulation and design, while having more and safer bicycle parking, both outside and inside some buildings such as the City Council, the conservatory, and schools and institutes. Raise awareness of the benefits for health and the environment.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Improving the health of Bages population, maintaining life expectancy ● Reduction of traffic victims ● Reduction of atmospheric pollution
Current values	<ul style="list-style-type: none"> ● Average age of death (years): 81.3 ● Traffic victims per 10,000 inhabitants (number): 23 ● Total emission of greenhouse gases per inhabitant (t): 3.9
Expected values	<ul style="list-style-type: none"> ● Average age of death (years): 83 ● Traffic victims per 10,000 inhabitants (number): 0 ● Total emission of greenhouse gases per inhabitant (t): 2.0
SDGs connected to the action	3, 7, 11, 13
Objectives of the Spanish Urban Agenda	3, 4, 5
Description of the action	Development of a comprehensive ecomobility plan in Pla de Bages area that promotes the use of public transport and non-polluting means of transport. The plan has to contemplate the conversion of the intercity bus fleet into electric vehicles, the creation of a regional electric bicycling service, the establishment and signalling of a continuous network of bicycle lanes between Manresa and the surrounding municipalities, the establishment and signalling of a network of safe paths connecting the municipalities of Manresa and its surroundings, and the

	possible regional connection by train.
Lead agent (action coordinator):	City Council of Manresa Bages County Council Government of Catalonia
Degree of maturity and duration of the action	Low
Relationship with other local strategies	Municipal Action Plan (PAM)

Agents involved in the action	Municipalities of the region Montepio Eurecat PIMEC Bages Impuls Association			
Beneficiaries of the action	Population of Manresa and Bages county, visitors and tourists			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Elaboration of a Mobility Plan for the Bages region	2022-2023	<ul style="list-style-type: none"> ● Drafting mobility plan 	<ul style="list-style-type: none"> ● Non-existence of a mobility plan 	<ul style="list-style-type: none"> ● Mobility plan drafted
Purchase of intercity electric buses, and creation of a territorial network of electric bike rentals with charging points (similar to Bicing in Barcelona) promoted by the City Councils and the Bages Impuls Association	2025	<ul style="list-style-type: none"> ● Increase in the number of intercity electric buses ● Creation of a regional biking service 	<ul style="list-style-type: none"> ● Number of intercity electric buses:2 ● Does regional biking exist?: no 	<ul style="list-style-type: none"> ● Number of intercity electric buses:10 ● Does regional biking exist?:Yes
Creation of a map of regional itineraries on foot and by bike, and enabling and improving walking routes and interurban bike lanes	2022-2024	<ul style="list-style-type: none"> ● Existence of a map of regional itineraries on foot and by bike, and existence of interurban paths and cycle paths 	<ul style="list-style-type: none"> ● Is there a regional bike itineraries map?: no ● Is there a regional itineraries map on foot?: no 	<ul style="list-style-type: none"> ● Is there a regional bike itineraries map?: yes ● Is there a regional itineraries map on foot?:Yes

<p>Feasibility study to connect the municipalities of the region by train (or tram) and, eventually, connection between Manresa and the municipalities of the region</p>	<p>2025-2030</p>	<ul style="list-style-type: none"> ● Feasibility study of connection with train or interurban tram 	<ul style="list-style-type: none"> ● Feasibility study of connection with train or interurban tram: no 	<ul style="list-style-type: none"> ● Feasibility study of connection with train or interurban tram: yes
<p>Model of zero-emission mobility, driven by self-consumption energy (production by renewables), linked to the industrial activity of the region</p>	<p>2025-2030</p>	<ul style="list-style-type: none"> ● Definition of a zero emission mobility plan for the industry 	<ul style="list-style-type: none"> ● Zero emission mobility plan defined?: no ● Number of towns adhered to the zero emissions mobility plan: 0 	<ul style="list-style-type: none"> ● Zero emission mobility plan defined?: yes ● Number of towns adhered to the zero emissions mobility plan: 5

Action title and number	A2- Promotion of a sustainable intra-urban mobility in the city of Manresa
Mission	1.By 2030, Manresa will have a more sustainable mobility, which will connect the city and its surroundings, prioritising public transport, pedestrian zones and bike lanes. The basic equipment and services will be at a maximum of 15 minutes from all points of the city.
Local targets	<p>3.1 Promote well-being among the population, and encourage healthy lifestyle habits.</p> <p>7.11 Promote energy-efficient and clean public transport.</p> <p>11.1 Develop actions aimed at improving air quality in the urban area of the municipality, and achieve low-emission urban areas</p> <p>11.6 Guarantee and promote sustainable and inclusive urban mobility at all levels: gender, age, and physical and functional disabilities.</p> <p>11.8 Promote itineraries and urban travel on foot, and raise awareness of the benefits for health and the environment.</p> <p>11.9 Promote itineraries and urban and nearby interurban travel by bicycle, by substantially expanding the urban network of bike lanes and improving their connectivity, as well as signage, regulation and design, while having more and safer bicycle parking, both outside and inside some buildings such as the City Council, the conservatory, and schools and institutes. Raise awareness of the benefits for health and the environment.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Improving the health of Bages population, maintaining life expectancy ● Reduction of traffic victims ● Reduction of atmospheric pollution
Current values	<ul style="list-style-type: none"> ● Average age of death (years): 81.3 ● Traffic victims per 10,000 inhabitants (number): 23 ● Total emission of greenhouse gases per inhabitant (t): 3.9
Expected values	<ul style="list-style-type: none"> ● Average age of death (years): 83 ● Traffic victims per 10,000 inhabitants (number): 0 ● Total emission of greenhouse gases per inhabitant (t): 2.0
SDGs connected to the action	3, 7, 11, 13
Objectives of the Spanish Urban Agenda	3, 4, 5
Description of the action	Drafting of a new Sustainable Urban Mobility Plan with the aim of increasing sustainable intra-urban mobility, reducing the use of cars and promoting the use of motor vehicles that use renewable and non-polluting energies, public transport and urban and peri-urban routes by bike and on foot.
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	Medium

Relationship with other local strategies	Municipal Action Plan (PAM)
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Agents involved in the action	Montepio Eurecat PIMEC FAVM			
Beneficiaries of the action	Population in general			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Drafting of a new Sustainable Urban Mobility Plan	2022	<ul style="list-style-type: none"> Drafting of the Plan 	<ul style="list-style-type: none"> Drafted plan: no 	<ul style="list-style-type: none"> Drafted plan: yes
Creation of a low-emission zone with access restriction for vehicles with high emissions, enabling new free dissuasive parking, and installation of free electric vehicle chargers in public parking areas and in key spaces of the city (schools, health centres, sports centres, industrial estates, etc.)	2025	<ul style="list-style-type: none"> Create low emissions zone Increase dissuasive parking spaces 	<ul style="list-style-type: none"> Existence of low emissions zone: no Number of dissuasive parkings: 3 	<ul style="list-style-type: none"> Existence of low emissions zone: yes Number of dissuasive parkings: 7
Implementation of a shuttle bus with bus lane on the Cardona road and the Vic road, conversion of all urban buses to electric and accessible for people with reduced mobility, extension of stops and adaptation of the service on demand, and preparation of a study with the aim to know the impact that would arise from having free urban public transport in Manresa	2022-2026	<ul style="list-style-type: none"> Creation of shuttle bus service Transformation of all urban buses into electric and accessible ones Feasibility study of 	<ul style="list-style-type: none"> Creation of shuttle bus service: no Number of electric and accessible city buses: 40% Feasibility study free city bus 	<ul style="list-style-type: none"> Creation of shuttle bus service: Yes Number of electric and accessible city buses: 100% Feasibility study free

		free city bus service	service: no	city bus service: yes
Promotion of mobility on foot, prioritizing the remodeling of the Vic and Cardona roads, with wide sidewalks and trees; adapting healthy and safe paths to schools, implementing new pedestrian islands, solving the discontinuities of the itineraries of pedestrians with the path network, and installing smart pedestrian crossings	2025-2030	<ul style="list-style-type: none"> ● Remodeling the Vic and Cardona roads in a sustainable and eco-mobility manner ● Creation of new pedestrian islands ● Installation of smart pedestrian crossings 	<ul style="list-style-type: none"> ● Remodeling the Vic and Cardona roads in a sustainable and eco-mobility way: no ● Number of pedestrian islands: 10 ● Number of smart pedestrian crossings: 2 	<ul style="list-style-type: none"> ● Remodeling the Vic and Cardona roads in a sustainable and eco-mobility way: yes ● Number of pedestrian islands: 30 ● Number of smart pedestrian crossings: 10
Improvement and expansion of urban bike lanes and parking and electric bike charging points in key areas of the city (schools, health centres, sports centres, industrial estates, etc.), promotion of bike-school buses, and aids to the acquisition of electric bicycles	2023-2030	<ul style="list-style-type: none"> ● Improvement and expansion of urban bike lanes ● Increase in parking and electric bicycle charging points ● Increase in school bikebus 	<ul style="list-style-type: none"> ● Number of km of urban bike lanes: 15 ● Number of parking points with electric bike charging: 10 ● Number of school bikebus: 1 	<ul style="list-style-type: none"> ● Number of km of urban bike lanes: 50 ● Number of parking points with electric bike charging: 40 ● Number of school bikebus: 5

		<ul style="list-style-type: none"> • Aid for the purchase of electric bicycles 	<ul style="list-style-type: none"> • Existence of municipal aid for the purchase of electric bicycles: no 	<ul style="list-style-type: none"> • Existence of municipal aid for the purchase of electric bicycles: yes
<p>Public-private collaboration for the introduction of electric transport vehicles for work reasons. Companies buy vehicles and the City Council finances charging points.</p>	2025-2030	<ul style="list-style-type: none"> • Existence of public-private collaboration to promote electric transport vehicles 	<ul style="list-style-type: none"> • Number of agreements between companies and City Council to promote the electric vehicle: 0 	<ul style="list-style-type: none"> • Number of agreements between companies and City Council to promote the electric vehicle: 5

Action title and number	A3- Urban planning of facilities and basic local/proximity services that cover all neighbourhoods of Manresa
Mission	1. By 2030, Manresa will have a more sustainable mobility, which will connect the city and its surroundings, prioritising public transport, pedestrian zones and bike lanes. The basic equipment and services will be at a maximum of 15 minutes from all points of the city.
Local targets	<p>3.1 Promote well-being among the population, and encourage healthy lifestyle habits.</p> <p>11.1 Develop actions aimed at improving air quality in the urban area of the municipality, and achieve low-emission urban areas</p> <p>11.4 Commit to public policies of urban planning that ensures the compactness of the city and the proximity of services, and that encourages the rationalisation of traffic</p> <p>11.6 Guarantee and promote sustainable and inclusive urban mobility at all levels: gender, age, and physical and functional disabilities</p> <p>11.8 Promote itineraries and urban travel on foot, and raise awareness of the benefits for health and the environment</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Improving the health of the Bages population, maintaining life expectancy ● Increase in the local commercial offer ● Reduction of atmospheric pollution
Current values	<ul style="list-style-type: none"> ● Average age of death (years): 81.3 ● Commercial establishments per 1,000 inhabitants: 14.9 ● Total emission of greenhouse gases per inhabitant (t): 3.9
Expected values	<ul style="list-style-type: none"> ● Average age of death (years): 83 ● Commercial establishments per 1,000 inhabitants: 20.0 ● Total emission of greenhouse gases per inhabitant (t): 2.0

SDGs connected to the action	3, 11, 13
Objectives of the Spanish Urban Agenda	1, 2, 3, 6
Description of the action	Draw up a map of the city's basic facilities and services that guarantees that basic facilities and services are available in the proximity, either permanently or itinerantly, that are accessible in less than 15 minutes on foot from all the neighbourhoods of Manresa.
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	Low

Agents involved in the action	FAVM Service provider entities			
Beneficiaries of the action	Citizenship in general			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Creation of a transversal commission for the preparation of the map of basic facilities and services in the vicinity, ensuring the participation of women in the commission (hours, play library services, location, etc.)	2023	<ul style="list-style-type: none"> Commission created 	<ul style="list-style-type: none"> Commission creation: no 	<ul style="list-style-type: none"> Commission creation: yes
Study of the situation and needs of the city's facilities and services from a social, physical and functional point of view, and with a gender perspective, by the Commission	2023	<ul style="list-style-type: none"> Study carried out 	<ul style="list-style-type: none"> Published study: no 	<ul style="list-style-type: none"> Published study: yes
Creation of a monitoring tool for urban planning criteria for proximity facilities and basic services in municipal planning	2023	<ul style="list-style-type: none"> Tool created 	<ul style="list-style-type: none"> Tool in operation: no 	<ul style="list-style-type: none"> Tool in operation: Yes
Implementation of the necessary local equipment and services (permanent or itinerant) to access in 15 minutes on foot from any neighbourhood of the city	2023-2030	<ul style="list-style-type: none"> Degree of compliance with the study of needs for new services and proximity equipment 	<ul style="list-style-type: none"> Degree of compliance with the study of needs for new services and proximity equipment: 0% 	<ul style="list-style-type: none"> Degree of compliance with the study of needs for new services and proximity equipment: 100%

Action title and number	A4- Consolidation of Manresa as a sustainable tourist destination, based on the Ignatian heritage, la Sèquia Park and the Green Ring
Mission	2. By 2030, Manresa will invest in the preservation of its historical, cultural and architectural heritage.
Local targets	7.1 Rehabilitate old flats and buildings by improving thermal insulation and promoting the use of renewable energy, to reduce energy consumption and improve sustainability. 8.7 Promote sustainable tourism projects and initiatives. 11.5 Remove architectural barriers in the city, to generate inclusive spaces adapted to people with special difficulties. 12.9 Promote the value of the Green Ring as a quality feature of Manresa and as a tourist resource. 12.10 Promote local trade, and support traders' associations.
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase in the number of annual visitors and tourists in Manresa
Current values	<ul style="list-style-type: none"> ● Tourist pressure per 10,000 inhabitants (places): 47.5
Expected values	<ul style="list-style-type: none"> ● Tourist pressure per 10,000 inhabitants (places): 100
SDGs connected to the action	7, 8, 11, 12
Objectives of the Spanish Urban Agenda	1, 2, 7

Description of the action	Promote the sustainable tourism specialisation of Manresa, based on the Ignatian heritage and the natural heritage, and around 3 thematic axes: enogastronomy, heritage and cultural activities. This will be achieved by improving the sustainability of tourist facilities and spaces, developing and consolidating specific tourist projects, promoting the commercialization of these, and coordinating the different tourism agents. It is proposed, as key actions, the comprehensive and sustainable restoration of the Lluvià Tower, and enhancement of activities both at the Lluvià Tower and at la Sèquia Park; the execution of the integral accessibility plan for Manresa's tourist spaces and facilities; and the creation of a caravanning area in the Congost area.
Lead agent (action coordinator):	City Council of Manresa Manresa Tourism and Fairs Foundation
Degree of maturity and duration of the action	High

Relationship with other local strategies	Consolidation projects of Manresa as a sustainable tourist destination, promoting the Ignatian Path and the protection of the landscape park around the Ignatian heritage Municipal Action Plan (PAM)
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Agents involved in the action	Manresa Tourism Office La Sèquia Park Bages Impuls Association Bages County Council Green Ring Commission of Manresa			
Beneficiaries of the action	Tourist and commercial agents of the city Restaurant companies Citizenship Visitors			
Sub-action	Schedule	Results of the sub-action	Current value	Expected value
Comprehensive and sustainable restoration of the Lluvià Tower, and promotion of activities both at the Lluvià Tower and at the Parc de la Sèquia, linked to nature, culture and fenogastronomy	Until 2030	<ul style="list-style-type: none"> Comprehensive and sustainable rehabilitation of the Lluvià Tower 	<ul style="list-style-type: none"> Comprehensive rehabilitation of the Lluvià Tower: no 	<ul style="list-style-type: none"> Comprehensive rehabilitation of the Lluvià Tower: yes
Execution of a comprehensive accessibility plan for Manresa's tourist spaces and facilities	2023-2024	<ul style="list-style-type: none"> Removal of architectural barriers to tourist facilities 	<ul style="list-style-type: none"> Number of tourist facilities with architectural barriers: 30 	<ul style="list-style-type: none"> Number of tourist facilities with architectural barriers:0
Creation of a caravanning area in the Congost area	2023-2024	<ul style="list-style-type: none"> Creation of a caravanning area in the Congost 	<ul style="list-style-type: none"> Existence of a caravanning area in the Congost: no 	<ul style="list-style-type: none"> Existence of a caravanning area in the Congost: yes

Action title and number	A5- Creation of the New Baroque Museum of Catalonia
Mission	2. By 2030, Manresa will invest in the preservation of its historical, cultural and architectural heritage.
Local targets	<p>6.3 Build tanks in the main facilities of the city to collect rainwater for being reused to irrigate municipal parks and gardens.</p> <p>7.1 Refurbish old flats and buildings by improving thermal insulation and promoting the use of renewable energies, so as to reduce energy consumption and improve sustainability.</p> <p>7.3 Encourage the clean production of electricity through renewable energies, such as solar panels and cauldrons, especially in public buildings.</p> <p>8.7. Promote sustainable tourism projects and initiatives.</p> <p>11.4 Commit to public policies of urban planning that ensures the compactness of the city and the proximity of services, and that encourages the rationalisation of traffic.</p> <p>11.5 Remove the barriers in the city to create inclusive spaces adapted for people with special difficulties.</p> <p>18.1 Ensure an adequate and wide associative, cultural and artistic offer in the city, both aimed at specific groups and the population in general, and make it accessible to everyone.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase in the cultural offer in Manresa ● Increase in the number of annual visitors and tourists in Manresa ● Increase in energy efficiency in public buildings
Current values	<ul style="list-style-type: none"> ● Spending on culture on the current municipal budget: 4.9% ● Tourist pressure per 10,000 inhabitants (places): 47.5 ● Intensity of greenhouse gas emissions of the energy consumed: 37.2%
Expected values	<ul style="list-style-type: none"> ● Spending on culture on the current municipal budget: 10.0% ● Tourist pressure per 10,000 inhabitants (places): 100.0 ● Intensity of greenhouse gas emissions of the energy consumed: 20.0%
SDGs connected to the action	6, 7, 8, 11, 18
Objectives of the Spanish Urban Agenda	2, 4, 7
Description of the action	Complete the integral and sustainable rehabilitation of the old school of Sant Ignasi and improve its accessibility, to locate and put into operation the new Baroque Museum of Catalonia, based on a new museological program.
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	High

Relationship with other local strategies	Manresa Consolidation Project as a sustainable tourist destination, promoting the Ignatian Path and the protection of the landscape park around the Ignatian heritage
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Agents involved in the action	Government of Catalonia Barcelona Provincial Council National Art Museum of Catalonia MINCOTUR			
Beneficiaries of the action	Cultural associations Educational centres Researchers and students Tourist agents Tourists and visitors Neighbours of the area Citizenship			
Sub-actions	Schedule	Results of the sub-actions	Current value	Expected value
Comprehensive, accessible and energy efficient rehabilitation of the old school of Sant Ignasi	2024	<ul style="list-style-type: none"> Sustainable rehabilitation of the old school of Sant Ignasi 	<ul style="list-style-type: none"> Energy consumption from renewable sources: 0% 	<ul style="list-style-type: none"> Energy consumption from renewable sources: 30%
Deployment of the new museological project and launch of the Baroque Museum of Catalonia in the building of the old school of Sant Ignasi	2025	<ul style="list-style-type: none"> Development of the new Catalan Baroque museological project Opening of the Baroque Museum of Catalonia Increase in the number of annual visitors and tourists to the old school of Sant Ignasi 	<ul style="list-style-type: none"> Catalan Baroque museological project implemented: no Baroque Museum of Catalonia open to public: no Annual number of visitors and tourists to the old school of Sant Ignasi: 13.119 (December 2017, before the closing) 	<ul style="list-style-type: none"> Catalan Baroque museum project implemented: yes Baroque Museum of Catalonia open to public: yes Annual number of visitors and tourists to the old school of Sant Ignasi: 35.000

Action title and number	A6- Sustainable rehabilitation and integral revitalization of the Historic Centre
Mission	2. By 2030, Manresa will invest in the preservation of its historical, cultural and architectural heritage.
Local targets	<p>1.1 Guarantee that in Manresa there is no person who cannot have a decent roof and an efficient provision of basic services</p> <p>1.2 Eradicate energy poverty</p> <p>7.1. Rehabilitate old flats and buildings by improving thermal insulation and promoting the use of renewable energy, to reduce energy consumption and improve sustainability</p> <p>7.3 Incentivize the clean production of electricity through renewable energy, as is the case with solar panels and boilers, and especially in public buildings.</p> <p>8.9 Guarantee greater advice to entrepreneurial people</p> <p>11.1 Prepare action proposals aimed at improving air quality in the urban area of the municipality, and achieve low-emission urban areas</p> <p>11.20 Beautify the Historic Centre, promote sustainable mobility and expand the pedestrian islands in the area</p> <p>12.10 Promote local trade, and support traders' associations</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase in the income of the families of the Historic Center and increase the economic activity of the area ● Reduce energy consumption in the Historic Centre ● Increase in the use of renewable energies in the Historic Center ● Reduce the generation of waste and improve its recycling ● Reduction of atmospheric pollution ● Increase in subsidized housing for energy rehabilitation in the Historic Center
Current values	<ul style="list-style-type: none"> ● Median income per household: 39,484 ● Final household energy consumption per inhabitant (kWh): 3,429 ● Proportion of renewable energies on energy consumption (domestic and tertiary): 0.2% ● Selective collection rate: 45.9% ● Domestic waste production per inhabitant (kg/day): 1.3 ● Total emission of greenhouse gases per inhabitant (t): 3.9 ● Intensity of greenhouse gas emissions of the energy consumed: 37.2%
Expected values	<ul style="list-style-type: none"> ● Median income per household: 45,000 ● Final household energy consumption per inhabitant (kWh): 3,000 ● Proportion of renewable energies on energy consumption (domestic and tertiary): 20.0% ● Selective collection rate: 70.0% ● Domestic waste production per inhabitant (kg/day): 0.6 ● Total emission of greenhouse gases per inhabitant (t): 2.0 ● Intensity of greenhouse gas emissions of the energy consumed: 20.0%
SDGs connected to the action	1, 7, 8, 11, 12
Objectives of the Spanish Urban Agenda	1, 2, 3, 5, 6, 7, 8

<p>Description of the action</p>	<p>Comprehensive revitalization of the Historic Centre, through the energy-efficient rehabilitation of old buildings, the improvement of the aesthetic and functional quality of public spaces, its transformation into a low-emissions area, and its socio-economic dynamisation, with the attraction of new economic and cultural activities in the area.</p> <p>These improvements will be carried out through an integral and sustainable intervention plan for the Historic Center (PIRCH), which will include an improvement in budget allocation, an accessibility and mobility plan, a maintenance and cleaning plan, a lighting plan, measures of cultural revitalisation, economic and social inclusion, and measures of artistic decoration and embellishment.</p>
<p>Lead agent (action coordinator):</p>	<p>City Council of Manresa</p>
<p>Degree of maturity and duration of the action</p>	<p>Low</p>
<p>Relationship with other local strategies</p>	<p>Municipal Action Plan Reconstruction Plan Neighborhood Plan</p>

Agents involved in the action	Associations of Neighbours Social entities Bages Impuls Association			
Beneficiaries of the action	Construction and rehabilitation companies Entrepreneurs Artists Neighbours of the Historic Center Visitors and tourists Citizenship			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Approval and implementation of the Comprehensive Revitalization Plan for the Historic Center of Manresa (PIRCH).	2023-2030	<ul style="list-style-type: none"> Approval and deployment of the PIRCH 	<ul style="list-style-type: none"> PIRCH approved: no PIRCH execution rate: 0% 	<ul style="list-style-type: none"> PIRCH Approved: Yes Degree of implementation of the PIRCH: 100%
Establish and execute an energy-efficient rehabilitation program with aesthetic quality of the built park of the Historic Center and its public space, to move towards a beautified neighbourhood with a zero-energy footprint	2024-2024	<ul style="list-style-type: none"> Creation of an energy rehabilitation program for houses in the Historic Centre 	<ul style="list-style-type: none"> Existence of an energy rehabilitation program for houses in the Historic Center: no 	<ul style="list-style-type: none"> Existence of an energy rehabilitation program for houses in the Historic Center: yes
Expansion of the pedestrian islands and transformation of the Historic Center into a Low Emission Zone (ZBE)	2025	<ul style="list-style-type: none"> Creation of the ZBE - Historic Center of Manresa 	<ul style="list-style-type: none"> Existence of the ZBE - Historic Center of Manresa: no 	<ul style="list-style-type: none"> Existence of the ZBE - Historic Center of Manresa: yes
Promote the Escodines Emprèn project, for the economic revitalization of the	2022-2030	<ul style="list-style-type: none"> Increase in economic activity in 	<ul style="list-style-type: none"> Annual number of economic activity 	<ul style="list-style-type: none"> Annual number of economic activity

Historic Center, through the subletting of empty commercial places to new entrepreneurs, and support during the first months		the Historic Center	license registrations in the Historic Center: 15	license registrations in the Historic Center: 20
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Action title and number	A7- Creation of a network of green urban spaces, based on the creation, remodelling and identification of accessible green urban spaces, which act as natural climate shelters and promote community relations, thus improving physical and mental health of the population, while protecting urban biodiversity
Mission	3. By 2030, Manresa will offer accessible green areas in its neighbourhoods, key to improving health and social relations.
Local targets	<p>3.1. Promote well-being among population, and encourage healthy lifestyle habits.</p> <p>3.10 Guarantee emotional health, particularly impaired due to the pandemic.</p> <p>5.9 Provide a solution to the city's urban planning deficiencies that generate a feeling of insecurity, and make the city friendlier for all genders.</p> <p>10.1 Promote the social inclusion of the most vulnerable groups: elderly and young people, women, immigrants, single-parent families, people with mental health problems and people with some type of disability.</p> <p>11.2 Expand and improve green elements and spaces within the urban plot.</p> <p>13.2. Create a network of urban climate shelters distributed throughout all neighborhoods, and formed by indoor public facilities such as libraries and civic centers, and outdoor spaces such as parks, urban gardens, schoolyards and quality recreation areas, accessible and that have the necessary elements to deal with heat waves.</p> <p>15.2 To improve the biodiversity of the fauna and flora of Manresa, favouring umbrella species and species of threatened fauna, such as amphibians and otters.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Improvement of the health of the population of Manresa ● Improvement of the urban green surface ● Reduction of atmospheric pollution ● Reduction of the impact of heat waves
Current values	<ul style="list-style-type: none"> ● Average age of death (years): 81.26 ● Green Zone/free space per inhabitant (m²): 10.0 ● Total emission of greenhouse gases per inhabitant (t): 3.9 ● Vulnerability to heat waves (1 Low; 2 Medium; 3 High; 4 Very High): 2
Expected values	<ul style="list-style-type: none"> ● Average age of death (years): 83 ● Green Zone/free space per inhabitant (m²): 20.0 ● Total emission of greenhouse gases per inhabitant (t): 2.0 ● Vulnerability to heat waves (1 Low; 2 Medium; 3 High; 4 Very High): 1
SDGs connected to the action	3, 5, 11, 13, 15
Objectives of the Spanish Urban Agenda	1, 3, 4, 5, 6, 10
Description of the action	<p>Creation, improvement and enhancement of the city's green urban spaces, so that they are sustainable and accessible and can act as natural climate shelters and green lungs of the city, maintaining biodiversity while facilitating social and community relations, with a perspective of gender.</p> <p>The focus will be put on outdoor spaces such as parks, gardens and urban forests, school yards and other facilities, and community green recreation areas. These points will constitute a network of urban green spaces made up of central parks and various neighbourhood spaces and industrial estates, which must be distributed throughout the city in such a way as to guarantee that all citizens have</p>

	access on foot, in less than 5 minutes, to at least one of the points. Its design will be done through citizen consultation and participatory processes, taking into account gender perspective, and at least one urban forest (tiny forest) will be created jointly with the community.
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	Medium
Relationship with other local strategies	Urban mobility plan Green Ring Municipal Health Plan Municipal Action Plan (PAM)

Agents involved in the action	La Sèquia Park Federation of Associations of Neighbours of Manresa			
Beneficiaries of the action	Citizenship in general			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Preparation and approval of the Urban Green Master Plan, which includes the creation of a network of urban green spaces	2024	<ul style="list-style-type: none"> Approval of the Urban Green Master Plan with an inventory of spaces 	<ul style="list-style-type: none"> Does the Urban Green Master Plan exist: no 	<ul style="list-style-type: none"> The Urban Green Master Plan exists: yes
Design and implementation of sustainable, accessible and quality central and neighborhood green spaces, which facilitate neighborhood relations and the dynamics of emotional health, climate protection and biodiversity, through a participatory process and with a gender perspective, that allows to choose the network spaces and the elements they should contain	2022-2030	<ul style="list-style-type: none"> Have a network of accessible and quality green spaces in each neighborhood and industrial area, less than 5 minutes' walk from any urban point in the city 	<ul style="list-style-type: none"> There is a network of green spaces with an accessible and quality green space less than 5 minutes' walk from any urban point in the city: no Number of green spaces in the network: 0 	<ul style="list-style-type: none"> There is a network of green spaces with an accessible and quality green space less than 5 minutes' walk from any urban point in the city: yes Number of green spaces in the network: 20
Create a botanical garden or public forest designed and executed with the involvement of citizens (tiny forest)	2025	<ul style="list-style-type: none"> Have a citizen tiny forest 	<ul style="list-style-type: none"> Does a citizen tiny forest exist: no 	<ul style="list-style-type: none"> A citizen tiny forest exists: yes

Action title and number	A8- Creation of a network of urban climate shelters formed by the points of the network of green urban spaces and public facilities of quality
Mission	3. By 2030, Manresa will offer accessible green areas in its neighbourhoods, key to improving health and social relations.
Local targets	6.3 Build tanks in the main facilities of the city to collect rainwater for being reused to irrigate municipal parks and gardens. 10.1 Promote the social inclusion and the equality of opportunities and results of the population in all the scopes, especially of the most vulnerable groups: the elderly and young people, women, immigrants, single-parents families, people with mental health problems and people with some type of disability. 13.2 Create a network of urban climate shelters distributed throughout the neighbourhoods, consisting of parks, urban gardens, schoolyards and recreation areas of quality, accessible and with the necessary elements to deal with heat waves.
Expected impact: Indicators	<ul style="list-style-type: none"> ● Improvement of the health of the population of Manresa ● Reduction of the impact of heat waves
Current values	<ul style="list-style-type: none"> ● Average age of death (years): 81.26 ● Vulnerability to heat waves (1 Low; 2 Medium; 3 High; 4 Very High): 2
Expected values	<ul style="list-style-type: none"> ● Average age of death (years): 83 ● Vulnerability to heat waves (1 Low; 2 Medium; 3 High; 4 Very High): 1
SDGs connected to the action	6, 10, 13
Objectives of the Spanish Urban Agenda	1, 3, 4, 5, 6
Description of the action	Creation of a network of urban climate shelters formed by the points of the network of green urban spaces and by public facilities, including libraries, civic centres, schools, etc., with a package of blue measures (incorporation of water points), green (shadow spaces and vegetation) and grey (actions on buildings to improve their insulation and efficiency).
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	Medium
Relationship with other local strategies	Municipal Action Plan (PAM)

Agents involved in the action	FAVM			
Beneficiaries of the action	Citizenship in general			
Sub-actions	Schedule	Results of a sub-action	Current value	Expected value
Analysis - audit of the public facilities available, and selection of those that need to be adapted, with the elements they must contain (water points, air conditioning, vegetation, spaces to sit and rest, etc.)	2023-2024	<ul style="list-style-type: none"> ● Analysis - audit of available public facilities 	<ul style="list-style-type: none"> ● Existence of analysis - audit of public facilities available: no 	<ul style="list-style-type: none"> ● Existence of analysis - audit of public facilities available: yes
Design, creation and dissemination of a network of sustainable and accessible climate shelters, which incorporates the points of the network of urban green spaces plus the various public facilities selected and previously adapted	2024-2030	<ul style="list-style-type: none"> ● Adaptation of equipments as climate shelters ● Creation and dissemination of the network of climate shelters 	<ul style="list-style-type: none"> ● Number of public facilities adapted as climate shelters: 2 ● Existence of information on the network of climate shelters: no 	<ul style="list-style-type: none"> ● Number of public facilities adapted as climate shelters: 10 ● Existence of information on the network of climate shelters: yes

Action title and number	A9- Promotion of the Strategic Plan of the Cardener River and the Green Ring of Manresa as a multifunctional space: promotion of biodiversity, improvement and control of accessibility, provision of leisure and sports areas, and sustainable management of the forest to reduce the risk of fires and generate renewable energy from biomass
Mission	4. By 2030, we will enjoy a Green Ring around Manresa with a preserved environment, rich in healthy, sports, educational and touristic spaces, where biodiversity will be protected and local agriculture and sustainable food will be promoted.
Local targets	<p>4.11 Educate for sustainability. Strengthen education and environmental awareness in the school and family sphere.</p> <p>6.2 Guarantee the sustainable use of La Sèquia water channel, and promote actions to improve the efficiency of irrigation in Manresa.</p> <p>13.1 Coordinate awareness-raising actions aimed at raising awareness of the effects of climate change and how to avoid it by reducing CO2 emissions.</p> <p>14.1 Guarantee the health of the Cardener river as it passes through the municipality of Manresa, and keep its channel clean.</p> <p>15.1 Conserve the agricultural, ecological and landscape value of the environment that surrounds the city, the so-called Green Belt of Manresa.</p> <p>15.3 Ensure that the Cardener river, while becoming a pole of attraction for the city, has some areas reserved and protected from the public, and improve the river's connectivity with other streams, reclaim the native riparian forest wherever possible, and turn the river and its surroundings into a natural refuge for wildlife and a positive environment for the conservation of native species and animals.</p> <p>15.11 Propose to collect dirt from rivers and forests and other areas, involving the population of Manresa in this cleaning voluntarily</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase local agricultural and livestock production ● Improvement of the health of the population of Manresa ● Reduction of atmospheric pollution ● Increase in urban biodiversity
Current values	<ul style="list-style-type: none"> ● Area dedicated to organic agriculture: 15.3% ● Surface of agricultural land per 100 inhabitants (ha): 1.22 ● Average age of death (years): 81.26 ● Total emission of greenhouse gases per inhabitant (t): 3.9 ● Municipal area covered by forests: 15.9%
Expected values	<ul style="list-style-type: none"> ● Area dedicated to organic agriculture: 30.0% ● Surface of agricultural land per 100 inhabitants (ha): 1.25 ● Average age of death (years): 83 ● Total emission of greenhouse gases per inhabitant (t): 2.0 ● Municipal area covered by forests: 15.0%
SDGs connected to the action	4, 6, 13, 14, 15
Objectives of the Spanish Urban Agenda	1, 2, 3, 4

<p>Description of the action</p>	<p>Guarantee the development and promotion of the Strategic Plan for the Cardener river and the Green Ring of Manresa. The development and promotion of this peri-urban green area focuses on agricultural, touristic, leisure and biodiversity development.</p> <p>The strategic plan of the Cardener river defines the actions to be taken in order to recover the biodiversity in the fluvial area, improve the connectivity and accessibility of the river, maintain and protect its historical heritage and divulge its natural, heritage and environmental values.</p> <p>The part of agricultural promotion and promotion of sustainable and local food is explained in action A21.</p>
<p>Lead agent (action coordinator):</p>	<p>City Council of Manresa Green Ring Commission</p>
<p>Degree of maturity and duration of the action</p>	<p>High</p>
<p>Relationship with other local strategies</p>	<p>Cardener's strategic plan and its KPIs (as relevant) Green Ring of Manresa Municipal Action Plan (PAM)</p>

Agents involved in the action	Bages Consortium for Waste Management - Environmental Park La Sèquia Park Meandre association FAVM			
Beneficiaries of the action	Peasants Citizenship Tourists and visitors			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Adaptation and signposting of new sectoral nature itineraries for knowledge of the environment: dry stone, wine route, irrigation, naturalists, etc., maintenance of existing ones in good condition, and elimination of discontinuities	2030	<ul style="list-style-type: none"> ● 9 itineraries marked with paint and vertical signage ● Maintenance of existing signage ● Arrangement of existing discontinuities 	<ul style="list-style-type: none"> ● Number of km of new itineraries created and marked: 3 km ● Existing points of discontinuity: 12 ● Number of arrangements: 0 	<ul style="list-style-type: none"> ● Number of km of new itineraries created and marked: 10 km ● Existing points of discontinuity: 0 ● Number of arrangements: 5
Development of the Cardener conservation program signed with the ACA and the Cardener Strategic Plan	2022-2030	<ul style="list-style-type: none"> ● Maintenance of the mesh installation for the retention of solids in the sewer so that they do not end up in the river 	<ul style="list-style-type: none"> ● Existence of solids retention netting in the river: yes ● Surface of the Green Ring where native vegetation 	<ul style="list-style-type: none"> ● Existence of solids retention netting in the river: yes ● Surface of the Green Ring where native vegetation

		<ul style="list-style-type: none"> ● Removal of reeds and non-native vegetation, and planting of riparian vegetation in the Panyos and other native vegetation 	predominates: 7,000 m2	predominates: 12,000 m2
<p>Implementation of the Can Poc Oli renaturation project and Canyet conservation project, together with the participating entities</p>	Until 31/12/2030	<ul style="list-style-type: none"> ● Restoration of natural processes: pavement and disco removal, herbivore recovery, sluice removed ● Participatory work with organizations 	<ul style="list-style-type: none"> ● Degree of renaturation of Can Poc Oli:40% ● Degree of renaturation of the Canyet:45% ● Number of entities participating in the project: 9 	<ul style="list-style-type: none"> ● Degree of renaturation of Can Poc Oli:70% ● Degree of renaturation of the Canyet:65% ● Number of entities participating in the project: 14

Action title and number	A10- Recovery of l'Anònima space for the establishment of city promotion services and for the production, creation and consumption of art and culture taking into account all audiences, inclusive criteria and gender transversality
Mission	5. By 2030, we will have succeeded in reducing inequalities and improving social inclusion, through more and better jobs, affordable housing, the reduction of the digital gap and the fight against any type of discrimination.
Local targets	<p>5.1 Make efforts in favor of gender equality in all groups in the city.</p> <p>6.3 Build tanks in the main facilities of the city to collect rainwater for being reused to irrigate municipal parks and gardens.</p> <p>7.1 Refurbish old flats and buildings by improving thermal insulation and promoting the use of renewable energies, so as to reduce energy consumption and improve sustainability.</p> <p>7.3 Encourage the clean production of electricity through renewable energies, such as solar panels and cauldrons, especially in public buildings.</p> <p>8.1 Guarantee access to the labour market for the entire working population, and reduce job insecurity and wage inequalities suffered by certain groups in the city (young people, women, immigrants, people with disabilities)</p> <p>8.7. Promote sustainable tourism projects and initiatives.</p> <p>8.9 Guarantee efficient advice to entrepreneurial people.</p> <p>10.1 Promote the social inclusion and the equality of opportunities and results of the population in all the scopes, especially of the most vulnerable groups: the elderly and young people, women, immigrants, single-parents families, people with mental health problems and people with some type of disability.</p> <p>11.4 Commit to public policies of urban planning that ensures the compactness of the city and the proximity of services, and that encourages the rationalisation of traffic.</p> <p>18.1 Ensure an adequate and wide associative, cultural and artistic offer in the city, both aimed at specific groups and the population in general, and make it accessible to everyone.</p> <p>18.2 Democratize cultural and artistic creation and production in all areas, at all levels and for all social groups.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase in public facilities for culture and art ● Increase in the use of renewable energy in public buildings ● GDP increase ● Increase in the employment rate of the population
Current values	<ul style="list-style-type: none"> ● Spending on culture on the current municipal budget: 4.9% ● Proportion of renewable energies on energy consumption (domestic and tertiary): 0.2% ● GDP (pm) per inhabitant: 25,915 ● Occupancy rate: 57.6%
Expected values	<ul style="list-style-type: none"> ● Spending on culture on the current municipal budget: 10.0% ● Proportion of renewable energies on energy consumption (domestic and tertiary): 20.0% ● GDP (pm) per inhabitant: 30,000 ● Occupancy rate: 65.0%
SDGs connected to the action	5, 6, 7, 8, 10, 11, 18

Objectives of the Spanish Urban Agenda	2, 4, 6, 7, 9, 10
Description of the action	<p>Recovery of the old l'Anònima factory, owned by the municipality, design and implementation of the Pro Manresa Local Development Agency to integrate and coordinate all the city's economic promotion and employment services, enhance the portfolio of services and provide a better attention to citizens. Also, provide the Space for Creative Transformation, an inclusive cultural space with gender as a cross-cutting element.</p> <p>The aim is to have this multipurpose space to locate economic promotion and employment services in the city, and also to locate a space dedicated to creative transformation, intended not only for the consumption of culture and art, but also for artistic production, cultural innovation and its democratic use by all groups and people who form the local community.</p>
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	Low-Medium
Relationship with other local strategies	Municipal Action Plan (PAM)

Agents involved in the action	CIO, CEDEM, Tomàs Canet Foundation, Red Cross, Caritas, Associations			
Beneficiaries of the action	Active population, entrepreneurs, local businesses, LGTBI Associations, asylum seekers/refugees, students/young people, interested general population, local/regional artists			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Sustainable rehabilitation of the old factory, to achieve a more energy efficient building	2024-2026	<ul style="list-style-type: none"> Sustainable rehabilitation of the space of l'Anònima old factory. 	<ul style="list-style-type: none"> Rehabilitated surface: 0m2 Energy consumption from renewable sources: 0% 	<ul style="list-style-type: none"> Rehabilitated surface: 3,281m2 Energy consumption from renewable sources: 30%
Establishment of a cultural equipment coordination board to co-design the interior spaces and to co-manage them, made up of the entities that wish to do so and want to make use of the equipment	2026-2030	<ul style="list-style-type: none"> Constitution of a coordination board of l'Anònima 	<ul style="list-style-type: none"> Existence of a coordination board of l'Anònima: no 	<ul style="list-style-type: none"> Existence of a coordination board of l'Anònima: yes
Enabling and commissioning of the two facilities: ADL Pro Manresa and Creative Transformation Space (with co-working offices, shared public spaces and exhibition and concert hall)	2026-2028	<ul style="list-style-type: none"> Launch of the ADL Pro Manresa Launch of the Creative Transformation Space 	<ul style="list-style-type: none"> Launching of the ADL Pro Manresa: no Launch of the Creative Transformation Space: no 	<ul style="list-style-type: none"> Launch of the ADL Pro Manresa: yes Launch of the Creative Transformation Space: yes

Action title and number	A11- Implement the Strategy for the Right to Food, which guarantees the collection and use of food for social purposes
Mission	5. By 2030, we will have succeeded in reducing inequalities and improving social inclusion, through more and better jobs, affordable housing, the reduction of the digital gap and the fight against any type of discrimination.
Local targets	<p>1.4 Look for mechanisms to hear the voice of people in a situation of vulnerability and thus listen to their needs, through an accompaniment support, without judging them, in order to obtain proposals on how to help them to improve their situation, and give stability to these people.</p> <p>2.2 Articulate the initiatives of organised citizens, institutions, supermarkets and restaurants in relation to the collection and donation of food to people who don't have the necessary resources to cover this basic need, in order to improve the nutritional needs of the most vulnerable population and to reduce food waste.</p> <p>2.4 Implement measures and find legal mechanisms to reduce food waste in Manresa, at the domestic level, in commercial establishments, in food industry, and in collective canteens</p> <p>10.1 Promote the social inclusion and the equality of opportunities and results of the population in all the scopes, especially of the most vulnerable groups: the elderly and young people, women, immigrants, single-parents families, people with mental health problems and people with some type of disability.</p> <p>12.1 Carry out public awareness actions to promote a change in consumption habits and lifestyles that boost conscious consumption and fair trade, thus reducing products, waste and pollution, and enhancing decent work.</p> <p>17.11 Intensify networks and dialogue with the third sector and other entities that actively fight for the well-being of all citizens.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Reduction of poverty ● Increase the income of families
Current values	<ul style="list-style-type: none"> ● Population with income per consumption unit below 60% of the average: 20.2% ● Average beneficiaries of the Citizen's Guaranteed Income per 10,000 inhabitants (number): 697.3 ● Median income per household: 39,484
Expected values	<ul style="list-style-type: none"> ● Population with income per consumption unit below 60% of the average: 10.0% ● Average beneficiaries of the Citizen's Guaranteed Income per 10,000 inhabitants (number): 300 ● Median income per household: 45,000
SDGs connected to the action	1, 2, 10, 12, 17
Objectives of the Spanish Urban Agenda	4, 6, 10
Description of the action	<p>Implement Manresa's Strategy for the right to food, in a participatory and inclusive way, integrating the local agents involved in the food value chain, and defining the actions that allow a significant impact on access to quality food for the population of Manresa and, in particular, for the population with greater vulnerabilities. The main actions focus on:</p> <p>1) Implementation of a system for collecting food and leftover food from</p>

	<p>restaurants, shops and collective canteens, with a service of delivery and distribution to families, social canteens and food platforms</p> <p>2) Design and implementation of a system to detect people who suffer from malnutrition for economic or social reasons, and coordination of local agents involved to include them in the project and monitor progress.</p>
Lead agent (action coordinator):	Social Services / Health
Degree of maturity and duration of the action	Medium
Relationship with other local strategies	<ul style="list-style-type: none"> - Food sovereignty Bages County 2030 - Municipal Action Plan

Agents involved in the action	Food Platform Santa Clara Convent Foundation Caritas La Sèquia Park			
Beneficiaries of the action	Schools Social entities			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Implementation of a system for collecting food and leftover food from restaurants, shops and collective canteens, with a service of delivery and distribution to families, social canteens and food platforms.	2023-2025	Create collection and delivery service	Service created: no	Service created: yes
Design and implementation of a system to detect people who suffer from malnutrition for economic or social reasons, and coordination of the local agents involved to include them in the project and monitor progress.	start on 06/2022	Report of cases detected and actions taken	Service created: no Number of people served: 0	Service created: yes Number of people served: 20

Action title and number	A12- Improvement and consolidation of the city Socio-Educational Pact to reduce school segregation and increase educational equity in primary and secondary education
Mission	5. By 2030, we will have succeeded in reducing inequalities and improving social inclusion, through more and better jobs, affordable housing, the reduction of the digital gap and the fight against any type of discrimination.
Local targets	<p>4.1 Promote universal access to quality and permanent education, both formal and informal, and aimed at all ages.</p> <p>4.2 Eliminate disparities in regulated education, whether they are inequalities in terms of income, origin, disability, social and cultural environment, educational level of parents, and or discrimination of any other kind, and ensure that the most vulnerable groups have full opportunities to study according to their abilities.</p> <p>4.3 Increase the resources of primary and secondary schools for the attendance of the most vulnerable students to excursions. Design them in the way that students from lower-income families and immigrants can feel identified.</p> <p>4.7 Continue to guarantee affordable kindergarden places for everyone, strengthen scholarships and grants, and assess the feasibility of applying a system of social pricing according to the families' level of income.</p> <p>4.8 Continue with the work actions initiated by the Commission for the Study of the Situation of School Segregation in Manresa, created in 2018.</p> <p>10.1 Promote the social inclusion and the equality of opportunities and results of the population in all the scopes, especially of the most vulnerable groups: the elderly and young people, women, immigrants, single-parents families, people with mental health problems and people with some type of disability.</p> <p>10.7 Promote access to leisure education activities, especially for children and young people.</p> <p>17.11 Intensify networks and dialogue with the third sector and other entities that actively fight for the well-being of all citizens.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Reduce dropping out of studies ● Reduce social inequalities
Current values	<ul style="list-style-type: none"> ● Compulsory Secondary Education (ESO) graduation rate: 86.8% ● Participation rate in early childhood education: 37.1% ● Enrollment rate in Training and Placement Programs: 1.7% ● Gini index: 33.2 ● Inequality of income distribution. p80/p20 ratio index: 2.9
Expected values	<ul style="list-style-type: none"> ● Compulsory Secondary Education (ESO) graduation rate: 100.0% ● Participation rate in early childhood education: 50.0% ● Registration fee for Training and Placement Programs: 10.0% ● Gini index: 20 ● Inequality of income distribution. p80/p20 ratio index: 1.5
SDGs connected to the action	4, 10, 17
Objectives of the Spanish Urban Agenda	6, 10

Description of the action	Improvement and consolidation of the city's Socio-Educational Pact to promote non-segregation of schools and educational equity in primary and secondary schools, through: <ol style="list-style-type: none"> 1) The expansion of agents adhered to the Pact, to include entities that work with children and young people, such as leisure, neighbourhood and sports associations. 2) The creation of the Socio-Educational Observatory, to determine the indicators for the correct monitoring of the implementation and results of the Pact, and to guide the City Council and the agents involved in the application of measures for non-segregation and educational equity.
Lead agent (action coordinator):	City Council of Manresa Municipal School Council
Degree of maturity and duration of the action	Medium
Relationship with other local strategies	Municipal Action Plan (PAM)

Agents involved in the action	Entities affiliated to the Socio-Education Pact of Manresa AMPAs, AFAs (family associations) Entities linked to education in Manresa: La Sèquia Park, FUB, Resource Center, Bages Learning Camp, UPC			
Beneficiaries of the action	Educational community of Manresa Families with children and young people of school age Citizenship			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Expansion of agents adhered to the Pact, to include entities that work with children and young people, such as leisure associations, neighbourhood associations, sports associations, etc.	2022-2025	Number of affiliated agents	Number of affiliated agents: 12	Number of affiliated agents: 20
Expansion of the range of measures designed and implemented within the framework of the Pact (establishment of equality plans in schools, reform of the enrolment protocol, free extra-curricular activities for vulnerable families, educational program on equality and non-discrimination at school, co-education programs, etc.)	2025-2028	Number of new measures implemented	Number of new measures implemented: 0	Number of new measures implemented: 20
Creation of the Socio-educational Observatory, to specify the indicators for the correct monitoring of the implementation and results of the Pact, and to guide the City Council and the agents involved in the application of measures for non-segregation and educational equity in schools.	2026	Observatory created	Observatory created?: no Number of entities involved: 0	Observatory created?: yes Number of entities involved: 10

Action title and number	A13- Program to fight the digital gap between the population, especially addressed to primary and secondary school students, the elderly, people with functional diversity and people in vulnerable situations
Mission	5. By 2030, we will have succeeded in reducing inequalities and improving social inclusion, through more and better jobs, affordable housing, the reduction of the digital gap and the fight against any type of discrimination.
Local targets	<p>4.1 Promote universal access to quality and permanent education, both formal and informal, and aimed at all ages.</p> <p>4.5 Guarantee universal access to digital educational resources by all students, and include digital resources adapted to children with disabilities</p> <p>10.1 Promote the social inclusion and the equality of opportunities and results of the population in all the scopes, especially of the most vulnerable groups: the elderly and young people, women, immigrants, single-parents families, people with mental health problems and people with some type of disability.</p> <p>10.6 Ensuring that anyone has access to technology, regardless of their age.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Guarantee access to optical fiber in the population ● Reduce social inequalities ● Increase the digital literacy of the population
Current values	<ul style="list-style-type: none"> ● Internet coverage with fixed networks ≥ 100 Mbps: 98.9% ● Gini index: 33.2 ● Inequality of income distribution. p80/p20 ratio index: 2.9 ● Digital maturity level: 89
Expected values	<ul style="list-style-type: none"> ● Internet coverage with fixed networks ≥ 100 Mbps: 100% ● Gini index: 20 ● Inequality of income distribution. p80/p20 ratio index: 1.5 ● Digital maturity level: 100
SDGs connected to the action	4, 10
Objectives of the Spanish Urban Agenda	6, 9
Description of the action	<p>Establishment and implementation of a program to prevent and reduce the existing digital gap between population, aimed at primary and secondary school students, the elderly, people with functional diversity and people in vulnerable situations. The program includes, among other measures:</p> <ol style="list-style-type: none"> 1) Creation of a support service for citizens on online procedures, through a digital facilitator 2) Programming of digital literacy courses adapted to different groups 3) Expansion of the network of public WIFI points, distributed uniformly throughout the city 4) Urge the Catalan Government to increase the computer equipment resource bank and its loan service to facilitate communication and work with primary and secondary school students.
Lead agent (action coordinator):	City Council of Manresa

Degree of maturity and duration of the action	Medium
Relationship with other local strategies	Municipal Action Plan (PAM)

Agents involved in the action	Bages County Council			
Beneficiaries of the action	Population in general Elderly people Population at risk of social exclusion			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Creation of a support service for citizens in carrying out online procedures, through a digital facilitator	2022-2026	<ul style="list-style-type: none"> ● Support service for citizens ● Hiring a digital facilitator ● Number of people served by the service 	<ul style="list-style-type: none"> ● Citizen support service: 0 ● Number of people contacted: 0 ● Number of people served by the service: 0 	<ul style="list-style-type: none"> ● Citizen support service: 1 ● Number of people contacted: 2 ● Number of people served by the service: 200
Scheduling of digital literacy courses adapted to different groups	2022-2026	<ul style="list-style-type: none"> ● Increase in the number of literacy courses and participants 	<ul style="list-style-type: none"> ● Number of literacy courses: 10 ● Number of participants in courses: 150 	<ul style="list-style-type: none"> ● Number of literacy courses: 20 ● Number of participants in courses: 500
Expansion of the network of public wi-fi points, distributed uniformly throughout the city	2022-2030	<ul style="list-style-type: none"> ● Access to the network of wi-fi points less than 5 minutes' walk away in the entire urban area 	<ul style="list-style-type: none"> ● Network of wi-fi points less than 5 minutes' walk in the entire urban area: no 	<ul style="list-style-type: none"> ● Network of wi-fi points less than 5 minutes' walk in the entire urban area: yes

<p>Urge the Catalan Government to increase the computer equipment resource bank and its loan service to facilitate communication and work with primary and secondary school students.</p>	<p>2022-2028</p>	<ul style="list-style-type: none"> ● Increase in digital material in loan 	<ul style="list-style-type: none"> ● Number of centers offering the service: 0 	<ul style="list-style-type: none"> ● Number of centers offering the service: 20
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Action title and number	A14- Integral program to promote sustainable construction and rehabilitation of social and affordable rental housing, and official protection
Mission	5. By 2030, we will have succeeded in reducing inequalities and improving social inclusion, through more and better jobs, affordable housing, the reduction of the digital gap and the fight against any type of discrimination.
Local targets	<p>1.1 Guarantee that in Manresa there is no person who cannot have a decent roof and an efficient provision of basic services</p> <p>1.2 Eradicate energy poverty.</p> <p>6.3 Build tanks in the main facilities of the city to collect rainwater for being reused to irrigate municipal parks and gardens.</p> <p>7.1 Refurbish old flats and buildings by improving thermal insulation and promoting the use of renewable energies, so as to reduce energy consumption and improve sustainability.</p> <p>7.3 Encourage the clean production of electricity through renewable energies, such as solar panels and cauldrons, especially in public buildings.</p> <p>10.1 Promote the social inclusion and the equality of opportunities and results of the population in all the scopes, especially of the most vulnerable groups: the elderly and young people, women, immigrants, single-parents families, people with mental health problems and people with some type of disability.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Reduce energy consumption ● Guarantee access to housing ● Reduce social inequalities
Current values	<ul style="list-style-type: none"> ● Water price € per m³: 1.97 ● Final household energy consumption per inhabitant (kWh): 3,429 ● Cost of final residential energy consumption with respect to Gross Disposable Family Income: 6.6% ● Rate of unemployment benefits: 45.3% ● Population with income per consumption unit below 40%: 11.3% ● Economic effort rent: 23.7%
Expected values	<ul style="list-style-type: none"> ● Water price € per m³: 1 ● Final household energy consumption per inhabitant (kWh): 3,000 ● Cost of final residential energy consumption with respect to Gross Disposable Family Income: 4.0% ● Rate of unemployment benefits: 65.0% ● Population with income per consumption unit below 40%: 5.0% ● Economic effort rent: 15.0%
SDGs connected to the action	1, 6, 7, 10
Objectives of the Spanish Urban Agenda	4, 6, 8
Description of the action	<p>Promotion of sustainable and energy-efficient construction and rehabilitation of houses, both officially protected and for social and affordable rent. The program will include:</p> <ol style="list-style-type: none"> 1) Expansion of the aid program for the sustainable rehabilitation of houses intended for vulnerable owners and owners that incorporate houses into the social rental board

	<p>2) Sustainable construction and rehabilitation, through public or partially funded housing promotions, of housing for official protection and social and affordable rent in various neighbourhoods of the city, avoiding the creation of ghettos</p> <p>3) Consolidation of the urban farmhouse program.</p>
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	Low
Relationship with other local strategies	POUM PIRCH Municipal Action Plan (PAM)

Agents involved in the action	Housing board / comission			
Beneficiaries of the action	Caritas, Tomàs Canet Foundation, Santa Clara Population at risk of exclusion			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Expansion of the aid program for the sustainable rehabilitation of houses intended for vulnerable owners and owners that incorporate houses into the social rental board	2022-2028	Increase the % of sustainable housing rehabilitation	% of sustainable housing renovation: 13%	% of sustainable housing renovation: 18%
Sustainable construction and rehabilitation, through public or partially funded housing promotions, of housing for official protection and social and affordable rent in various neighbourhoods of the city, avoiding the creation of ghettos	2022-2030	Development of 3 public promotions	Number of public promotions for sustainable and social housing: 0	Number of public promotions for sustainable and social housing: 3
Consolidation of the urban farmhouse program.	2024-2026	10 houses by 2030	Number of urban farmhouses created: 0	Number of urban farmhouses created: 3

Action title and number	A15- Obtain the badge of Fair Trade City and promote local and sustainable trade
Mission	5. By 2030, we will have succeeded in reducing inequalities and improving social inclusion, through more and better jobs, affordable housing, the reduction of the digital gap and the fight against any type of discrimination.
Local targets	<p>12.1 Carry out public awareness actions to promote a change in consumption habits and lifestyles that boost conscious consumption and fair trade, thus reducing products, waste and pollution, and enhancing decent work.</p> <p>12.5 Promote ethical and green public procurement.</p> <p>12.10 Promote local trade, and support traders' associations.</p> <p>17.4 Establish networks of solidarity with developing countries.</p> <p>17.5 Increase the resources allocated to international cooperation projects, especially those aimed at eradicating poverty in the world.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase in local trade activity ● Increase in fair trade and zero kilometer establishments
Current values	<ul style="list-style-type: none"> ● Commercial establishments per 1,000 inhabitants: 14.9 ● Members of registered cooperatives per 1,000 inhabitants (number): 16.9 ● Are resources allocated to development cooperation by the Provincial Council? (1 Yes; 0 No): 1
Expected values	<ul style="list-style-type: none"> ● Commercial establishments per 1,000 inhabitants: 20.0 ● Members of registered cooperatives per 1,000 inhabitants (number): 40.0 ● Are resources allocated to development cooperation by the Provincial Council? (1 Yes; 0 No): 1
SDGs connected to the action	12, 17
Objectives of the Spanish Urban Agenda	4, 7, 10
Description of the action	<p>Based on the participation of Manresa City Council in the Fair Towns international program, a roadmap to promote fair trade in the life of the city will be created, both in the functioning of the administration itself and in the operation of the main multiplier agents of the city, to obtain the badge of Fair Trade City.</p> <p>This strategy is part of the city model that is promoted in coherence with CSR and SDGs, and this also implies promoting local trade and the consumption of sustainable products.</p> <p>The action requires a transversal involvement of the City Council, and includes different measures: diagnosis of the implementation of fair and sustainable trade, a battery of concrete actions to be applied inside and outside the administration, educational activities and strategies for recognizing progress made by each of the sectors of the city. An essential action is the implementation, management and dissemination of a local product label KMO/JUSTICE 100.</p>
Lead agent (action coordinator):	<p>City Council of Manresa</p> <p>Fair Trade Board of the Municipal Council of Solidarity</p>

Degree of maturity and duration of the action	High
Relationship with other local strategies	Cooperation Program Municipal Action Plan (PAM)

Agents involved in the action	Agricultural School of Manresa Local farming Union of farmers or similar Bages Impuls Association Inspiració 2022 Ateneu Cooperatiu Coordi, reference institution in fair trade at Catalan level			
Beneficiaries of the action	Municipal intern: personal training, purchasing and contracting, tourism, economic promotion, green city, commerce... At city level: especially the educational world, university and local gastronomy and commerce networks			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Creation of the road map to become a city for responsible consumption and fair trade, and accreditation as a Fair Trade City through the international Fair Towns program.	2022-2028	Fair trade city accreditation, road map with measurable and quantified actions created	<ul style="list-style-type: none"> ● Fair trade board/commission created: no ● Fair trade city accreditation: no ● Number of actions implemented: 0 	<ul style="list-style-type: none"> ● Fair trade board/commission created: no ● Fair trade city accreditation: yes ● Number of actions implemented: all
Implementation and management of a local label for KM0/JUSTICE 100 product, and a dissemination campaign for the new label, aimed at local trades and restaurants; and public awareness campaign, with special emphasis on schools and local entities	2022-2025		<ul style="list-style-type: none"> ● Label implanted: no ● Dissemination actions implemented: 0 ● Actions with schools: 0 	<ul style="list-style-type: none"> ● Label implanted: yes ● Dissemination actions implemented: 5 ● Actions with schools: 10

Action title and number	A16- Integration of the gender perspective in the city, empowerment of women, significant reduction of sexist violence, promotion of new masculinities in Manresa and promotion of the integral inclusion of the LGTBI+ group
Mission	5. By 2030, we will have succeeded in reducing inequalities and improving social inclusion, through more and better jobs, affordable housing, the reduction of the digital gap and the fight against any type of discrimination.
Local targets	<p>5.1 Make efforts in favour of gender equality in all groups in the city.</p> <p>5.5 Encourage co-responsibility between men and women in all activities related to domestic and care tasks.</p> <p>5.9 Provide a solution to the city's urban deficiencies that create a sense of insecurity, and make the city friendlier for all genders.</p> <p>5.10 Improve care and protection services for abused women and work to eradicate gender-based violence in the city.</p> <p>5.12 Offer a good service and assistance to the LGTBI community</p> <p>5.15 Promote scientific and technological vocations among women, and encourage actions to recognize their role in science</p> <p>10.1 Promote the social inclusion and the equality of opportunities and results of the population in all the scopes, especially of the most vulnerable groups: the elderly and young people, women, immigrants, single-parents families, people with mental health problems and people with some type of disability.</p> <p>16.3 Approach municipal accountability from a global and integrative perspective that allows to link the municipal charter of services and commitments (with indicators), the Municipal Action Plan (with actions and indicators), the responsibilities at the political and technical level (linking the competencies to be developed, the objectives to be achieved and the staff evaluation) and the cost related to each specific action.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase the number of women who hold elected positions ● Increase the employment of women
Current values	<ul style="list-style-type: none"> ● Rate of elected positions held by women in municipal councils: 44.0% ● Registered unemployment rate for women: 16.7% ● Female employment rate: 54.4%
Expected values	<ul style="list-style-type: none"> ● Rate of elected positions held by women in municipal councils: 50.0% ● Registered unemployment rate for women: 5.0% ● Female employment rate: 65.0%
SDGs connected to the action	5, 10, 16
Objectives of the Spanish Urban Agenda	6, 10
Description of the action	<p>Integration of the gender perspective in the city, empowerment of women, significant reduction of male violence and promotion of new masculinities in Manresa, through:</p> <ol style="list-style-type: none"> 1) Actions to raise awareness against male violence, in favour of the empowerment of women and the LGTBI group, and about new masculinities in Manresa 2) Actions to promote scientific-technological vocations among women, and actions to recognize their role in science 3) Promotion of women's organisations in order to ensure an associative

	<p>network of claim, community and support</p> <ol style="list-style-type: none"> 4) Creation of a gender commission and a tool for monitoring gender criteria in municipal urban planning, and inclusion of the indicators defined by the tool in tender documents and municipal competitions 5) Ensure the participation and equality of women in public events (equal choice of speakers, adaptation of timetables, play centre services, location, etc.) 6) Elaboration of annual municipal budgets with a gender perspective.
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	Medium
Relationship with other local strategies	Equality Plan Municipal Action Plan

Agents involved in the action	Women's associations Manresa LGTBI Association			
Beneficiaries of the action	Women of Manresa LGBTI group Population in general			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Actions to raise awareness against male violence, in favour of the empowerment of women and the LGTBI group, and about new masculinities in Manresa	2022-2030	Improvement of awareness related to the gender perspective and new masculinities	<ul style="list-style-type: none"> Number of awareness-raising actions in terms of gender and new masculinities: 15 	<ul style="list-style-type: none"> Number of awareness-raising actions in terms of gender and new masculinities: 25
Actions to promote scientific and technological vocations among women, and recognition actions for their role in science	2022-2025	Increase the role of women in science and ensure their recognition	<ul style="list-style-type: none"> Number of women pursuing higher studies in scientific-technological vocations: 525 Number of actions recognizing the role of women in science: 0 	<ul style="list-style-type: none"> Number of women pursuing higher studies in scientific-technological vocations: 1300 Number of actions recognizing the role of women in science: 5
Promotion of women's organisations in order to ensure an associative network of claim, community and support	2022-2030	Increase in the number of women's organizations and the number of members within each organization	<ul style="list-style-type: none"> Number of women's organizations: 3 Number of activities led by women's organizations: 20 	<ul style="list-style-type: none"> Number of women's organizations: 5 Number of activities led by women's organizations: 35

<p>Creation of a gender commission and a tool for monitoring gender criteria in municipal urban planning, and inclusion of the indicators defined by the tool in tender documents and municipal competitions</p>	<p>2023</p>	<p>Gender Commission in operation and effective application of gender indicators in municipal action</p> <p>Review of 5 projects with this perspective in 1 year</p>	<ul style="list-style-type: none"> ● Commission created: no ● Tool created: no ● Indicators applied to contests and tenders: 0% ● Number of projects with a gender perspective reviewed: 0 	<ul style="list-style-type: none"> ● Commission created: yes ● Tool created: Yes ● Indicators applied to contests and tenders: 100% ● Number of projects with a gender perspective reviewed: 3
<p>Elaboration of annual municipal budgets with a gender perspective</p>	<p>2025</p>	<p>Municipal budgets applied from a gender perspective</p>	<p>Municipal budgets applied from a gender perspective: no</p>	<p>Municipal budgets applied from a gender perspective: yes</p>

Action title and number	A17- Culture as an affordable right for all publics, taking into account diversity and with a gender perspective
Mission	5. By 2030, we will have succeeded in reducing inequalities and improving social inclusion, through more and better jobs, affordable housing, the reduction of the digital gap and the fight against any type of discrimination.
Local targets	<p>5.1 Make efforts in favour of gender equality in all groups in the city.</p> <p>10.1 Promote the social inclusion and the equality of opportunities and results of the population in all the scopes, especially of the most vulnerable groups: the elderly and young people, women, immigrants, single-parents families, people with mental health problems and people with some type of disability.</p> <p>18.1 Ensure an adequate and wide associative, cultural and artistic offer in the city, both aimed at specific groups and the population in general, and make it accessible to everyone.</p> <p>18.2 Democratize cultural and artistic creation and production in all areas, at all levels and for all social groups.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase in the cultural offer ● Increase in attendance at cultural events
Current values	<ul style="list-style-type: none"> ● Expenditure on culture on the current municipal budget: 4.9%
Expected values	<ul style="list-style-type: none"> ● Expenditure on culture on the current municipal budget: 10.0%
SDGs connected to the action	5, 10, 18
Objectives of the Spanish Urban Agenda	2, 6
Description of the action	<p>Action that aims to democratise culture and ensure that it is an affordable right for all audiences, taking into account diversity and with a gender perspective, through the following measures:</p> <ol style="list-style-type: none"> 1) Design and implementation of an effective universal access program to all cultural facilities in the city 2) Ensure the presence of productions and artists led by women in all municipal cultural events 3) Ensure that no event or show is developed with sexist or discriminatory content against LGTBI and other diversities 4) Design and implementation of a specific cultural program of inclusive activities
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	Medium
Relationship with other local strategies	Municipal Action Plan (PAM)

Agents involved in the action	Visual Arts Board Artistic Circle Other local cultural agents Local artists La Sèquia Park Schools and institutes Social NGOs FAVM			
Beneficiaries of the action	Cultural producers Citizenship			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Design and implementation of an effective universal access program to all the city's cultural facilities	2022-2025	Improvement of the presence in municipal facilities for all groups and publics	<ul style="list-style-type: none"> Number of visitors from vulnerable groups: 200 	<ul style="list-style-type: none"> Number of visitors from vulnerable groups: 500
Ensure the presence of productions and artists led by women in all municipal cultural events	yearly	Parity in productions led by women in municipal cultural events	<ul style="list-style-type: none"> % of productions led by women in municipal cultural events: 33% 	<ul style="list-style-type: none"> % of productions led by women in municipal cultural events: 50%
Ensure that no show or event with sexist or discriminatory content against LGTBI and other diversities is developed	yearly	0 shows with sexist or discriminatory content	<ul style="list-style-type: none"> Number of shows with discriminatory content: 0 	<ul style="list-style-type: none"> Number of shows with discriminatory content: 0
Design and implementation of a specific cultural program of inclusive activities	2025	Improvement of cultural programming with a % of inclusive activities	<ul style="list-style-type: none"> % of shows with inclusive content: 20% 	<ul style="list-style-type: none"> % of shows with inclusive content: 30%

Action title and number	A18- Waste management and promotion of the circular economy
Mission	6. By 2030, we will have a competitive and sustainable local economy, thanks to technological innovation, the use of clean energies, circular production systems and a better articulation of the territory.
Local targets	9.3 Promote more initiatives of industrial circular economy in Manresa. 11.23 Promote the reduction and reuse of waste and the increase of the selective collection ratio in Manresa, to achieve zero waste. Encourage a return system of plastic and glass containers. 12.1 Carry out public awareness actions to promote a change in consumption habits and lifestyles that boost conscious consumption and fair trade, thus reducing products, waste and pollution, and enhancing decent work.
Expected impact: Indicators	<ul style="list-style-type: none"> ● Reduction of water and energy consumption ● Reduction of waste generation ● Increase in circular economy activities
Current values	<ul style="list-style-type: none"> ● Daily water consumption per inhabitant (l/day): 43.3 ● Final household energy consumption per inhabitant (kWh): 3,429 ● Selective waste collection rate: 45.9% ● Household waste production per inhabitant (kg/day): 1.3
Expected values	<ul style="list-style-type: none"> ● Daily water consumption per inhabitant (l/day): 30.0 ● Final household energy consumption per inhabitant (kWh): 3,000 ● Selective waste collection rate: 70.0% ● Household waste production per inhabitant (kg/day): 0.6
SDGs connected to the action	9, 11, 12
Objectives of the Spanish Urban Agenda	3, 4
Description of the action	Promote circular economy in all economic sectors of the city, and improve the prevention and management of waste in Manresa, through: the reduction of the overall volume of waste, especially the waste fraction; the increase in selective waste collection ratios; the increase in the effective recycling of waste, prioritising up-cycling processes; and the promotion of the reuse of second-hand materials and products, through a public-private reuse service. The aim is to apply a zero waste strategy in Manresa.
Lead agent (action coordinator):	City Council of Manresa Bages Consortium for Waste Management
Degree of maturity and duration of the action	Medium
Relationship with other local strategies	Green Ring Municipal Action Plan (PAM)

Agents involved in the action	Waste Agency of Catalonia FITEX-Igualada Eurecat UPC Industrial estates and local companies Shops and restaurants Agents of the third sector Public facilities Neighbourhood Associations Citizenship			
Beneficiaries of the action	Local agents Citizenship			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Stable programming of information and awareness campaigns aimed at companies, public agents, commercial establishments and the public on the importance of reducing waste at origin, reusing materials and products, recycling correctly, with the support of civic agents	2022-2030	<ul style="list-style-type: none"> ● Creation of a stable program of campaigns for waste prevention and management 	<ul style="list-style-type: none"> ● There is a stable program of campaigns for waste prevention and management: no 	<ul style="list-style-type: none"> ● There is a stable program of campaigns for waste prevention and management: yes
Implementation of a new system for the selective collection of waste throughout the city, with the installation of smart containers that identify users with the volume and type of waste they generate, and that allows payment per generation to take effect , and punish the abandonment of waste on public roads	2023-2025	<ul style="list-style-type: none"> ● Implementation of smart containers throughout the city ● Establishment of a new waste fee based on payment for waste generation 	<ul style="list-style-type: none"> ● Implementation of smart containers throughout the city: no ● Establishment of a new waste fee based on payment for 	<ul style="list-style-type: none"> ● Implementation of smart containers throughout the city: yes ● Establishment of a new waste fee based on payment for

			waste generation: no	waste generation: yes
Increase in the scope and volume of exchange of the SIMBIOSI circular economy project, of exchange and reuse of materials between companies in the industrial sector in Bages	2022-2030	<ul style="list-style-type: none"> ● Increase of companies from Bages joining the SIMBIOSI project 	<ul style="list-style-type: none"> ● Number of Bages companies affiliated to the SIMBIOSI project: 0 	<ul style="list-style-type: none"> ● Number of Bages companies affiliated to the SIMBIOSI project: 20
Creation of a public-private center for the reuse of waste, where all materials and resulting products that can have a second life are classified, repaired and distributed.	2026	<ul style="list-style-type: none"> ● Putting into operation a new public-private waste reuse center in Manresa 	<ul style="list-style-type: none"> ● There is a public-private waste reuse center in Manresa: no 	<ul style="list-style-type: none"> ● There is a public-private waste reuse center in Manresa: yes

Action title and number	A19- Creation of a public office for energy transition, which promotes renewable energies, energy efficiency and communities of energy production and consumption and the fight against energy poverty
Mission	6. By 2030, we will have a competitive and sustainable local economy, thanks to technological innovation, the use of clean energies, circular production systems and a better articulation of the territory.
Local targets	<p>1.1 Guarantee that in Manresa there is no person who cannot have a decent roof and an efficient supply of basic services.</p> <p>1.2 Eradicate energy poverty.</p> <p>7.1 Refurbish old flats and buildings by improving thermal insulation and promoting the use of renewable energies, so as to reduce energy consumption and improve sustainability.</p> <p>7.2. Boost models of new building and use of space that are more energy efficient, and promote a green architecture in new constructions that minimizes the need for artificial air conditioning and the energy consumption of fossil fuels.</p> <p>7.3 Encourage the clean production of electricity through renewable energies, such as solar panels and cauldrons, especially in public buildings.</p> <p>7.10 Develop an Energy Transition Plan.</p> <p>9.5 Encourage industrial symbiosis to take advantage of the leftover heat of some industries and of the organic waste plant, through a heat network.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Reduce the consumption of fossil energies ● Increase the ratio of clean energy consumption over total energy consumption ● Reduce to zero the number of households that cannot pay their energy bills
Current values	<ul style="list-style-type: none"> ● Final household energy consumption per inhabitant (kWh): 3,429 ● Proportion of renewable energies on energy consumption (domestic and tertiary): 0.2% ● Cost of final residential energy consumption with respect to Gross Disposable Family Income: 6.6%
Expected values	<ul style="list-style-type: none"> ● Final household energy consumption per inhabitant (kWh): 3,000 ● Proportion of renewable energies on energy consumption (domestic and tertiary): 20.0% ● Cost of final residential energy consumption with respect to Gross Disposable Family Income: 4.0%
SDGs connected to the action	1, 7, 9, 13
Objectives of the Spanish Urban Agenda	3, 4, 6, 7
Description of the action	<p>Creation of a public office that promotes energy transition and the fight against climate change and energy poverty, through the use of renewable energy, energy efficiency, the promotion of energy communities and the support to vulnerable households.</p> <p>This office will be jointly managed by the public company Aigües de Manresa, SA and the involved areas of the City Council. Its mission will be to draft and execute municipal renewable energy and energy saving projects, advise on private projects,</p>

	<p>promote the creation of energy communities, encourage the installation of heat networks, and support households suffering from energy poverty.</p> <p>On the other hand, Aigües de Manresa, SA will be established as a public energy company to offer energy services from clean and renewable sources to municipal and regional facilities and equipment.</p>
Lead agent (action coordinator):	Manresa City Council and Aigües de Manresa, SA
Degree of maturity and duration of the action	Medium
Relationship with other local strategies	Municipal Action Plan (PAM)

Agents involved in the action	Bufalvent Business Association, Bages Regional Energy Agency, Boscats, Agricultural School of Manresa			
Beneficiaries of the action	Residents, local businesses, vulnerable households			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Creation of the public energy transition office	2024	<ul style="list-style-type: none"> • 1 physical location • 2 energy technicians hired • 1 contracted social worker 	<ul style="list-style-type: none"> • Office created: no • Number of energy technicians hired: 0 • Number of social workers hired: 0 	<ul style="list-style-type: none"> • Office created: yes • Number of energy technicians hired: 2 • Number of social workers hired: 1
Installation of heat networks powered by biomass or surplus heat from productive processes and the organic waste plant	2030	<ul style="list-style-type: none"> • Heat network • Biomass municipal boiler • Biomass consumed by the City Council 	<ul style="list-style-type: none"> • Number of heat networks: 0 • Number of municipal biomass boilers: 0 • Amount of biomass consumed by the City Council: 0 tons 	<ul style="list-style-type: none"> • Number of heat networks: 1 • Number of municipal biomass boilers: 1 • Amount of biomass consumed by the City Council: 1 ton
Creation of a local public clean energy company	2023-2024	<ul style="list-style-type: none"> • New local public clean energy company 	<ul style="list-style-type: none"> • Existence of a local public clean energy company: no 	<ul style="list-style-type: none"> • Existence of a local public clean energy company: yes

Action title and number	A20- Design and development of the future Pont Nou II industrial estate and the second phase of the Technology Park following sustainability criteria, and introduction of improvements to make the rest of Manresa industrial estates more sustainable
Mission	6. By 2030, we will have a competitive and sustainable local economy, thanks to technological innovation, the use of clean energies, circular production systems and a better articulation of the territory.
Local targets	6.3 Build tanks in the main facilities of the city to collect rainwater for being reused to irrigate municipal parks and gardens. 7.3 Encourage the clean production of electricity through renewable energies, such as solar panels and cauldrons, especially in public buildings. 9.1 Ensure that the productive sector of Manresa is sustainable and internationalized. 9.4. Encourage CO2 reduction in industries. 9.5 Encourage industrial symbiosis to take advantage of the leftover heat of some industries and of the organic waste plant, through a heat network.
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase employment in jobs with high added value ● Reduce waste in industrial estates ● Improve air quality
Current values	<ul style="list-style-type: none"> ● Employment in high and medium-high technology industrial sectors, and in knowledge services: 50% ● Industrial workers: 13.9% ● Selective waste collection rate: 45.9% ● Total emission of greenhouse gases per inhabitant (t): 3.9 ● Intensity of greenhouse gas emissions of the energy consumed: 37.2%
Expected values	<ul style="list-style-type: none"> ● Employment in high and medium-high technology industrial sectors, and in knowledge services: 70% ● Industrial workers: 15.0% ● Selective waste collection rate: 70.0% ● Total emission of greenhouse gases per inhabitant (t): 2.0 ● Intensity of greenhouse gas emissions of the energy consumed: 20.0%
SDGs connected to the action	6, 7, 9
Objectives of the Spanish Urban Agenda	1, 4, 7
Description of the action	Design and development of the future Pont Nou II industrial estate and the second phase of the Technology Park with sustainability criteria and the use and exploitation of energy and material resources, as well as improving the sustainability of existing industrial estates. The main lines of action to make industrial estates more sustainable are: increasing the production and consumption of renewable energy, improving the energy efficiency of lighting and buildings, reducing and utilising waste, and improving quality of workers' lives through community services. Mobility aspects are addressed in Actions 1 and 2.
Lead agent (action coordinator):	City Council of Manresa

Degree of maturity and duration of the action	High
Relationship with other local strategies	Urban Wins Manresa/PAESC/POUM/Smart polygons Municipal Action Plan (PAM)

Agents involved in the action	Town planning: project design and publication of tenders/Local development: promotion of a new industrial estate Business associations of the Bages industrial estates.			
Beneficiaries of the action	Companies from the industrial states of Manresa.			
Sub-actions	Schedule	Results of a sub-action	Current value (2022)	Expected value (2030)
Design and development of the future Pont Nou II industrial estate and the second phase of the Technology Park with sustainability criteria and the use of energy and material resources.	Tender Pont Nou II at the end of 2022 Construction 2023-2024	<ul style="list-style-type: none"> Sustainable development of Pont Nou II 	<ul style="list-style-type: none"> Pont Nou II industrial state not designed or developed 	<ul style="list-style-type: none"> Pont Nou II industrial estate developed with sustainability criteria
	Second phase of the Technology Park	<ul style="list-style-type: none"> Sustainable development of the second phase of the Technology Park 	<ul style="list-style-type: none"> Second phase of the Technology Park not designed or developed 	<ul style="list-style-type: none"> Second phase of the Technological Park developed with sustainability criteria
Improving the sustainability of existing industrial estates by increasing the installation of renewable energy sources, increasing energy savings and minimizing waste.	2024-2030	<ul style="list-style-type: none"> Waste reduction Reduction of energy consumption from non-renewable sources 	<ul style="list-style-type: none"> Annual volume of waste generated m2 of solar panels installed: 1000m2 	<ul style="list-style-type: none"> Annual volume of waste generated m2 of solar panels installed: 8000m2
Install canteen and nursery school services in the Dolors, Pont Nou, Trullols and Technology Park industrial estates.	2030	<ul style="list-style-type: none"> Increase canteen and nursery school services in four industrial estates 	<ul style="list-style-type: none"> Number of nursery schools: 2 Number of communal dining rooms: 4 	<ul style="list-style-type: none"> Number of nursery schools: 4 Number of communal dining rooms: 6

Action title and number	A21-Promotion of responsible production and consumption of local products
Mission	6. By 2030, we will have a competitive and sustainable local economy, thanks to technological innovation, the use of clean energies, circular production systems and a better articulation of the territory.
Local targets	<p>8.6 Promote social economy initiatives in Manresa, establish the mechanisms for the municipal procurement of this type of companies, and encourage private companies to do the same.</p> <p>12.2 Encourage the consumption of seasonal and local products to the population.</p> <p>12.3 Expand the consumption of seasonal products, local and organic, in collective canteens (schools, residences, hospitals, etc.).</p> <p>12.6 Promote the intensive use of the cultivated lands of Manresa and the local production of elaborated foods, especially the agricultural production of the irrigated land of Manresa, the wine of the DO Pla de Bages and the oil of the Bages, through programs of entrepreneurship, land bank, and shared use of workshops.</p> <p>12.7 Improve marketing channels and boost the local market for agricultural products through attractive, accessible fairs and sales spaces with affordable products.</p> <p>13.1 Coordinate awareness-raising actions aimed at raising awareness about the effects of climate change and how to avoid it by reducing CO2 emissions.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase in local production ● Increase in the consumption of local products
Current values	<ul style="list-style-type: none"> ● Area dedicated to organic agriculture: 15.3% ● Surface of agricultural land per 100 inhabitants (ha): 1.22 ● Commercial establishments per 1,000 inhabitants: 14.9 ● Members of registered cooperatives per 1,000 inhabitants (number): 16.9

Expected values	<ul style="list-style-type: none"> ● Area dedicated to organic agriculture: 30.0% ● Surface of agricultural land per 100 inhabitants (ha): 1.25 ● Commercial establishments per 1,000 inhabitants: 20.0 ● Members of registered cooperatives per 1,000 inhabitants (number): 40.0
SDGs connected to the action	8, 12, 13
Objectives of the Spanish Urban Agenda	3, 4, 7
Description of the action	Promote responsible production and local consumption. Training and entrepreneurship programs for food producers in the area, the use of the shared workshop at the municipal market and the local distribution of products from the Green Ring and the gardens will be promoted and its distribution will be facilitated in the urban areas of Manresa, through: social lunchrooms, schools and local markets. On the other hand, a labelling system will be implemented for local commerce and shops that offer locally produced products in a responsible manner, and the Appellation of origin Pla de Bages for wines and oils will be strengthened.

Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	High
Relationship with other local strategies	Municipal Action Plan (PAM)

Agents involved in the action	La Sèquia Park, cooperative L'Obradora, UBIC of Manresa, Bages Vegetation Defense Group, Agricultural School of Manresa			
Beneficiaries of the action	Local producers, shops, and citizens			
Sub-actions	Schedule	Results of the sub-action	Current value 2022	Expected value 2030
Expand local programs for training farmers and entrepreneurship in responsible production, increase the degree of employment of the shared workshop of the municipal market for the transformation of food products, promote the research of local varieties and expand the local distribution markets.	2022-2030	<ul style="list-style-type: none"> ● Increase the use of the shared workspace ● Increase local varieties ● Increase the sale of local fair trade and responsible products 	<ul style="list-style-type: none"> ● Number of shared workspace users: 0 ● Number of new local varieties: 2 ● Number of distribution points of fair trade and responsible local products: 50 	<ul style="list-style-type: none"> ● Number of shared workspace users: 20 ● Number of new local varieties: 5 ● Number of distribution points of fair trade and responsible local products: 200
Establish local product clauses in tenders and municipal tenders, to incorporate local products in municipal collective canteens.	2023-2030	<ul style="list-style-type: none"> ● Increase municipal canteens that use responsible local products 	<ul style="list-style-type: none"> ● Number of municipal canteens that use responsible local products: 2 	<ul style="list-style-type: none"> ● Number of municipal canteens that use responsible local products: 15
Implement the "responsible trade" badge to promote local products and fair trade committed to the environment in Manresa's shops and commerce.	2023-2030	<ul style="list-style-type: none"> ● Increase the number of responsible businesses 	<ul style="list-style-type: none"> ● Number of badges awarded: 0 	<ul style="list-style-type: none"> ● Number of badges awarded: 20

Action title and number	A22- Promotion of a digital cluster in health and social care for chronicity and ageing in Bages county, through alliances between local agents, public and private, and citizens
Mission	6. By 2030, we will have a competitive and sustainable local economy, thanks to technological innovation, the use of clean energies, circular production systems and a better articulation of the territory.
Local targets	<p>3.2 Ensure a good public and universal health system, focused on holistic social and health care, where people protagonists of their own health.</p> <p>8.9 Guarantee efficient advice to entrepreneurial people.</p> <p>9.6 Promote research and knowledge transfer carried out by universities, the Eurecat technology research center, health centers, companies and other public and private institutions in the city.</p> <p>17.11 Intensify networks and dialogue with the third sector and other entities that actively fight for the well-being of all citizens.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Health improvement ● GDP increase ● Increased employment in jobs with high added value
Current values	<ul style="list-style-type: none"> ● Average age of death (years): 81.3 ● Overaging Index: 19.7% ● GDP (pm) per inhabitant: 25,915 ● Occupancy rate: 57.6% ● Employment in high and medium-high technology industrial sectors, and in knowledge services: 50.0%
Expected values	<ul style="list-style-type: none"> ● Average age of death (years): 83 ● Overaging Index: 15.0% ● GDP (pm) per inhabitant: 30,000 ● Occupancy rate: 65.0% ● Employment in high and medium-high technology industrial sectors, and in knowledge services: 70.0%
SDGs connected to the action	3, 8, 9, 17
Objectives of the Spanish Urban Agenda	6, 7, 9, 10
Description of the action	<p>Creation and development of an Observatory of the Dependency and Chronicity of Bages to detect the main problems and needs around dependency and chronicity. Use of technology to find solutions, and promote a network of local socio-sanitary actors to offer comprehensive care and to plan and develop solutions, products and services, which also become strong opportunities for economic development. This action is part of the PECT BAGESS project, in which the Manresa City Council, Althaia, Ampans, Eurecat, FUB, IDIAP/ICS and Sant Andreu Salut participate.</p>
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	High

Relationship with other local strategies	Bages shared agenda and Bages Systemic Map in chronicity and dependence
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Agents involved in the action	Althaia - Ampans - Eurecat - FUB - IDIAP/ICS - SAS – Manresa City Council			
Beneficiaries of the action	Chronically ill and/or dependent. Health and social assistance professionals. Patient associations. Students/researchers. Companies and entrepreneurs			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Creation and development of the Observatory of the Dependency and Chronicity of Bages	2022-2023	<ul style="list-style-type: none"> ● Observatory of Dependence and Chronicity 	<ul style="list-style-type: none"> ● Existence of the Observatory: no 	<ul style="list-style-type: none"> ● Existence of the Observatory: yes
Creation of a network of health and social care actors, and ICT tools for integrated care for patients with chronic diseases	2022-2023	<ul style="list-style-type: none"> ● Bages Shared Agenda in chronicity and dependence ● ICT tools for comprehensive social and health care 	<ul style="list-style-type: none"> ● Existence of the Bages Shared Agenda in chronicity and dependence: no ● Number of new ICT tools in chronic diseases: 20 	<ul style="list-style-type: none"> ● Existence of the Bages Shared Agenda in chronicity and dependency: yes ● Number of new ICT tools in chronic diseases: 60
Creation of an accelerator platform for ideas and innovative companies in the health and social sector, for the development of new products and services	2022-2023	<ul style="list-style-type: none"> ● New accelerator platform for new projects in the health and social sector 	<ul style="list-style-type: none"> ● Number of new businesses in the health and social sector: 10 	<ul style="list-style-type: none"> ● Number of new businesses in the health and social sector: 15

Action title and number	A23- Sustainable rehabilitation of la Fàbrica Nova and its surroundings for the urban, social and economic regeneration of Manresa and the Bages region
Mission	6. By 2030, we will have a competitive and sustainable local economy, thanks to technological innovation, the use of clean energies, circular production systems and a better articulation of the territory.
Local targets	<p>1.1 Guarantee that in Manresa there is no person who cannot have a decent roof and an efficient provision of basic services.</p> <p>6.3 Build tanks in the main facilities of the city to collect rainwater for being reused to irrigate municipal parks and gardens.</p> <p>7.1 Refurbish old flats and buildings by improving thermal insulation and promoting the use of renewable energies, so as to reduce energy consumption and improve sustainability.</p> <p>7.3 Encourage the clean production of electricity through renewable energies, such as solar panels and cauldrons, especially in public buildings.</p> <p>8.7. Promote sustainable tourism projects and initiatives</p> <p>11.4 Commit to public policies of urban planning that ensures the compactness of the city and the proximity of services, and that encourages the rationalisation of traffic</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase in the energy efficiency of public buildings ● Guarantee universal access to housing
Current values	<ul style="list-style-type: none"> ● Proportion of renewable energies on energy consumption (domestic and tertiary): 0.2% ● Economic effort rent: 23.7%
Expected values	<ul style="list-style-type: none"> ● Proportion of renewable energies on energy consumption (domestic and tertiary): 20.0% ● Economic effort rent: 15.0%
SDGs connected to the action	1, 6, 7, 8, 11
Objectives of the Spanish Urban Agenda	1, 2, 4, 7
Description of the action	<p>Rehabilitation of the old industrial site of Fàbrica Nova and its surroundings for university uses and applied technological research, following the criteria of energy efficiency, renewable energies, zero waste, ecomobility and nature-based solutions.</p> <p>An affordable housing exchange service for students with sustainability criteria, in the vicinity of Fàbrica Nova space. The project will contribute to the sustainable urban, social and economic regeneration of Manresa and the Bages region.</p> <p>The uses of the Fàbrica Nova building are included with in Action 24.</p>
Lead agent (action coordinator):	<p>City Council of Manresa</p> <p>Polytechnic School of Engineering of Manresa (EPSEM-UPC)</p>

Degree of maturity and duration of the action	Low
Relationship with other local strategies	Municipal Action Plan (PAM)

Agents involved in the action	Polytechnic University of Catalonia · BarcelonaTech (UPC), Catalan Government, MITMA			
Beneficiaries of the action	Administrations Rehabilitation companies Citizenship Visitors and tourists			
Sub-actions	Schedule	Results of the sub-action	Current value (2022)	Expected value (2030)
Sustainable rehabilitation of the old factory, to achieve a more energy efficient building.	2023-2028	<ul style="list-style-type: none"> ● Sustainable rehabilitation of the Fàbrica Nova space 	<ul style="list-style-type: none"> ● Rehabilitated surface: 0 m2 ● Energy consumption from renewable sources: 0% 	<ul style="list-style-type: none"> ● Rehabilitated surface: 65,000 m2 ● Energy consumption from renewable sources: 30%
Urbanization of the building's surroundings and creation of an urban park around it	2026-2028	<ul style="list-style-type: none"> ● Surroundings of the urbanized building, and the new Fàbrica Nova park 	<ul style="list-style-type: none"> ● Surface in the immediate surrounding area: 0 hectares ● Park area 0 hectares 	<ul style="list-style-type: none"> ● Surface in the immediate surrounding area: 3.7 hectares ● Park area: 2 hectares
Creation of an affordable housing exchange service for students distributed by the Historic Center	2028-2030	<ul style="list-style-type: none"> ● Existence of a housing exchange service for students in the Historic Center 	<ul style="list-style-type: none"> ● Number of housing for students in the Historic Centre: 0 	<ul style="list-style-type: none"> ● Number of housing for students in the Historic Centre: 30

Action title and number	A24- Creation of a new technological university campus in Fàbrica Nova, for the improvement of training programs that promote both dual and professional training and technological entrepreneurship
Mission	6. By 2030, we will have a competitive and sustainable local economy, thanks to technological innovation, the use of clean energies, circular production systems and a better articulation of the territory.
Local targets	<p>4.1 Promote universal access to quality and permanent education, both formal and informal, and aimed at all ages.</p> <p>8.3 Reduce the number of people who drop out of school prematurely and also reduce the number of young people who neither study nor work.</p> <p>9.6 Promote research and knowledge transfer carried out by universities, the Eurecat technology research center, health centers, companies and other public and private institutions in the city.</p> <p>10.1 Promote the social inclusion and the equality of opportunities and results of the population in all the scopes, especially of the most vulnerable groups: the elderly and young people, women, immigrants, single-parents families, people with mental health problems and people with some type of disability.</p> <p>17.9 Strengthen relations with all levels of territorial administrations (county, provincial, regional, state, European and global).</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase the urban land intended for university facilities ● Reduce the number of young people who neither study nor work ● Encourage employment in jobs with high added value
Current values	<ul style="list-style-type: none"> ● Enrollment rate in Training and Placement Programs: 1.7% ● Employment in high and medium-high technology industrial sectors, and in knowledge services: 50.0%
Expected values	<ul style="list-style-type: none"> ● Enrollment rate for Training and Placement Programs: 10.0% ● Employment in high and medium-high technology industrial sectors, and in knowledge services: 70.0%
SDGs connected to the action	4, 8, 9, 10, 17
Objectives of the Spanish Urban Agenda	2, 7, 10
Description of the action	Creation of Fàbrica Nova Technological University Campus and relocation of the Practical Training Center to the new campus facilities, in order to increase technological research and improve continuing and occupational education of workers. Also, a joint Working Group will be created between the Department of Education, the Department of Business and Work and the City Council, to design and promote actions that link training and work: STEM education, dual training and professional training. A technological incubator space and advice services for technological entrepreneurship will be offered.
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	Low 2026-2030

Relationship with other local strategies	Municipal Action Plan (PAM) Socio-educational Plan of the city
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Agents involved in the action	Universitat Politècnica de Catalunya · BarcelonaTech (UPC), Practical Training Centre, Chamber of Commerce of Manresa, employers' associations PIMEC, Metallurgical Employers' Union and local business associations. Companies in the region. Bages County Council.			
Beneficiaries of the action	Young people who drop out of school and unemployed youth Baccalaureate, vocational, degree, master's and doctoral students Technology professionals Business sector Entrepreneurs/innovators Workers			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Transfer of the EPSEM-UPC and the Practical Training Center to the new facilities of la Fàbrica Nova and creation of a fourth-generation UPC university campus.	2026-2030	Creation of the new 4th generation EPSEM-UPC university campus New Practical Training Center at la Fàbrica Nova	<ul style="list-style-type: none"> ● Percentage of EPSEM-UPC users (2022): 5% ● Number of students graduating from EPSEM-UPC (year 2021-2022): 5690 ● Number of EPSEM-UPC Research projects (2030): 22 ● Number of companies benefiting from EPSEM-UPC knowledge transfer projects (2022): 28 ● Practical Training Center placed at la Fàbrica Nova: no ● Number of users (2022): 1200 	<ul style="list-style-type: none"> ● Percentage of EPSEM-UPC users (2030): 6% ● Number of students graduating from EPSEM-UPC (year 2029-2030): 6000 ● Number of EPSEM-UPC Research projects (2030): 30 ● Number of companies benefiting from EPSEM-UPC knowledge transfer projects (2030): 35 ● New Practical Training Center placed at la Fàbrica Nova: yes ● Number of users

				(2030): 30% more
Creation of a joint Working Board/group between the Department of Education, the Department of Business and Work and the City Council, to design and promote actions that link training and work: STEM education, dual training and professional training	2024	Creation of the Working Board/Group	<ul style="list-style-type: none"> ● Number of initiatives implemented by the Board: 0 	<ul style="list-style-type: none"> ● Number of initiatives implemented by the Board: 10
Creation of an incubator for technology-based companies.	2028-2030	New incubator in operation and with companies hosted	<ul style="list-style-type: none"> ● There is no specific incubator for technology-based companies (2022) ● Number of entrepreneurs served by the incubator (2022): 0 	<ul style="list-style-type: none"> ● New incubator in operation and with at least 5 companies hosted (2030) ● Number of entrepreneurs served by the incubator (2030): 5

Action title and number	A25- Creation of a research, innovation and knowledge transfer hub that makes the territory more competitive and creates quality and sustainable jobs
Mission	6. By 2030, we will have a competitive and sustainable local economy, thanks to technological innovation, the use of clean energies, circular production systems and a better articulation of the territory.
Local targets	8.8 Ensure the recovery of the post-COVID labour market 9.6 Promote research and knowledge transfer carried out by universities, the Eurecat technology research center, health centers, companies and other public and private institutions in the city 17.9 Strengthen relations with all levels of territorial administrations (county, provincial, regional, state, European and global)
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase GDP ● Increase employment in sectors with high added value ● Increase the income of the population of Manresa
Current values	<ul style="list-style-type: none"> ● GDP (pm) per inhabitant: 25,915 ● Employment in high and medium-high technology industrial sectors, and in knowledge services: 50.0% ● Gross disposable family income per inhabitant: 16,070
Expected values	<ul style="list-style-type: none"> ● GDP (pm) per inhabitant: 30,000 ● Employment in high and medium-high technology industrial sectors, and in knowledge services: 70.0% ● Gross disposable family income per inhabitant: 20,000
SDGs connected to the action	8, 9, 17

Objectives of the Spanish Urban Agenda	7, 10
Description of the action	<p>Build a hub for research and innovation to attract and retain local and international talent; develop more research and technology transfer activities and shared projects; and promote the creation of new technology-based companies and advanced services for existing ones.</p> <p>This will be done through the creation of the Bages Knowledge Group, the promotion of the Central Catalonia Research Observatory, the expansion of the municipal industrial doctorate program and the increase in knowledge transfer projects from Eurecat, EPSEM-UPC and U-Manresa.</p>
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	High 2021-2023

<p>Relationship with other local strategies</p>	<p>STEM and industrial doctorates actions included in Action 17.</p> <p>Link with strategic objectives of the city strategic plan and its KPIs (as relevant): Municipal Action Plan 2020-2023 (strategic objective: Strengthen the role of Manresa as a university city and research and knowledge city), Action Plan of Universities 2021-2023 (strategic objective: To be a point of reference in Central Catalonia in research, development and innovation), Bages Industrial Plan (axis 2 actions 3 and 4), Bages Economic Development Action Plan (7. c. 3 and 4), Talent, Work and Technology Project (scope: promotion of innovation)</p>
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Agents involved in the action	Universities of the city, Manresa University Campus Library (BCUM), Eurecat, Althaia, ICS Central Catalonia, Central Catalonia Research Observatory, other agents or companies.			
Beneficiaries of the action	Citizenship Current and future students Present and future researchers Local companies			
Sub-actions	Schedule	Results of the sub-action	Current value (2022)	Expected value (2030)
Creation of the Bages Knowledge Board/group to promote shared research projects.	2023-2030	<ul style="list-style-type: none"> New Bages Knowledge Board, with quarterly meetings and shared projects. 	<ul style="list-style-type: none"> Number of meetings per year: 0 Number of research projects shared by more than one centre: 0 	<ul style="list-style-type: none"> Number of meetings per year: 4 Number of research projects shared by more than one centre: 3
Expand the activity and dissemination of the Central Catalonia Research Observatory	2023-2030	<ul style="list-style-type: none"> Signing of a new agreement and publication of Manresa's specific annual research report 	<ul style="list-style-type: none"> Agreement signed: no Annual report: no 	<ul style="list-style-type: none"> Signing agreement: yes Annual report: yes
Expand the municipal program of industrial doctorates	2023-2030	<ul style="list-style-type: none"> Increase the number of industrial doctorates 	<ul style="list-style-type: none"> Annual number of industrial doctorates: 1 	<ul style="list-style-type: none"> Annual number of industrial doctorates: 5
Increase the knowledge transfer projects of Eurecat, EPSEM-UPC and U-Manresa	2023-2030	<ul style="list-style-type: none"> New knowledge transfer projects from Eurecat, EPSEM-UPC and U-Manresa 	<ul style="list-style-type: none"> Number of companies benefiting from Eurecat knowledge transfer projects: 40 	<ul style="list-style-type: none"> Number of companies benefiting from Eurecat knowledge transfer projects: 60

			<ul style="list-style-type: none"> • Number of companies benefiting from EPSEM-UPC knowledge transfer projects: 25 • Number of companies benefiting from U-Manresa knowledge transfer projects: 22 	<ul style="list-style-type: none"> • Number of companies benefiting from EPSEM-UPC knowledge transfer projects: 35 • Number of companies benefiting from U-Manresa knowledge transfer projects: 30
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Action title and number	A26- The City Council as a solid, integral and transparent institution
Mission	7. By 2030, all municipal policies will incorporate transparency, citizen participation, the gender perspective and the evaluation of results.
Local targets	<p>16.1 Modernize and digitalize the municipal Administration in order to offer a more efficient service for managing procedures and information to the public.</p> <p>16.2 Establish simple and visible mechanisms that improve the quality and transparency of public information and promote accountability by the municipality, as a measure to prevent corruption and bribery.</p> <p>16.3 Approach municipal accountability from a global and integrative perspective that allows to link the municipal charter of services and commitments (with indicators), the Municipal Action Plan (with actions and indicators), the responsibilities at the political and technical level (linking the competencies to be developed, the objectives to be achieved and the staff evaluation) and the cost related to each specific action.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Improve the accessibility and availability of public information about government action ● Increase the volume of open data available on the municipal website
Current values	<ul style="list-style-type: none"> ● Update index of municipal transparency portals: 8.33 ● Updated information on citizen participation channels (1 updated; 0 not updated): 1
Expected values	<ul style="list-style-type: none"> ● Update index of municipal transparency portals: 10 ● Updated information on citizen participation channels (1 updated; 0 not updated): 1
SDGs connected to the action	16
Objectives of the Spanish Urban Agenda	6, 10
Description of the action	<p>Development and implementation, by the City Council, of three strategic action:</p> <ol style="list-style-type: none"> 1) Transparency: apply the Transparency Law rigorously and effectively, and make accessible to all citizens all that public information not protected by law, in an understandable and didactic way 2) Good governance: ensuring high levels of ethics and quality in the projects, tasks and services developed by the City Council, and fighting corruption through maximum transparency and information regarding procurement and public subsidies and grants 3) Open data: promote the generation of social value through the use of open data and implement an automated system of access to open data, in the municipal website.
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	Medium

Relationship with other local strategies	Municipal Action Plan (PAM) Integrity Plan
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Agents involved in the action	City Council of Manresa			
Beneficiaries of the action	Municipal staff Local agents Companies and entrepreneurship agents Researchers Citizenship			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Improvement of the management and maintenance of the open government and transparency portal	2022-2030	<ul style="list-style-type: none"> Updated and transparent information on government action Accessible and public transparency indicators 	<ul style="list-style-type: none"> Percentage of updated and transparent information on government action: 80% Number of published transparency indicators: 10 	<ul style="list-style-type: none"> Percentage of updated and transparent information on government action: 90% Number of published transparency indicators: 20
Deployment and promotion of the Institutional Integrity System, and greater dissemination of the "Ethical and good governance Mailbox" as a communication channel between the user and the corporation, to report anonymously and safely any misconduct by the municipal administration, and to introduce	2022-2030	<ul style="list-style-type: none"> Integrity System applied Diffusion of Ethical and good governance mailbox service 	<ul style="list-style-type: none"> Degree of compliance with the Integrity System: 0% Training and/or communication actions have been carried out about 	<ul style="list-style-type: none"> Degree of compliance with the Integrity System: 90% Training and/or training actions have been carried out about the

<p>improvements in the quality of services based on the information received</p>			<p>the ethical and good governance Mailbox: no</p>	<p>ethical and good governance Mailbox: yes</p>
<p>Automation of the publication of own data, and graphing on the open data portal of the municipal website, in order to provide useful data to citizens in a more comprehensive and effective way, with the support of maps, infographics, etc.</p>	<p>2024-2030</p>	<ul style="list-style-type: none"> ● Existence of a system of own open data and automated update on the municipal portal ● Graphics of the open data portal 	<ul style="list-style-type: none"> ● There is a system of own open data and automated update on the municipal portal: no ● Percentage of data with graphic support: 0% 	<ul style="list-style-type: none"> ● There is a system of own open data and automated updating on the municipal portal: Yes ● Percentage of data with graphic support: 90%

Action title and number	A27- Continuous improvement of digital administration in order to speed up the system of online procedures
Mission	7. By 2030, all municipal policies will incorporate transparency, citizen participation, the gender perspective and the evaluation of results.
Local targets	10.6 Ensuring that anyone has access to technology, regardless of their age. 16.1 Modernize and digitalize the municipal Administration in order to offer a more efficient service for managing procedures and information to the public. 16.2 Establish simple and visible mechanisms that improve the quality and transparency of public information and promote accountability by the municipality, as a measure to prevent corruption and bribery.
Expected impact: Indicators	<ul style="list-style-type: none"> ● Shorten the resolution time of municipal procedures ● Increase the number of electronic procedures compared to face-to-face procedures
Current values	<ul style="list-style-type: none"> ● Updated information on citizen participation channels (1 updated; 0 not updated): 1 ● Digital maturity level: 89
Expected values	<ul style="list-style-type: none"> ● Updated information on citizen participation channels (1 updated; 0 not updated): 1 ● Digital maturity level: 100
SDGs connected to the action	10, 16
Objectives of the Spanish Urban Agenda	6, 9
Description of the action	Creation of the processes, tools and mechanisms necessary for the establishment of a comprehensive and accessible system of digitised procedures, as an aspect of continuous improvement of Manresa City Council in its relationship with citizenship, companies and other administrations, so that they have safe, reliable, efficient and fast communication.
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	High
Relationship with other local strategies	Municipal Action Plan

Agents involved in the action	AOC Consortium			
Beneficiaries of the action	Citizens, companies, other administrations			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Complete the availability of procedures in online registration; simplify the procedures to optimize the resolution time of municipal procedures, both at the level of usability of user environments and at the level of internal processes; and improve the "active" monitoring of the file by the digital user	2022-2030	<ul style="list-style-type: none"> 100% of procedures that can be requested online 90% of the procedures will have a resolution time equal to or less than the established Possibility of active monitoring of the procedure by the user 	<ul style="list-style-type: none"> Percentage of procedures that can be requested online:60%% Percentage of procedures that have a resolution time equal to or less than the established:50% Possibility of active follow-up of the procedure by the user: no 	<ul style="list-style-type: none"> Percentage of procedures that can be requested online: 100% Percentage of procedures that have a resolution time equal to or less than the established: 90% Possibility of actively monitoring the procedure by the user: yes
Analyze and increase interoperability between the City Council and other Administrations	2022-2030	<ul style="list-style-type: none"> Each year, the 90% of the interoperability requested by the services are implemented 	<ul style="list-style-type: none"> Percentage of processing of interoperabilities requested by services:20% 	<ul style="list-style-type: none"> Percentage of processing of interoperabilities requested by services: 90%

<p>Provide citizens with agile, simple and safe tools to interact with the town city council (HolaWapp, Videotràmit, App Viu Manresa) and encourage their use</p>	<p>2022-2030</p>	<ul style="list-style-type: none"> • Increase the level of accessibility of the municipal website to level AA and the fulfillment of Royal Decree 1112/2018 • Make alternative interactive communication channels available to the public on the municipal web portal 	<ul style="list-style-type: none"> • Accessibility level AA of the municipal website and compliance with Royal Decree 1112/2018: no • Number of alternative interactive communication channels on the municipal web portal: 5 	<ul style="list-style-type: none"> • Accessibility level AA of the municipal website and compliance with Royal Decree 1112/2018: yes • Number of alternative interactive communication channels on the municipal web portal: 10
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Action title and number	A28- Promotion of participatory processes in the design, implementation and evaluation of municipal policies
Mission	7. By 2030, all municipal policies will incorporate transparency, citizen participation, the gender perspective and the evaluation of results.
Local targets	<p>10.1 Promote the social inclusion and the equality of opportunities and results of the population in all the scopes, especially of the most vulnerable groups: the elderly and young people, women, immigrants, single-parents families, people with mental health problems and people with some type of disability.</p> <p>16.1 Modernize and digitalize the municipal Administration in order to offer a more efficient service for managing procedures and information to the public.</p> <p>16.4 Promote active citizenship and citizens' participation in collective decision-making, providing them with the necessary information, spaces and tools that facilitate their involvement.</p> <p>16.5 Minimize the feeling of insecurity, and enhance real security, in the neighbourhoods.</p> <p>17.11 Intensify networks and dialogue with the third sector and other entities that actively fight for the well-being of all citizens.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase in citizen participation in decision-making processes and implementation of municipal policies ● Increase in active citizen involvement and co-management in the implementation of municipal policies
Current values	<ul style="list-style-type: none"> ● Participation in municipal elections: 61.6% ● Updated information on citizen participation channels (1 updated; 0 not updated): 1
Expected values	<ul style="list-style-type: none"> ● Participation in municipal elections: 80.0% ● Updated information on citizen participation channels (1 updated; 0 not updated): 1
SDGs connected to the action	10, 16, 17
Objectives of the Spanish Urban Agenda	6, 9, 10
Description of the action	<p>Creation, approval and development of the Plan for Citizen Participation, which includes measures to promote equal participation in decision-making; adaptation of the participatory areas and tools of social agents depending on their degree of representativeness and adjusted to the moment of their life cycle and their capacities and personal situation; promotion and dissemination of digital citizen participation tool Decidim Manresa, in the different participatory processes; promotion of the municipal board/group of third sector entities coordinated by Manresa City Council with the support of a digital platform; the promotion of the co-management of projects and services with local agents to meet the needs of citizens; and the creation of a training program in citizen participation, addressed to municipal staff that promote the process and the participants themselves.</p>
Lead agent (action coordinator):	City Council of Manresa

Degree of maturity and duration of the action	Low
Relationship with other local strategies	Municipal Action Plan (PAM)

Agents involved in the action	All the associative sector of the city, depending on the process, Sectoral Councils (elderly, mobility, youth), Territorial Councils (neighbourhood groups), City Council, citizenship			
Beneficiaries of the action	Population in general Entities			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Creation, approval and development of the Citizen Participation Master Plan.	2023-2030	<ul style="list-style-type: none"> • Launch of the new Master Plan for Citizen Participation 	<ul style="list-style-type: none"> • Launching of the new Master Plan for Citizen Participation: No 	<ul style="list-style-type: none"> • Launch of the new Master Plan for Citizen Participation: Yes
Promotion of equal participation in decision-making through sectoral, territorial councils and the City Council, and rethinking the areas and tools for the participation of social agents based on their degree of representativeness and adjusted to the moment of their life cycle and their abilities and personal situation: new citizenship, women, the elderly, children and young people, people with functional diversity, etc.	2023-2030	<ul style="list-style-type: none"> • Joint participatory processes and bodies • Reform and expansion of the current municipal participatory bodies • Use of new participatory methodologies adapted to children, the elderly, young people, people with functional diversity, 	<ul style="list-style-type: none"> • Number of egalitarian participatory processes and bodies: 0 • Reform and expansion of the current municipal participatory bodies: No • Number of new participatory methodologies adapted to 	<ul style="list-style-type: none"> • Number of egalitarian participatory processes and bodies: 16 • Reform and expansion of the current municipal participatory bodies: Yes • Number of new participatory methodologies adapted to

		and carers	children, the elderly, young people, people with functional diversity, and carers: 0	children, the elderly, young people, people with functional diversity, and carers: 14
Promotion and dissemination of the Decidim Manresa digital citizen participation tool, in the different participatory processes	2023-2030	<ul style="list-style-type: none"> • Diffusion campaign for the Decidim digital platform associated with specific participation processes 	<ul style="list-style-type: none"> • Dissemination campaign of the Decidim digital platform associated with specific participation processes: No 	<ul style="list-style-type: none"> • Dissemination campaign of the Decidim digital platform associated with specific participation processes: Yes
Promotion of the municipal board of third sector entities coordinated by Manresa City Council with the support of a digital platform; and promotion of the co-management of projects and services with local agents to meet the needs of citizens	2023-2030	<ul style="list-style-type: none"> • Increase in projects and services co-managed with entities and citizens • Creation of a municipal board of entities led by Manresa City Council • Launch of a digital platform to support the board of entities 	<ul style="list-style-type: none"> • Number of projects and services co-managed with entities and citizens:25 • Creation of a municipal board of entities led by the City Council: no • Launch of a digital platform to support the board of entities: no 	<ul style="list-style-type: none"> • Number of projects and services co-managed with entities and citizens: 30 • Creation of a municipal board of entities led by the City Council: yes • Launch of a digital platform to support the board of entities: yes

Creation of a training program in citizen participation for the municipal staff that promotes the process and also for the participants	2023-2030	<ul style="list-style-type: none"> Implementation of citizen participation workshops 	<ul style="list-style-type: none"> Annual number of attendees at the citizen participation workshops taught: 0 	<ul style="list-style-type: none"> Annual number of attendees at the citizen participation workshops taught: 200

Action title and number	A29- Establishment and consolidation of multi-level and multi-stakeholder alliances for the achievement of the Sustainable Development Goals, with special support for citizen organisations and initiatives
Mission	8. By 2030, the City Council will establish solid multi-stakeholder and multi-level alliances to achieve the Sustainable Development Goals, giving special support to organisations and citizen initiatives.
Local targets	<p>17.1 Increase the city's capacity to influence global decision-making, and connect citizens with policies and activities of international organizations.</p> <p>17.3 Continue to participate in transnational projects that improve the city's capacity to solve challenges shared with the global community.</p> <p>17.5 Increase the resources allocated to international cooperation projects, especially those aimed at eradicating poverty in the world.</p> <p>17.9 Strengthen relations with all levels of territorial administrations (county, provincial, regional, state, European and global).</p> <p>17.10 Contribute to the achievement of the sustainable development goals set out in the 2030 Agenda, as well as the goals set by the European Urban Agenda.</p>
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase in the impact of international cooperation ● Achievement of the goals and milestones set in the local 2030 Agenda
Current values	<ul style="list-style-type: none"> ● Members of registered cooperatives per 1,000 inhabitants (number): 16.9 ● Update index of municipal transparency portals: 8.33 ● Are resources allocated to development cooperation by the Provincial Council? (1 Yes; 0 No): 1 ● Degree of achievement of the 2030 Agenda: 15%
Expected values	<ul style="list-style-type: none"> ● Members of registered cooperatives per 1,000 inhabitants (number): 40.0 ● Update index of municipal transparency portals: 10 ● Are resources allocated to development cooperation by the Provincial Council? (1 Yes; 0 No): 1 ● Degree of achievement of the 2030 Agenda: 75%
SDGs connected to the action	17
Objectives of the Spanish Urban Agenda	10
Description of the action	<p>Establishment of multi-level and multi-stakeholder alliances to contribute to achieving the SDGs, through:</p> <ol style="list-style-type: none"> 1) The creation and revitalization of the City Alliance for Sustainability, to promote and monitor the progress of the Manresa 2030 Agenda; as well as the creation of the interactive virtual space of the Manresa 2030 Agenda within the Decidim Manresa platform, to interact between local agents and citizens and to visualise the progress towards achieving the SDGs in Manresa 2) Strengthening of the technical and financial collaboration of the Manresa City Council with the higher territorial administrations for the implementation and monitoring of the city's comprehensive sustainability strategy 3) Participation in transnational projects that allow improving the city's capacity to solve shared challenges with the global community, the active search for European funding

	4) The consolidation of international relations and local diplomacy through networks of cities and international bodies; and the progressive increase of municipal resources devoted to international cooperation until reaching 0.7% of the municipal budget.
Lead agent (action coordinator):	City Council of Manresa
Degree of maturity and duration of the action	Medium
Relationship with other local strategies	Municipal Action Plan Urban Agenda

Agents involved in the action	City Council of Manresa Public Administrations			
Beneficiaries of the action	Population in general			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Creation and revitalization of the City Alliance for Sustainability, to promote and monitor the progress of the Manresa 2030 Agenda; as well as the creation of the interactive virtual space of the Manresa 2030 Agenda within the Decidim Manresa platform, to interact between local agents and citizens and to visualise the progress towards achieving the SDGs in Manresa.	2023-2030	<ul style="list-style-type: none"> • Creation and launch of the City Alliance • Launch of the 2030 Agenda digital platform 	<ul style="list-style-type: none"> • Creation and launch of the City Alliance: no • Launch of the 2030 Agenda digital platform: no 	<ul style="list-style-type: none"> • Creation and launch of the City Alliance: yes • Launch of the 2030 Agenda digital platform: yes
Strengthening of the technical and financial collaboration of the Manresa City Council with the higher territorial administrations for the implementation and monitoring of the city's comprehensive sustainability strategy	2023-2030	<ul style="list-style-type: none"> • Increased municipal collaboration with other territorial administrations 	<ul style="list-style-type: none"> • Number of municipal collaboration projects with other territorial administrations for the 2030 Agenda: 3 	<ul style="list-style-type: none"> • Number of municipal collaboration projects with other territorial administrations for the 2030 Agenda: 6
Participation in transnational projects that improve the city's capacity to solve shared challenges with the global community; active search for European funding; and consolidation of international relations and local	2023-2030	<ul style="list-style-type: none"> • Increased participation in European projects • Increased 	<ul style="list-style-type: none"> • Annual number of active European projects in which the City Council participates: 1 	<ul style="list-style-type: none"> • Annual number of active European projects in which the City Council participates: 3

<p>diplomacy through networks of cities and international organizations</p>		<p>participation in annual activities with Eurotowns and/or other networks and organizations</p>	<ul style="list-style-type: none"> Percentage of the annual budget allocated to activities with Eurotowns and/or other networks and organizations:0.5% 	<ul style="list-style-type: none"> Percentage of the annual budget allocated to activities with Eurotowns and/or other networks and organizations: 1%
<p>Progressive increase in municipal resources allocated to international cooperation until reaching 0.7% of the municipal budget</p>	<p>2023-2030</p>	<ul style="list-style-type: none"> Increase in municipal resources for international cooperation 	<ul style="list-style-type: none"> Percentage of municipal resources allocated to international cooperation:0.5% 	<ul style="list-style-type: none"> Percentage of municipal resources allocated to international cooperation: 0.7%

Action title and number	A30- Regional planning, integrated and balanced, of infrastructures, equipment and services
Mission	8. By 2030, the City Council will establish solid multi-stakeholder and multi-level alliances to achieve the Sustainable Development Goals, giving special support to organisations and citizen initiatives.
Local targets	9.7 Promote FabLabs and develop social innovation projects. 17.9 Strengthen relations with all levels of territorial administrations (county, provincial, regional, state, European and global)
Expected impact: Indicators	<ul style="list-style-type: none"> ● Increase in regional GDP ● Increase in the employed population in Bages ● Improvement of infrastructure and equipment
Current values	<ul style="list-style-type: none"> ● GDP (pm) per inhabitant: 25,915 ● Occupancy rate: 57.6% ● Living debt per inhabitant: 494.6
Expected values	<ul style="list-style-type: none"> ● GDP (pm) per inhabitant: 30,000 ● Occupancy rate: 65.0% ● Living debt per inhabitant: 200
SDGs connected to the action	9, 17
Objectives of the Spanish Urban Agenda	1, 10
Description of the action	<p>Promotion of an integrated and balanced planning of infrastructures, equipment and services, through:</p> <ol style="list-style-type: none"> 1) The creation of a regional commission for territorial planning of infrastructures, equipment and services, led by Manresa City Council 2) The preparation of a Strategic Plan for Bages by the regional territorial planning commission 3) The creation of projects within the ParticipaLab Network (XPL). XPL are spaces for citizen participation in research, testing and use of innovative methodologies to develop public products and services at regional level.
Lead agent (action coordinator):	City Council of Manresa Bages County Council
Degree of maturity and duration of the action	Low
Relationship with other local strategies	Municipal Action Plan (PAM)

Agents involved in the action	City councils of Bages region Industrial estates in the region Business associations Bages Impulsa			
Beneficiaries of the action	Regional socio-economic agents Population of Bages			
Sub-actions	Schedule	Results of the sub-action	Current value	Expected value
Creation of a regional commission for territorial planning of infrastructures, equipment and services, led by Manresa City Council	2024-2030	<ul style="list-style-type: none"> Creation of a regional territorial planning commission 	<ul style="list-style-type: none"> Existence of a regional territorial planning commission: no 	<ul style="list-style-type: none"> Existence of a regional territorial planning commission: yes
Elaboration of a Strategic Plan for Bages by the regional territorial planning commission	2026-2030	<ul style="list-style-type: none"> Elaboration of a strategic plan for Bages region 	<ul style="list-style-type: none"> Existence of a Bages Strategic Plan: no 	<ul style="list-style-type: none"> Existence of a Bages Strategic Plan: yes
Creation of projects within the ParticipaLab Network (XPL): spaces for citizen participation in research, testing and use of innovative methodologies to develop public products and services in the region	2025-2030	<ul style="list-style-type: none"> Creation of projects within the ParticipaLab Network 	<ul style="list-style-type: none"> Number of projects within the ParticipaLab Network created: 0 	<ul style="list-style-type: none"> Number of projects within the ParticipaLab Network created: 5